

Happy Christmas from
TAYLOR WOODROW

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NEWS SUMMARY

GENERAL

Lifeboat sinks in storm; 16 die

Sixteen people died at sea amid hurricane-force winds and 40ft waves off the Cornish coast. Eight were lifeboatmen from Mousehole village. They took four people from the stricken coaster Union Star, and apparently then turned back to try to rescue four more. The boat is believed to have been holed and sunk. Six bodies were found last night.

Elsewhere in Britain, renewed blizzards, floods and gales blocked roads, stranded motorists and cut power lines. Weather forecast, Back Page

Saudis rap Iran

Saudi Arabia called Iran the "terrorist of the Gulf" and offered other moderate Arab states internal security aid. Page 2

2,500 held

Egypt's Interior Minister said 2,500 people had been detained in a crackdown on extremists since President Sadat was assassinated in October.

'No compromise'

Premier Margaret Thatcher, in Conservative News, promised not to relax economic policy now that Britain was on the verge of lasting recovery. Back

Groceries rise

Grocery prices this month rose for the fourth successive month, but not as much as expected. Page 6

Mugabe honoured

Zimbabwe Premier Robert Mugabe became an honorary citizen of Mozambique, the base for his guerrillas during the war for independence. Bamb. Page 2

Coup fails

Two men were killed and 10 hurt in a failed coup in the Dominican Republic, apparently aimed at restoring former premier Patrick John to power.

Afghan 'attack'

Pakistan said six Afghan helicopter gunships attacked a refugee camp in Pakistan, killing a child.

Beirut bombs

A car bomb killed two people in Beirut shortly after a bomb at a petrol station killed 11 and hurt nine, state radio said.

Cyst removed

A Bristol woman had a 9st 11lb ovarian cyst removed, British Medical Journal reported. She now weighs 9st 11lb.

Cheaper cars

Buying cars cheaply in Europe and importing them to Britain is likely to be made slightly easier. Back Page

Runcie for China

Dr Robert Runcie, Archbishop of Canterbury, will visit China next month in a 16-day Far Eastern tour.

After or instead

A pint of water and a dose of effervescent salts is the best hangover cure, Pulse medical magazine reported.

Disharmony

Glamorgan vicar Denis Bevan has recruited Brownies to sing carols. His choir of 20 had quit in support of the vicar, sacked by Mr Bevan after marrying in a register office.

Briefly...

France beat Britain 19-2 at rugby league.
Dial-a-car service starts today.
Ring 160 in main cities, 16 elsewhere.

BUSINESS

UK bid to heal trade rift with Malaysia

WHITEHALL committee has been formed to co-ordinate an attempt to heal the rift in trade relations between Britain and Malaysia which could cost UK companies billions of pounds. Back Page

INTERNATIONAL Commodities Clearing House may lose the contract to service London's new financial futures market unless it ends a wrangle over its future ownership. Back Page

VOLATILE movement by the Belgian franc was the major factor influencing the European Monetary System. A rise in Belgium's discount rate helped the franc improve on Monday, after a period when the currency had been below its alarm-bell divergence limit.

It then rose very sharply as the Belgian National Bank put severe pressure on speculators, while the end of Belgium's political crisis was also a help factor.

Very wide rates in forward trading and high Eurofranc interest rates illustrated the very nervous conditions, and the sudden rise was short-lived, with the Belgian franc finishing as the weakest EMS currency again on Friday. The Irish punt finished at the top of the system, but other members showed little change.

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Ministers study call to break state sector union power

BY JOHN LLOYD, LABOUR CORRESPONDENT

MINISTERS ARE studying proposals from the Engineering Employers' Federation aimed at breaking "monopoly union power in the public sector" by allowing employers to lay off workers without payment in the event of serious disruptive action, such as a miners' strike.

The federation, the country's major single industry employers' group, attacked two of the main planks in the Government's proposed industrial relations legislation.

It criticised the proposals concerned with paying large sums to the victims of closed shops, and subjecting closed shops to periodic review.

The federation prefaces criticism of proposed law changes by observing that changes in the political climate "have made it seem less inevitable that needed reforms introduced by one Government would be rescinded automatically by a change in Government."

It stresses that this "imposes a greater obligation to ensure that the character of the reforms is correctly judged."

The federation, representing some 6,000 engineering companies employing 1.5m, says in a submission to Mr Norman Tebbit, Employment Secretary, that it has the "strongest practical objections to the proposed new compensation rates payable to workers who lost their jobs because they would not join a closed shop."

It says the rates "are so framed that they will do more to tempt many employees to try for the money than to compensate a relatively small number of genuine cases for the loss of their jobs."

The federation says proposals to subject existing closed shops to periodic review was a most dangerous proposition.

It says that because a review would be implemented within 12 months of the new Act's coming into force, "it would provide the unions with the opportunity to launch through-out a simultaneous campaign of opposition to the Government's legislation—and this, probably, in the sensitive period of run-up to the next general election."

Its proposal to breach public sector unions' monopoly power "submitted to the Government before the proposed legislation was issued and ignored—is urged again."

It's fresh plea is made in the light of "the current successful opposition of unions in the public sector to the Government's pay guidelines; and by the possibility that industrial action will take place before long in public sector undertakings—perhaps in the water and coal industries and on the railways—which could have the most seriously disruptive effects on private industry."

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Industry puts up prices at faster rate

By John Elliott, Industrial Editor

PRICES OF goods produced by manufacturing industry have begun to move upwards at a faster rate during the past six months after a year of very low rises, according to the Confederation of British Industry's latest monthly industrial trends survey.

But the manufacturing output remained very flat in November, according to the survey published this morning. This contrasts with a marked improvement in industrial output reported last week by the Treasury, and with the growing public optimism of ministers.

There was also a decline in the buoyancy of export order books, according to the CBI survey, cancelling out a marked improvement in export orders recorded by the CBI a month earlier.

The survey also showed that prospects may not be as bright as had been expected in certain metal manufacturing industries. Following an earlier upturn in output when companies placed orders to correct some of the effects of destocking, hopes of improved output in the next four months have now declined.

But confidence about output remains strong in the chemical and allied industries.

The survey results, published this morning, confirm industrialists' fears that manufacturing industry will not revive quickly and that in its currently depressed state it is especially sensitive to increases in the level of sterling.

The results have strengthened CBI leaders' determination to persuade the Government to introduce considerable concessions for industry in next spring's Budget. This was put forward by Sir Geoffrey Howe, the Chancellor, by CBI leaders last Thursday.

Increases in home prices are planned by 50 per cent of the 1,754 companies responding to the survey.

Only 3 per cent said they were planning to reduce prices. This produced a positive balance of 47 per cent compared with 39 per cent a month earlier and 21 per cent in June.

The increases reflect some recovery of business confidence. But they are likely to have been more heavily influenced by two other factors, UK companies competing against imports have been able to increase their prices because changes in the level of sterling have raised the prices of imported goods. Falls in the excessive levels of stocks have also had an impact.

There was a continuing gradual improvement in total order-books during November despite the weaker export trends.

CBI launches "Buy British" campaign Page 6

Begin in bitter attack on U.S. over Golan

BY DAVID LENNON IN TEL AVIV

MR MENAHEM BEGIN, the Israeli Prime Minister, yesterday launched an unprecedentedly vicious attack on the U.S. because of its response to Israel's annexation of the Syrian Golan Heights. He said he considered the agreement on strategic co-operation cancelled and indirectly accused the Reagan Administration of anti-semitism.

The tone of the attack stunned both Israeli and western diplomats, and it is expected to plunge Washington-Jerusalem relations to a new low. They were strained earlier in the year by the Israeli attack on the Iraqi nuclear reactor and the PLO headquarters in Beirut, but the current row over the Golan annexation has a tone of bitterness not heard before.

Western diplomats expressed fears last night that a now clearly unrestrained Israel may next decide to launch an attack against Syrian and Palestinian targets in Lebanon. Earlier this week Israel placed its forces on the alert and moved military reinforcements to the north.

Mr Begin called in Mr Samuel Lewis, the U.S. Ambassador to Israel, yesterday morning and told him: "The people of Israel have lived for 3,700 years without a strategic co-operation agreement with America and can continue without it for another 3,700 years."

He accused the U.S. of treating Israel like a vassal state and said that, following its action in Vietnam, the U.S. had no right to give Israel moral lessons.

In an emotional diatribe the Premier accused the Reagan Administration of treating Israel like a "banana" republic, of defaulting on its economic and military commitments to purchase weapons in Israel and of conducting an anti-semitic campaign when trying to win Senate approval for the sale of Awacs to Saudi Arabia.

Raging against the U.S. decision to suspend its strategic co-operation agreement with Israel for annexing the Golan, the Premier said: "What sort of talk is that, to punish Israel? Are we a vassal state of yours? Are we a banana republic? Are we 14-year olds whose knuckles you rap if we don't behave ourselves? You will not frighten us with punishments."

Noting that Washington said it would decide on resuming discussions on strategic co-operation in the light of the progress made in the autonomy negotiations and the situation in Lebanon, Mr Begin said: "You are trying to turn us into hostages of the memorandum of understanding on strategic co-operation. I regard your announcement of the suspension of the agreement as its cancellation. No sword of Damocles will be suspended over our heads."

Turning to the economic consequences of the suspension, he said: "What did you want to do, hit us in our pockets? 'Now I understand why all the efforts in the Senate to find a majority in favour of the Saudi arms deal was accompanied by a horrible anti-semitic drive,' the Premier continued. 'No one will frighten the Jews with anti-semitic propaganda. The Jews of the U.S. will stand by us.'

THE REAGAN Administration yesterday tried to calm the storm of protest from Israel at the American suspension of new military co-operation links.

In a barrage of television interviews, top officials maintained their belief that the dispute would soon pass and that, in the words of Mr Alexander Haig, the Secretary of State, Israel would remain a close friend.

Mr Ed Meese, the senior White House policy adviser, said: "The U.S. remains the best friend Israel could possibly have."

Mr Haig said: "I anticipate that Israel will abide religiously by the Camp David agreements and return the Sinai" completely next spring to Egypt. The possibility that Israel might hold the remainder of the Sinai and move to annex the West Bank was publicly discounted. Mr Meese disclosed that the Israeli Government had promised the U.S. that it would take no military action in Lebanon unless attacked or provoked.

Mr Caspar Weinberger, the Defence Secretary, said there was "no point" in trying to match the sort of "vitriol" contained in yesterday's denunciation of the U.S.

The U.S. was disappointed that there had been "so violent a reaction" in Israel to the U.S. suspension of the three-week-old U.S.-Israeli strategic co-operation accord, he said but the action had been taken to show the U.S. intended to be even-handed in the Middle East peace process.

Unions may cut off cash if Labour feud continues

BY JOHN LLOYD AND PETER RIDDELL

UNION LEADERS ARE preparing a strategy for rallying the Labour Party and mounting widespread opposition to the Government's proposed employment legislation, to be launched early in the new year.

Trade Unions for a Labour Victory—a group which includes all major unions apart from the Mineworkers—is to meet the Labour Party leadership at a union training school in Bishop's Cleeve, Hereford, on January 5 and 6.

Plans should be agreed to involve the unions more closely in Labour campaigns and to identify ways in which funds and expertise can be pumped into the party in an attempt to recapture some of the momentum it has lost to the Social Democrats.

While the TULV is formally "non political" in Labour Party terms, senior union leaders made it clear last night that they would use the occasion to tell the politicians that unless the feuding ends and the party is put in sufficiently good shape to have a chance of winning the next general election, then funds will not be forthcoming.

Many union leaders, including several on the left, believe that most of the problems flow from the activities of the far left, and from the recent positions taken by Mr Tony Benn.

A growing number is looking more favourably at the idea of expelling the Militant Tendency, and most would object to any attempt by Mr Benn to stand again next year for the deputy leadership.

If Mr Benn does decide to stand, Mr John Silkin will probably join in again, to produce a three-cornered contest similar to the one Mr Denis Healey won by a hairbreadth last September.

Many MPs, including some supporters of Mr Benn last September, are strongly opposed to a further contest because of the divisions it might provoke.

Reflecting this view, Mr Neil Kinnock, Labour's education spokesman and a key supporter of Mr Foot as party leader, said yesterday in an interview on the World This Weekend radio programme that no one should be "foolish enough to distract and divide" the party with another contest which would be "insane."

Mr Kinnock admitted he had become "very depressed in the last few weeks" about the state of the party. This view is shared by many other party leaders who are pessimistic about its election prospects.

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OVERSEAS NEWS

Saudis sign defence accord in Bahrain and denounce Tehran

SAUDI ARABIA, denouncing Iran for "exporting terrorism" to the Gulf states, signed a security pact with Bahrain yesterday. Prince Nayef bin Abdulaziz, the Saudi Interior Minister, also offered security aid to other moderate Arab states.

He declared that Saudi Arabia supports a free Iraq against Iran in the 15-month-old Gulf war, reflecting mounting antagonism between his pro-western country and the Islamic fundamentalist revolutionary administration in Tehran.

"The Iranians, who said after their revolution (in 1979) that they did not want to be the policeman of the Gulf, have become the terrorists of the Gulf," Prince Nayef said.

The signing of the accord in Bahrain comes a week after the authorities there said they had thwarted a coup attempt which they alleged was backed by Iran. The charge has been denied by the Iranians, but Prince Nayef dismissed the denial as a lie. He said the plot was also aimed at

other Gulf states.

The Prince said Saudi Arabia was prepared to send security forces to any of its five partners in the Gulf Co-operation Council if needed. The kingdom had offered to sign security co-operation agreements with the five—Bahrain, Kuwait, Qatar, the United Arab Emirates, and Oman. "Some have agreed while others are still considering the matter."

The agreement with Bahrain would cover co-operation between security forces in both countries and the exchange of criminals.

Prince Nayef said Iran had "sinister, aggressive intentions." The plot uncovered in Bahrain had been aimed against all Gulf states "from Oman in the South to Kuwait."

Saudi Arabia and other members of the Gulf Council did not want to close the path of understanding with Iran and were prepared to discuss all matters of mutual interest, but they could not open a door which had been closed by the Iranians. *Reuters*

Mubarak aims to overhaul economy

CAIRO — President Hosni Mubarak of Egypt has called for a thorough reassessment of the Egyptian economy before mapping out the country's future economic goals.

A big conference of economists, businessmen and representatives from political parties would be held in January to discuss Egypt's economic performance, he said.

The review is likely to precede a major re-evaluation of the country's economic policy by Mr Mubarak.

The President was quoted in the Egyptian Press yesterday as saying Egyptian economic experts were "now conducting a study on all our economic problems so that we can draw up a permanent design for our national economy."

When he took office after the assassination of President Sadat last October, Mr Mubarak stressed that the "open door" policy for foreign investment, introduced by President Sadat after the 1973 Middle East war, would continue.

But the policy has been criticised because it has not brought as much investment as originally hoped for. Mr Abdel-Razak Abdel-Meguid, Deputy Prime Minister in charge of economy and finance, has also come in for criticism from businessmen for what they regard as a failure to follow a clear policy.

Dr Abdel-Meguid announced in the summer that he hoped to produce a balanced budget this year, but the glut on the oil market and a fall in tourism receipts after the killing of President Sadat are likely to undermine any chance of this, Western economists and diplomats believe. *Reuters*

Tanzania quits Africa trade pact

LUSAKA—Tanzania's abrupt withdrawal from an 18-nation African trade agreement due to be signed here today has raised doubts about the pact's viability.

Western diplomats immediately questioned how a treaty covering a vast area of the continent could survive without a key state such as Tanzania.

Tanzania's decision came as a surprise to Ministers meeting here to put the final touches on the agenda for the signing ceremony.

The pact, setting up a preferential trade area, was hammered out in four years of tough negotiations on freer trade and regional co-operation held in collaboration with the United Nations Economic Commission for Africa.

Saturday's statement from the office of Tanzania's President Julius Nyerere in Dar-es-Salaam was particularly blunt about the reasons for the last-minute withdrawal.

"Tanzania will not be signing the preferential trade agreement because the implications of the treaty for Tanzania's existing commitments for intra-African co-operation have not been adequately studied," it said.

Some African scepticism about the pact had already surfaced as the level of delegations accepting summit invitations from the host-President, Dr Kenneth Kaunda of Zambia, became clearer.

Madagascar said it would not send anyone, and only four states—Kenya, Uganda, Djibouti and Somalia—would be represented by their Presidents. Zambian officials said. The other delegations were likely to be led by Ministers or civil servants.

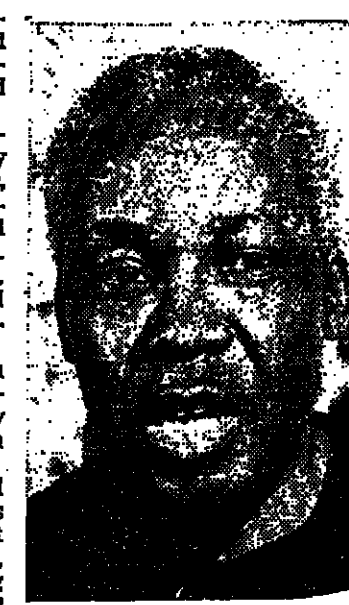
The other members of the proposed pact are Angola, Botswana, Comoros Islands, Ethiopia, Lesotho, Malawi, Mauritius, Mozambique, Sey-

chelles, Swaziland and Zimbabwe. The ultimate aim would be to set up an economic community covering Eastern and Southern Africa.

The treaty and its 12 protocols, which must be ratified by Parliaments in member-states, include provisions for industrial, agricultural, transport and communications co-operation. They also cover re-exports, tariff barriers, transit trade and clearing and payments arrangements.

The region is beset with economic and political problems, one of which was clearly reflected in Tanzania's decision to pull out.

It would have been obliged under the treaty to reopen its border with Kenya which it closed more than four years ago, accusing Nairobi of sabotaging institutions of the collapsed East African Community (EAC). *Reuters*



Dr Julius Nyerere
'Implications need study.'

Europe's rocket passes final test

By David White in Paris

EUROPE'S Ariane rocket passed its final test at the week-end with a perfect fourth launching from the Kourou space centre in French Guiana. The success was greeted with some relief by the French, the main backers of the project, following the teething troubles that caused the failure of the second test launching last year and a long delay before the third in June.

The launcher, which will compete in the world market with the U.S. space shuttle, is now considered fully operational. After an interim promotional phase of six launches under special conditions, it is due to become fully commercial in mid-1983.

Development of Ariane has cost the 11 participating countries an estimated \$850m since 1973.

So far 27 firm orders have been placed for satellite launches and 16 options. The firm orders, including those from three U.S. clients, amount to nearly \$500m, 40 per cent coming from outside the European Community.

Arianespace, the company set up to produce and market the rocket, hopes to take up to 30 per cent of the market for western satellite launches between 1983 and 1990.

The fourth test rocket, carrying over one tonne, blasted off on schedule at early yesterday. It was the first time that a countdown had taken place without interruption.

Levesque reveals his question

By Robert Gibbins in Montreal

PREMIER René Levesque of Quebec has made public the question to be put to the Parti Québécois membership in a referendum next January.

The question will ask the membership of just over 300,000 to approve as the fundamental principles of the party that:

● A clear majority of citizens in Quebec must approve any further steps towards Quebec's accession to sovereignty;

● The party's objective of sovereignty must be linked with a concrete offer of mutually advantageous economic association with the rest of Canada;

● The party must reaffirm respect and openness towards minority groups and specifically the rights of Anglophones.

Mr Levesque said a straight "Yes" or "No" reply will be required covering all three questions together, and he hopes about 100,000 members will vote in the mailed referendum.

He did not make clear what percentage of the total vote would be required for him to stay as president of the party and premier of the province.

His mini-referendum stems from the party's 13th National Convention two weeks ago, which was dominated by radical elements and passed resolutions saying the Government should fight the next election on the issue of straight independence.

Spain jails 100 soldiers over protest

MADRID—Prison terms ranging from 14 days to two months have been given to 100 officers and men of the Spanish army who issued an anti-Government manifesto two weeks ago.

A note from the office of the Captain-General in command of Madrid military area said eight captains and one private soldier had been charged with being mainly responsible for the manifesto. In addition to the prison terms they might have to face trial for an "alleged grave offence."

The note said that a lieutenant-colonel and a major were under preventive arrest at their homes pending the outcome of a judicial investigation into their part in the affair.

The manifesto criticised the Spanish Government and Press and praised 32 military men awaiting trial for trying to overthrow the Government in an abortive coup last February. *AP*

Vain hunt for Nato General

By Rupert Cornwell in Rome

ITALIAN and U.S. security forces appear to be making little progress in the search for Gen James Dozier, the senior officer of the North Atlantic Treaty Organisation who was seized by Red Brigade terrorists at his home in Verona last Thursday.

The operations are being superintended by Sig Virginio Rognoni, the Interior Minister. A team of U.S. security officials are in northern Italy to help with the investigation, as are other anti-terrorist specialists from Nato.

So far, however, the hunt has been in vain. The first Red Brigade communiqué, issued in Rome at the weekend, made no specific demands in return for the general's release. The representative of the American occupying army in Italy declared, "We are being held in a 'people's prison'."

Australian metal workers' wage deal confirmed

BY COLIN CHAPMAN IN SYDNEY

AUSTRALIA'S employers have given the unions the Christmas present they were seeking—large wage increases and the end of the 40-hour week.

Although some small groups had already won a 38-hour week, the major breakthrough, which came earlier this month, was confirmed at the weekend when the Arbitration Commission ratified an average weekly wage increase of a \$39 (£23.7) and a 38-hour week for the country's biggest group of workers, the 450,000 employed in the metal trades, and said it would be unrealistic for the settlement not to flow on to other industries.

The metal trades agreement contains a "no claims and no strikes" clause for the 12 months of the deal.

The Australian Treasury estimates the cost of the settlement at A\$1,000m but believes it could rise to A\$2,500m once the effects on other industries are taken into account.

Mr Alan Jones, executive director of the New South Wales Employers' Federation, said the deal could add between 16 and 18 per cent to Australia's wage bill.

The Victorian Employers' Federation said that if unions persisted in demands for substantial increases and a shorter working week, inflation would be pushed from its current level of just below 10 per cent to 15 to 17 per cent. Many workers would lose their jobs as a result, the federation said.

The employers' horror at the outcome of Australia's first major pay deal since nationwide wage indexation was abandoned last August stems

from a realisation of what might have happened had wage indexation been retained. In November Australia's 6.2m workers could have expected a rise of about a quarter of what now appears to be the trend.

However, employers and the Australian Council of Trades Unions (ACTU) have one thing in common at present it is a belief that the country still needs a centralised wage-fixing system. Mr George Polites, director general of the National Employers' Industrial Council, said: "I think our people are conditioned to have the Arbitration Commission continually involved in the wage-fixing process and are a little uncomfortable without it."

Mr Simon Crean, junior vice-president of the ACTU, and secretary of the Storemen and Packers' Union, which has been in the forefront of major claims recently, said: "We are committed to the view that the commission is the most effective mechanism for granting wage increases across the spectrum of industry."

The commission is due to meet in February to decide whether to reintroduce indexation. The ACTU's view is that it is vital that it should be done by then as wage agreements in the current round will have been completed. But the Treasury will be arguing that the country cannot afford yet another wage increase on top of those already negotiated.

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Iran 'ready for planning'

Beirut—Mr Hossein Musavi, Iran's Prime Minister, has promised his country that after three years of political turmoil, the Government of Ayatollah Ruhollah Khomeini is ready to provide "work, social and economic security," the official Pars news agency reported yesterday.

Iran, which will mark the third anniversary of its Islamic Revolution this February, was "standing at a point when it is actually thinking about plan-

ning," Mr Musavi added.

This had not been possible before, because "different political tendencies" had ruled the country since the overthrow of the Shah, he went on. He was referring to the Governments of Dr Mehdi Bazargan, the former Prime Minister and, later, the ousted President, Mr Abol Hassan Bani-Sadr. Both Governments had been criticised by hardliners of the ruling Islamic Republican Party. *AP*

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INTERNATIONAL MONETARY MARKET
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UK company gains £20m Siberia gas pipeline contract

By Charles Batchelor in Amsterdam and Paul Chesser in London

RUSTON GAS Turbines, part of the GEC group, has won a £20m contract to provide 45 gas turbine generating sets for the eastern part of the 5,000 km Siberia-West Europe gas pipeline. This is the third significant contract won by UK companies for pipeline equipment and comes at a time when the Netherlands, unlike the UK, is a potential buyer of the gas, is extending the limit of £652m credit line because Dutch companies have failed to win major equipment orders.

The Ruston contract is officially with Gecost-Lois, the French group which, with Mannesmann Anlagenbau of West Germany, is management contractor for 22 compressor stations.

But Ruston was in fact nominated for the order by Maschinenport, the main Soviet buying agency for pipeline equipment.

Ruston's main competitors for the order were Kongsberg Vapenfabrik of Norway and Solar, the U.S. group whose basic equipment would have been packaged by Nigata of Japan.

The same three companies are also competing for the generating sets to be used in the western part of the pipeline where Nuovo Pignone of Italy

British tile maker in £8m Saudi deal

By Our World Trade Staff

THE A. QUILLGOTTI company of Stockholm has signed an \$8m joint venture deal with the Arabian Technical Contracting Company under which Quillgotti will manufacture and market a complete range of terrazzo tiles and cement based products in Saudi Arabia.

Quillgotti, which pioneered the terrazzo tile in the UK 60 years ago, will be responsible for the production, operation and marketing of the product range. Other elements of the deal will be provision of kerbstones, paving slabs and building blocks.

The company will provide 15 UK staff to oversee the project. They will be seconded on yearly contracts.

● DJS Engineering of Peterlee has won a £2.5m export from Angola to supply 12 D-305B articulated dump trucks to Angola for use on diamond mining operations.

● A £2.76m loan, which Lloyds Bank has made available to the Guyana National Co-operative Bank, will help finance a contract between the Guyana Electrical Corporation and GEC Turbine Generators of the UK for the refurbishment of a Guyana power station.

JAPAN'S EXPORT SUCCESS

Big market seen for 'capsule' hotels

By Charles Smith, Far East Editor in Tokyo

JAPAN'S largest maker of "capsule hotels" — hotels in which the guests are accommodated in reinforced fibre "capsules" about the size of a railway sleeping compartment — is preparing to start exports to the U.S. and Europe.

An official for Kotobuki, the furniture maker which came up with the capsule hotel idea four years ago, says that the company has been approached by a U.S. "business development" company with proposals for know-how sales or direct exports. Kotobuki also received a letter of inquiry from the U.S. navy. Its only contact in Europe so far has taken the form of an invitation to exhibit at a Hotel and Restaurant Fair in Ostend.

The European youth market (like that of the U.S.), however, is considered to be ripe for a capsule hotel boom, which could eventually overshadow that of Japan.

Japanese capsule hotels at present have a total of around 3,000 beds and claim a 99 per cent occupancy ratio (largely because the price of a night in a capsule is one-third that of the most modest conventional hotel). Japanese capsule hotel patrons are mainly businessmen, including those who have "missed the last bus home" after drinking sessions in Tokyo or Osaka and cannot afford the price of a taxi.

In the West, Kotobuki believes that capsules will become a third tier, in addition to the existing two-tier hotel market with demand coming mainly from young people interested in cut-price travel. Capsule hotels are the equivalent in accommodation of the Macdonald's Hamburger stand,

explains Kotobuki, and should flourish in America.

Apart from the youth market Kotobuki sees a future for capsules in American prisons, where the rising crime rate is making it increasingly difficult to accommodate prisoners in separate cells. The space and money-saving alternative would be public "day rooms" for prisoners with capsules for use at night. Capsules can be locked from the inside and are, therefore, useful in situations where dormitory type accommodation is ruled out by the danger of prisoners assaulting one another—a consideration which is said to apply in the U.S. navy. Construction companies and oil companies are understood to be interested.

A hotel capsule is, basically, nothing more than a moulded compartment made of fire-

resistant reinforced fibre plastic large enough to accommodate one person in a lying position. Capsule know-how, according to Kotobuki lies in the composition of the fibre, which was developed by Kotobuki in the mid-1970s in association with a resin manufacturer. The price of one capsule, minus accessories, is currently around ¥300,000 (£17), but about double that after the colour TV, radio, alarm clock and fire sprinkler that are regarded as basic have been added to the bill.

Kotobuki now is manufacturing about 500 capsules per year but has a long backlog of orders—the meeting of which has been delayed by the fact that Japan has yet to develop a unified fire safety code for capsules. The company says it will probably start servicing overseas markets with direct exports but switch to licensing in the longer run.

Tokyo group wins \$1bn refinery order from Kuwait

TOKYO—JGC Corporation has won an order worth about \$1bn from the Kuwait National Petroleum Company to build an oil refinery at Mina Al-Ahamadi along the mid-East Gulf by 1985. The contract, on a cost-plus fee basis, includes a feasibility study to determine the capacity of the new refinery and to modify the present refinery there, it said.

Last year JGC won an order to enlarge the existing refinery to handle 270,000 barrels of crude oil per day by 1984 on a cost-plus fee contract, estimated about \$6m but KNEC now plans also to modify the refinery.

The new refinery will specialise in production of gasoline, paraffin oil and low sulphur heavy oil, it added.

● Japan and China last week

put the finishing touches on Japan's financial assistance of ¥300bn (£171m) to enable continued construction of two industrial plants in China. The financial assistance will be used by China to complete first-phase construction of the Daqing petrochemical complex and the Baoshan steelworks. Work on the two projects had been suspended by China due to

shortage of funds. The ¥300bn long-term low-interest aid comprises ¥130bn in commodity credits, ¥100bn in supplier's credits and ¥70bn in syndicated loans from Japanese commercial banks. Japan also offered to extend a ¥80bn credit to China for fiscal 1981 and China has accepted the proposal. Agencies

All parties now set for trilateral trade talks

By Our World Trade Staff

Trade talks between Japan, the U.S. and the EEC are now scheduled to take place in Miami, Florida, January 15-16, the Japanese Ministry of International Trade and Industry said at the weekend.

The date for the talks, which have already been subject to delay, was confirmed in Brussels by EEC officials. No agenda has yet been decided for the senior level talks, but EEC officials said the meeting would discuss ways of increasing world trade and countering protectionist pressures both against Japanese exports to the West and imports of Western goods into Japan. Mr Shintaro Abe, the new MITI minister, will attend the talks.

Mr William Brock, the U.S. Special Trade Representative, and Herr Wilhelm Haferkamp, the EEC commissioner for external relations, are also to head their delegations, MITI said.

The U.S. and the EEC have sought action from Japan to reduce its mounting trade surplus, expected to reach more than \$30bn in the current financial year.

Greece and Iraq sign aircraft repair accord

By Victor Walker in Athens

GREECE AND IRAQ have signed an agreement providing for the repair of Iraqi ships in Greek yards and the maintenance and repair of Iraqi commercial aircraft at the state-controlled Hellenic Aerospace Industry outside Athens.

The agreement was signed last week just one day after the conclusion of a three-day visit and talks in Athens by Palestinian Liberation Organisation (PLO) leader Yasser Arafat which led to the upgrading of the PLO information office here to diplomatic status.

The agreement was signed at the end of a four-day visit by an Iraqi ministerial trade mission led by Dr Taha Ibrahim Al-Abdullah, the Iraqi Minister of Planning, who had talks with Greek officials.

An announcement said the agreement also covered additional exports to Iraq of Greek cotton, tobacco and oranges; and increased participation by Greek construction companies in public works projects in Iraq.

It said a Greek delegation would visit Baghdad in March, 1982, to continue talks on a joint venture aluminium plant in Greece to use Greek bauxite

with power supplied by Iraqi oil at low cost.

In the transport sector, it was agreed that additional routes would be created for the transport and transit of trade between the two countries.

The agreement also covered co-operation in tourism, telecommunications and culture.

No details were made available on the likely value of Greek exports or of work to be carried out in Greece on Iraqi ships and aircraft.

● The Greek-flag merchant fleet totalled 3,920 ships aggregating 42.7m gross tons at the end of October this year, the Ministry of Merchant Marine reports. This compares with 3,944 vessels totalling 40.7m gross tons on the same date last year. The Ministry said 60.7 per cent of the fleet consisted of dry cargo vessels and 37.4 per cent of tankers. Another 1.7 per cent were passenger vessels and 0.2 per cent shipping vessels and tugboats. Another 457 Greek-owned ships totalling 8.04m gross tons whose crews were insured with the Greek Seamen's Fund were under various other flags at the end of October, 1981.

SHIPPING REPORT

Tanker market shows little improvement

By Andrew Fisher, Shipping Correspondent

WORLD SHIPPING markets, having been generally sunk in gloom during the last few months, showed little inclination to celebrate the festive season with encouraging signs of an upturn.

In the beleaguered tanker market, where scrapping and laying up have become shipowners' last resort against depressed rates, no major improvement appeared to be in sight last week.

H. P. Drewry (Shipping Consultants) said that unless there was a substantial increase in lay-up, the outlook for VLSSs (very large crude carriers) and ULCCs (ultra large) did not look hopeful.

Small ships, however, should consolidate the minor gains made in November, particularly if present severe winter weather in the U.S. and Europe continued.

Illustrating the sorry position of tanker owners, Drewry produced figures in its latest

monthly review showing that tanker tonnage laid-up or inactive for at least two months rose by 5.7m dw tons to 47.9m dw tons at end-November.

As for the dry cargo scene, Drewry's views were no less sombre. "The outlook remains gloomy with little hope of an upturn in the immediate future."

It also reported that a further 22 bulk carriers totalling 0.8m dwt were delivered last month, with the bulk carrier fleet now at nearly 151m dwt.

Warnings of over-capacity in this sector of the market have been rife for some time. Denholm Coates said last week that current market conditions were prompting a number of owners to consider laying vessels up.

Charterers were still intent on depressing freight levels and suggesting only \$8.50 a ton on the U.S. Gulf/Europe grain run for large bulkers. But the level for cargoes of 50,000-55,000 tons has held at around \$10.50 on minimal business.

World Economic Indicators

FOREIGN EXCHANGE RESERVES (U.S.\$m)

	Oct. '81	Sept. '81	Aug. '81	Oct. '80
UK	12,799	12,919	13,549	19,553
U.S.	10,411	10,050	10,031	7,194
W. Germany	39,898	43,075	41,932	41,720
Japan	24,775	24,342	24,093	21,007
Netherlands	7,581	7,192	6,919	10,048
Italy	17,291	17,489	17,197	20,643
Belgium	3,932	3,990	4,187	6,496
France	19,464	19,649	21,317	24,575

Source: IMF



Fokker Australian sale

Two Australian airlines have placed orders for a total of five Fokker F-28 Fellowship aircraft to be delivered over a period of three years beginning in the middle of 1982. AP-DJ reports from Amsterdam. East-West Airlines has ordered one F-28 and Ansett has ordered four. This brings Fokker's order book to a total of 190 F-28s sold to 46 operators in 31 countries.

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why things sometimes go wrong. Then I tried personnel, and I moved into management. That's seven jobs in all.

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UK NEWS

'Buy British' campaign to be launched by CBI

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

MAJOR COMPANIES are to be urged next year by the Confederation of British Industry to buy as many of their goods as possible from British manufacturers.

They will be told that a "think British" approach to purchasing could have a major impact on the UK economy, harnessing purchasing power in the public and private sectors totalling some £50bn a year.

The aim will not be to persuade companies to "buy British at any price." Instead they will be told they should find British-based suppliers and encourage them to improve their products so that they become internationally competitive in price, quality, delivery and service.

This links with a public purchasing policy launched two years ago by Sir Keith Joseph, then Industry Secretary. The policy has been christened "creative purchasing" by Mr Kenneth Baker, the minister of

state in charge, and has been backed by the Treasury which has relaxed its "value for money" guidelines for purchasing by public sector departments and agencies.

These initiatives have been developed partly to counter the effects of the recession and partly as a reaction against other countries such as France which successfully repel exporters in many fields.

But the European Commission is investigating the domestic purchasing policies of both France and Italy, so the British Government and the CBI stress that what they are advocating is within EEC and General Agreement on Tariffs and Trade international trading rules.

The CBI's initiative was agreed by its monthly council meeting last Wednesday. It heard about work started early last year by Sir Derek Ezra, chairman of the National Coal Board, to encourage large con-

cerns in the private sector to follow the lead already set by nationalised industries which purchase more than 95 per cent of their goods in Britain.

The CBI is to organise a conference in the spring at which the efforts of individual companies will be publicised. B.L. Debenham and Thomson British Holdings are among businesses which have already tried to persuade their company buyers and customers to "think British."

Sir Ray Penneck, CBI president, sent a letter to trade associations in September asking them to urge companies to follow this lead.

Sir Derek Ezra told the CBI council that a "dynamic relationship" was needed between purchasers and suppliers. He said that last year the aggregate purchasing power of large businesses was estimated to total £50bn, about a quarter of the gross national product.

BP looks at floating production vessel

By Martin Dickson, Energy Correspondent

BRITISH PETROLEUM has moved a step nearer the development of a new system of offshore oil production.

BP is expected to announce shortly that it has commissioned a UK company to carry out detailed design work for a mobile, floating unit known as a single well offshore production system (Swops).

The vessel would be used to extract oil from small, marginal fields which do not merit their own fixed platforms.

The Swops vessel would position itself above a single well drilled into the field and take up oil via a riser, or probe-like tube, lowered to the seabed. The oil would be put through processing units and into storage tanks on board the vessel.

When the tanks were full it would sail to port, unload its cargo, and then return to the field for a fresh production run.

BP, which carried out feasibility studies on the system last year, originally hoped to use a converted tanker for the job. But it has now decided to go for a purpose-built vessel.

Slow build up of world coal markets

By Martin Dickson

THE RECESSION of the past year has meant a slow start to the long-predicted revival of world coal consumption, and the effects have been particularly pronounced in the UK, said a report from stockbrokers James Capel.

The study, by Mr Mike Robson, of Sussex University's Science Policy Research Unit, said that, while coal's growth potential remained enormous, this could be realised only over a long period of time as existing oil and gas-fired plants are scrapped.

"The slow build up of coal markets can be expected to continue in 1982 but, like the year just past, it is unlikely to see the start of a coal boom."

"The least noticeable consequence of the recession, but potentially the most threatening, is the decline in basic process industries in the Western economies, partly linked to the growth of these industries in developing countries. This trend could eliminate some of the markets in which coal is most competitive," said the report.

MSL to find coal chairman

By Maurice Samuelson

THE head-hunting organisation which has been asked to find a new chairman of the National Coal Board is MSL, a leading British-based management recruitment consultancy.

MSL said yesterday that it was too early to discuss whether the post would be advertised in the press. "Things have not yet reached that stage," Mr Garry Long, managing director, said.

Martin Dickson looks at the controversy surrounding Nigel Lawson's privatisation measures

Battle looming over Gas Bill

A FURIOUS parliamentary battle — involving fundamental issues of energy policy, ministerial accountability and the independence of nationalised industries — is promised in the New York over a Bill just published by Mr Nigel Lawson, the Energy Secretary.

The measure — the Oil and Gas (Enterprise) Bill — has been condemned already by the Labour Party as a "Parliamentary assault on the nationalised industries."

The legislation gives to the Government's long-standing commitment to sell the state-owned British National Oil Corporation's exploration and production arm to the private sector and do the same for the British Gas Corporation's offshore oil interests. These two moves could raise £1.5bn for the Treasury.

The Bill would also break the British Gas monopoly powers to buy gas from the North Sea and sell it in the UK.

"This is the biggest privatisation measure ever introduced by a British government," Mr Lawson said last week, without fear of contradiction. That fact alone is bound to enrage Labour. But its opposition to the Bill goes well beyond the

never-ending argument over the correct boundaries of the public and private sectors.

Mr Martin Rees, Opposition Energy spokesman, complained last week that the Bill was a "flagrant denial of all the principles of parliamentary accountability and scrutiny" giving "extraordinary extra-parliamentary powers to the Secretary of State to do what he likes, how he likes, and when he likes."

The legislation would give the Energy Secretary particularly wide powers of intervention in the affairs of British Gas. Relations between governments and nationalised industries are normally conducted at arm's length. But in the case of British Gas — which is bitterly opposed to the legislation — the Energy Secretary seems to be substituting a close and far from friendly embrace.

First, the Bill would enable the Government to order the sale of any British Gas asset. Ministers intend to use this power initially to sell the corporation's holding in five North Sea oilfields, probably in 1983, although the timing and method of disposal have yet to be settled.

The Government might use the same powers to order a sale of British Gas High Street showrooms, although this plan, which has stirred up widespread union opposition, has been postponed.

But the asset sales need not stop there, if Ministers so decided.

Second, opponents of the Bill are arguing that changes proposed to the 1972 Gas Act — tucked away at the back of the new Bill under the heading "minor and consequential amendments" — would give the Energy Secretary effective carte blanche to interfere in the corporation's affairs generally.

Thirdly, Mr Lawson is planning to take on himself the role of final arbiter in any dispute over private companies' access to British Gas onshore pipelines — vital to breaking the corporation's supply monopoly.

The Bill creates three categories of gas consumer. At the top end comes the large consumer — anyone taking over 100,000 therms a year — who will be free to buy gas from the supplier of his choice. The Government says between a third and a half of industrial and commercial supplies fall into this category.

At the bottom end, British Gas will continue to be the only supplier to buyers of less than 25,000 therms a year — which includes most home gas supplies.

Between these two extremes, consumers would be able to buy gas from either the corporation or private suppliers with ministerial consent.

To make the competition real, the Bill gives private suppliers

access to British Gas' onshore pipeline network. The private suppliers would negotiate a fee with the corporation for carrying their gas. In a disagreement, the private supplier could appeal directly to the Energy Minister, who would have powers to set the terms and to order British Gas to increase the capacity of its pipelines.

The way the Government explains it, the move sounds simple. But the practical ramifications would be immensely complicated and there must be strong doubts whether more than a handful of private deals are likely to be ever agreed.

Nevertheless, the effect of all these changes, say the Bill's opponents, will be a fundamental alteration in the relationship between British Gas and the Government, opening the way for greater ministerial meddling and setting a precedent which could be used with other nationalised industries.

This issue apart, the Bill raises a host of basic energy questions, most notably the effect of private competition on the price of gas to the consumer.

British Gas insists prices are bound to go up with more than one buyer from the North Sea. Mr Lawson dismissively replies: "If the effect of competition is to raise prices then I'm the Deputy Leader of the Labour Party."

Certificate sales boost savings

By Eric Short

A STRONG demand for both index-linked and non-index-linked certificates in November meant that National Savings had their best month since May.

Net receipts for the month were £366.4m, more than £100m up on the previous month, with the certificates accounting for £311.9m of the total.

The 23rd issue of certificates, launched on November 9, which offers the highest ever yield, 10.51 net of all taxes, on a non-index-linked certificate, sold over £40m in the first week.

The momentum was maintained over the rest of the month with total sales of £137.6m. Demand for index-linked certificates remained strong, at £174.3m.

Jack Gill likely for job in Trident casinos

BY DUNCAN CAMPBELL-SMITH

Trident Television appeared yesterday to have offered a senior management position to Mr Jack Gill, the former managing director of Associated Communications Corporation, dismissed by Lord Grade in August.

Mr Gill has been acting as consultant to Trident for the last six weeks, helping the company to negotiate its purchase of Playboy Enterprises' UK organisation which was announced on Thursday.

He is believed to have been offered the post of executive managing director to run the group of three London casinos which account for most of Playboy's worldwide profits. Completion of the sale is scheduled for early January.

The casino operations are headed by Sir John Treacher, brought in by Playboy last July in an unsuccessful attempt by the Chicago-based company to deflect Gaming Board objections to the renewal of its gaming licences.

Sir John, who earns £143,000 a year as a "base salary," had no comment to make on his future after the announcement that Playboy had signed its deal with Ward Thomas, Trident's chairman, has indicated his intention to become executive chairman of the company's casino interests, still threatened with closure by the courts.

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space? Whatever you need, you will get it. Right from the word "GO". So, when you deal with India, you will get something precious extra: Peace of mind.

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Cochin 682 016, India.

£500m pension scheme warning

BY ERIC SHORT

EMPLOYEES and employers who have opted-out of the earnings-related part of the State pension scheme could be paying an extra £500m a year in higher National Insurance contributions from April 1983, if the Government decides to cut the contribution rebate.

This warning has been given by the Confederation of British Industry to the Government for consideration during its review of the contracting-out terms from the State scheme.

When the new State pension scheme started in April 1978, companies were given the option of contracting-out of the earnings-related part and providing this pension through the company scheme.

In return they were given a reduction of 7 per cent in National Insurance contributions — 24 per cent for employees and 41 per cent for employers — to represent the average cost of providing that pension.

The terms are reviewed every five years in September. Mr Edward Johnston, the Government Actuary, said he considered the present terms too generous in that assumptions made regarding investment returns and other factors were too pessimistic. He indicated that the Government could justify more relaxed terms leading to lower contribution reductions.

The reduction in contributions is due to fall anyway in 1983 because, as the years pass, companies have longer to accumulate the State equivalent pension. Under present terms, it should fall to 61 per cent. But the Government Actuary has indicated that 6 per cent would be a more realistic figure.

The CBI attacks the Government Actuary's views on two grounds. First, it considers there is a need to maintain stability in the scheme with minimum changes. Second, it considers the present terms are

equitable. It urges the Government to stick to them and restrict the reduction to 61 per cent.

The Government Actuary's review has already been strongly attacked by the National Association of Pension Funds and sections of the pension industry. But he receives full support from the TUC.

In its evidence, the TUC endorses the Government Actuary's approach and supports his conclusions. The aim, the TUC says, should be to remove any bias either to the State scheme or to contracted-out occupational schemes. It is concerned that those employees in the State scheme are at present subsidising those contracted-out.

Mr Norman Fowler, Social Services Secretary, is due to make his decision in February. The necessary legislation has to be enacted by April 1982, to give employers the statutory one year's minimum notice of changes.

Neddy bid to help lift output

BY ALAN PIKE

THE NATIONAL Economic Development Council is to prepare a series of information packages to help industry appreciate the potential for improving productivity.

An investigation of work on productive efficiency undertaken by the NEDCO's sector working parties published today, concludes that the problems and remedies are similar in all industries.

Mr Geoffrey Chandler, director general of the National Economic Development Office,

says in the report that the packages will cover typical problems tackled in improving productivity, methods used and benefits gained.

The information in the packages will be provided to sector committees for use in publicity campaigns. It could be used also by trade associations, unions, and professional institutions.

The report repeats the conclusion of NEDCO work earlier this year that, while output per head has improved recently,

"there is not yet evidence of an improvement in the underlying long-term trend of productivity, as was true in earlier recessions."

Overseas visits by sector working parties — and studies of the best British companies — showed that good productivity often went hand in hand with a company having clarity of objectives and the ability to take longer-term decisions on issues like product development, investment, training and finance.

Engineering export orders recover

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

NEW EXPORT orders for engineering products have been moving up from low levels in the three months to September.

Official figures published in British Business, the magazine at the Department of Trade and Industry, show a higher level of export orders. Domestic orders continue weak.

The estimated trend indices for export orders show an increase of 18 per cent for the period between June and September.

New home orders for the same three months fell 6.5 per cent in the previous quarter, giving an overall increase of 2 per cent.

Orders on hand for the engineering industries — electrical, mechanical and instrument — have been severely depressed owing to the low level of demand from the home market.

Orders for machine tools showed a marked improvement, increasing 15.5 per cent over the previous quarter, from the desperately low levels of the past 18 months.

For the first time in many months, home new orders made a significant contribution — up 24 per cent — to the overall improvement.

The decision by F. H. Lloyd to stay out of the general castings scheme is a serious and possibly fatal blow to the rationalisation there. Lazard will, after allowing a little time for the dust of last week's decision to settle, write to other general castings manufacturers asking where they now stand.

could be available to assist the steel castings rationalisation. The key question to which high alloy manufacturers are awaiting an answer is how much of this money will be forthcoming if the scheme goes ahead only in their sector.

The high alloy castings sector has a capacity of about 76,700 tonnes compared with 135,000 tonnes in the general sector. But the provision of Government funds need not be in the same proportion because of the higher value of products in relation to weight in high alloy.

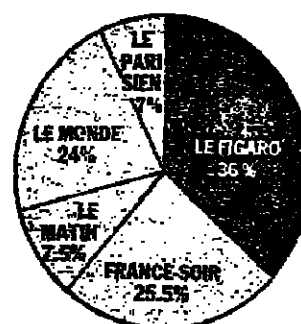
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LE FIGARO effective daily penetration

in 1980, Le Figaro, number 1 in market share

Source: SECODIP • Ad volume 1980 (display + classified) in col./metres

1st	2nd	3rd	4th	5th
Le Figaro + L'Aurore	France-Soir	Le Monde	Le Matin	Le Parisien
17,530	12,333	11,710	3,693	3,466
36 %	25.5 %	24 %	7.5 %	7 %



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It is with profound sorrow that we inform you of the death of our Executive Director and great friend

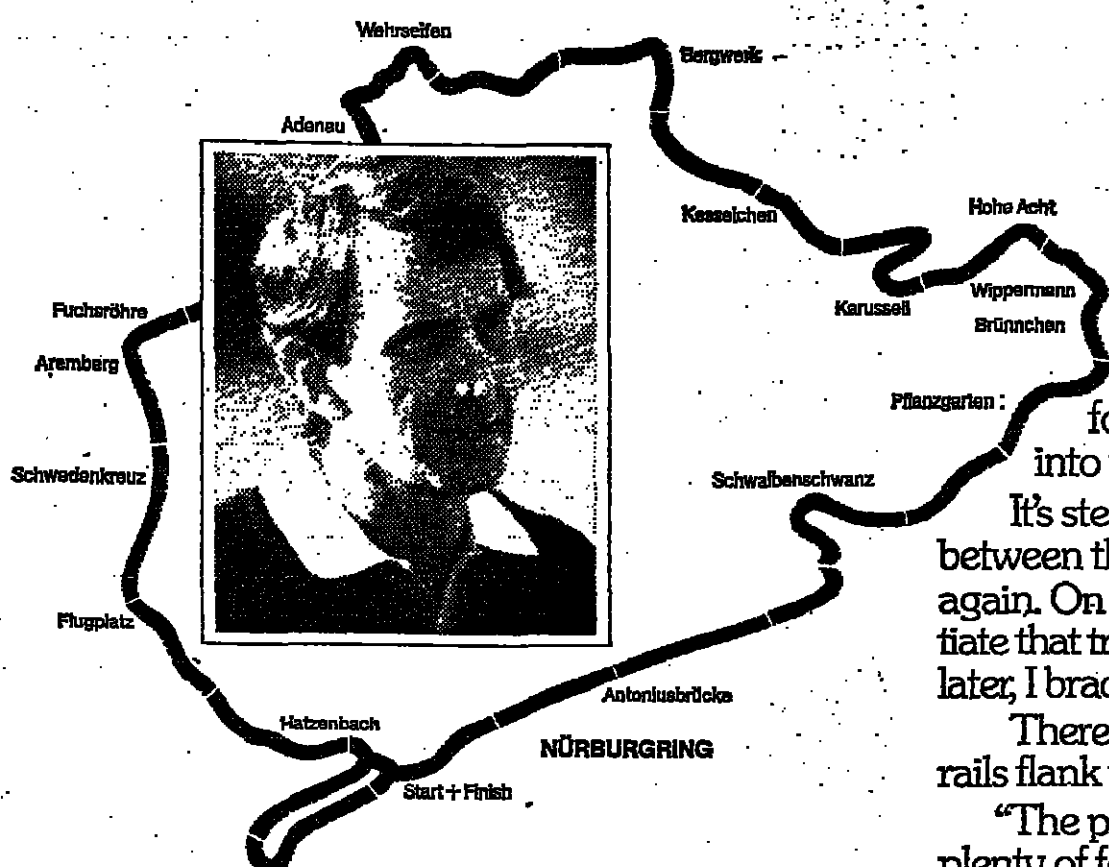
ANDRE M. COUSSEMENT

in a fatal car accident which occurred on December 14th, 1981.

The grievous news of his death has profoundly affected not only his colleagues within the bank but also the whole international banking community, which held him in the highest esteem.

His understanding of human problems was combined with a great sense of fairness in his business life. We shall always hold him in grateful remembrance as a man whose professional abilities and human qualities were appreciated by all.

The Board of Directors
The Executive Committee
The Management and the Staff



14.2 miles and 73 corners with John Watson in the new Granada Injection.

At the bottom of the hill we are doing 120 mph and the springs are fully compressed as the big Granada catapults up the other side. There's a tight little S bend at the top with a blind entry and John, who hasn't driven at the Nürburgring for some time, has forgotten just how sharp it is. We are going just a bit too fast.

Simultaneously he changes down, brakes hard and flicks the car sideways to scrub off speed. For a second we teeter on the limit of the wide tyres' adhesion, then, miraculously, the tail snaps back into line and we nip through the bends as agile as an XR3.

"Enjoying yourself?" grins John.

Well who wouldn't be?

Here I am sitting beside one of the world's greatest drivers, whipping round one of the world's most challenging race tracks in one of Ford's best cars, the new Granada Injection.

The Injection is the latest in a long line of Ford high performance cars, a machine with racing in its blood.

John seemed to like it immediately.

He spent a couple of minutes playing with the tilting/sliding sunroof, checking out the stereo (he's a Pink Floyd fan) and learning his way round the instruments. "That overhead console is a neat place for the warning lights."

Then it was down to business. Adjust the seat, line up the remote controlled mirrors and move out onto the track.

The first corner looms almost immediately. John takes it gently, feeling his way with the unfamiliar car. Then, along the back straight behind the pits, the 150 bhp V6 opens up and we reach 100 mph for the first time, before swinging left over a brow and down into Hatzenbach.

"The circuit proper begins here," says John.

The track drops away through a series of zig-zags cut through the forest and John sweeps cleanly through them between 60 and 80 mph.

"Are you feeling sick yet?"

Much to my relief my stomach was behaving perfectly, perhaps because the Granada's front seats are Recaros which hold you beautifully snugly, and the suspension is so taut.

We rush down to Flugplatz, where a racing car will take off, pass the four kilometer board and swing right-handed onto one of the quickest parts of the circuit. The speedo reads 125 mph and the track reels in towards us like a film that's been speeded up.

"Beautifully quiet, isn't it," says John, as relaxed as if he was sitting at home watching TV.

Then it's hard on the brakes for Arenberg corner and down into the Foxhole.

It's steep and gloomy racing down between the trees, and very fast - 120 mph again. On the way up the other side we negotiate that treacherous S bend, then, a kilometer later, I brace myself for the descent to Adenau.

There's no room for error here. The guard rails flank the circuit without a yard to spare.

"The power steering feels really nice - plenty of feedback - I'm beginning to enjoy this car." My chauffeur keeps up his running commentary. "The brakes are really excellent and it's very well damped."

How can anyone chat so casually while maintaining such a pace? Well, perhaps for John it isn't such a pace after all.

Ten kilometers gone now. We cross Adenau bridge and climb steeply to the right. Amazingly we're still only half way round.

Climbing hard now, John holds third gear up to 6300 rpm. That's over 90 mph. The engine note is deep and powerful. It's enjoying its little outing.

In a moment we arrive at the most photographed corner on the 'Ring, the Karussell. You don't see it till you're virtually on top of it.

"You have to aim for that pine tree on the horizon," says John as we

demonstrate that really fast driving is an art. "It handles unbelievably well for a road car," he says, "You can balance it on the throttle. It's very well balanced."

On we rush to Pflanzgarten, another famous leap. Taking the brow at over a hundred miles an hour is like stepping off the edge of the world.

"You have to keep well to the left there. If you don't it's an accident for sure."

Kilometer 18 flashes past, we drift through Schwalbenschwanz, the little Karussell, then comes a long sweep right, and for the first time in a lap, the driver can relax. Ahead is a two kilometer straight.

Our speed builds up to 120 mph or more, the engine singing lustily, and Nürburg's famous castle looms on our right. It's amazing how slow it feels when you're travelling in a straight line at last.

A chicane provides a final sting in the tail, then we're slowing for the pits.

"I enjoyed that," says my chauffeur. "It's a much quicker car than I expected."

"Could you have gone much faster?" I asked him.

"If you weren't with me, if I was wearing a crash helmet and if I was really getting after it...."

As we walked away I looked back at the steely green Granada with new respect.

I've a feeling that if you were to drive one yourself, you would too.



Perhaps the Nürburgring's most famous corner. The new Granada Injection rounds the Karussell.

dive into the steeply banked turn.

The track swoops on through Wippermenn and Brunnchen, the line through each successive corner dictated by the one that follows.

John hardly seems to touch the steering or the brakes. Our progress is so smooth, so fluent, that you're scarcely aware how rapidly you are travelling. The Granada may not be a racing car, but it's certainly quick enough to

Ford gives you more.

2.8 litre, fuel injected V6 engine: 150 bhp at 5700 revs. Max speed 117 mph: 0-60 9.2 seconds. All independent suspension with coil springs all round and increased diameter gas filled shock absorbers. Power assisted rack and pinion steering. Ventilated front disc brakes. Michelin TRX low profile tyres. Driving lights. Aerodynamic spoilers. Recaro seats. Sunroof. Performance figures quoted in text were speedometer readings and, due to gradients, wind conditions, etc., differ from Autocar test quoted.

Autocar test

FORD GRANADA 2.8 INJECTION



UK NEWS

Letdown for lift-truck manufacturers

INTEREST-FREE credit, highly attractive trade-in deals, and discounts knocking up to 25 per cent off the list price, have all been offered by lift-truck manufacturers over the past year in an effort to shift their large stocks and keep their factories in operation.

However, these measures have not been sufficient to prevent the UK market falling to an estimated 9,000 sales this year against 17,500 in 1979.

Against this background, Coventry Climax — which was sold last week by its parent company, BL, to a consortium of investors led by Sir Emmanuel Kaye — has been making substantial losses in 1980 and this year.

BL's sale of Coventry Climax follows those of Aveling Marshall, Prestcold, Alvis, and Leyland's tractor interests over the past year or so as a result of BL's decision to concentrate its limited resources on keeping afloat its car and truck production.

Lift-trucks enjoyed buoyant markets during the early 1970s, and several companies flourished. In the mid-1970s, moves to consolidate Britain's position as a leading manufacturer of lift-trucks got under way with members of the industry's sector working parties, set up like other sector working parties under the aegis of the National Economic Development Office providing the momentum.

This resulted in Lansing Bagnall, the Basingstoke-based company owned by Sir Emmanuel Kaye, taking over Henley, and Coventry Climax absorbing Conveyancer.

Both Henley and Conveyancer took some time to be fitted smoothly into the structure of their respective new parents. But by 1979 (by which time Lansing had also acquired Bonser Engineering, another materials handling manufacturer), the British-owned equipment producers appeared to be in reasonably good shape.

Hazel Duffy looks at BL's sale of Coventry Climax as depression still overshadows trading outlook

Then followed the recession in the domestic market and the strong pound, which had a devastating effect on the lift-truck makers. At once it hit export margins and made the British market increasingly vulnerable to imports.

Coventry Climax, which had acquired a large new factory at Warrington with its purchase of Conveyancer, moved into losses. The BL Special Products group, of which it was part, was broken up, and the "for sale" notice went up at Coventry Climax — at least by implication.

Mr George Simpson was installed as managing director by BL in October 1980 to produce plans for stemming the losses. He was previously finance director of one of the Leyland Vehicles divisions.

The workforce has been cut at Coventry, where Climax has three plants, and the Warrington site is to be closed in the spring. Transfer of work from Warrington will mean some increase in the Coventry workforce, but management and staff will be cut to accord with the needs of a smaller operation.

"By the end of next year, we shall have a newer, lighter ship," says Mr Simpson. But he does not forecast a return to profit until the end of 1983.

Sir Emmanuel has also called in as a "consultant" to Climax Mr Steven Gray, who is credited with turning round Henley in the mid-1970s. Mr Gray, who

presently runs a company in Geneva called Liftec marketing primarily Lansing trucks in Eastern Europe, believes Climax to be "a suitable case for treatment."

He says: "It has a first-class product but it has been a backwater for BL for too long." Climax's recovery, however, must depend to a large extent on the health of the UK market. Although it exports around 30 per cent of production, Climax does not have the muscle to build up a niche in any particular overseas market.

Some people in the industry will continue to hold the view that the only way for Britain to maintain a healthy British-owned lift-truck industry will be the creation of a single

manufacturer which is sufficiently large to heat off imports now running at about 40 per cent of UK sales from the Continent, mostly West Germany, and Japan. Britain must again become more dominant in leading export markets, they say.

The Coventry Climax has already attracted criticism from a close competitor, LancerBoss, like Lansing Bagnall privately owned and similar in size to Coventry Climax. LancerBoss, which claims to be one of only three European manufacturers of lift-trucks operating profitably, said on Friday it was planning to ask the office of Fair Trading to look at the sale.

LancerBoss was itself interested in Climax but is now looking at possible tie-ups with other European companies. Although the market-place ruled out a direct merger between Lansing and Climax, there must be more than a possibility that this will emerge in a couple of years.

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Kaye springs surprise on Japanese

SIR Emmanuel Kaye, 67-year-old chairman of the Kaye Organisation which owns Britain's largest lift-truck manufacturers, Lansing Bagnall, sprung a surprise last week when he bought Coventry Climax through a consortium in which he is the majority shareholder.

From January he will own two companies in direct competition. He has said they will continue to operate as independent companies with no share directors.

Sir Emmanuel took over Lansing Bagnall and built it up in the early postwar days when the ground for his entrepreneurial style of operation was more fertile than it is today. In 1973 he changed the name from the Lansing Bagnall group to the Kaye Organisation.

In 1980 the group turnover

was £152m and net profit £7.5m. Sir Emmanuel keeps control of the private group and exercises an active interest in the management of subsidiaries.

He bought Coventry Climax because he sees it as an essential component of the British-owned lift-truck industry, which has been considerably weakened over the past couple of years by largely external factors. He knew BL was increasingly anxious to get rid of Climax, and was particularly worried by the fact that Climax appeared to be close to cementing a tie-up with NYK, a Japanese lift-truck maker in which Mitsubishi has a large stake.

If Climax had opened the door to the Japanese eventually manufacturing in the UK, the consequences for the British-owned industry could

have been far-reaching.

Sir Emmanuel can be expected to ensure Climax is run on more strictly private enterprise lines than has been the case under BL, although it is debatable whether it will make sense for Lansing and Climax to operate independently in the longer term.

Sir Emmanuel is a champion of free enterprise, plays an active part in Confederation of British Industry activities, and is not averse to telling the Government what it needs to do to make life easier for industry. When the pound was particularly strong he invited Mrs Thatcher to Lansing's Basingstoke offices where she was shown charts of effects the exchange rate had on the competitiveness of British exporters.



Sir Emmanuel Kaye—champion of free enterprise.

Grocery prices increase less than expected

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

GROCERY prices in December rose for the fourth month in succession, according to the latest Financial Times Grocery Prices Index published today.

However, the increase is not as much as had been expected given the severe wintry weather in many parts of the country which has affected supplies of some fresh produce.

The December index stood at 141.24, compared with 140.51 in November.

The increase was mainly due to slight increases in all sections of the FT shopping basket, although meat and dairy produce were particularly expensive this month. Eggs, for example, have risen sharply in price. Fresh fruit and vegetables, however, have been less expensive than usual in the weeks before Christmas. Prices are likely to climb this week as demand increases for the Christmas holiday period when many food shops will be shut for three or four days.

The FT Grocery Prices Index is based on data collected each month by 25 shoppers who monitor a list of more than 100 grocery items in the same shops throughout the UK. The stores chosen range from superstores to village grocers.

The index is meant only as a guide to price trends and is not an absolute indicator of price levels.

Reports from retailers suggest that supplies of some fresh produce may be badly hit by the winter weather. Supplies of sprouts are reported down by a quarter while cauliflowers are becoming increasingly difficult to obtain.

A recent road transport bottleneck in the French Channel ports has held up supplies of Spain's satsumas, clementines and navel oranges, although these fruits should still be widely available this week.

Most greengrocers are expected to be open on Christmas Eve and will reopen on the Tuesday after Christmas. Shops and wholesale markets will close on New Year's Day and open again on Monday January 4, except in Scotland where they reopen on the 5th.

The Financial Times Grocery Prices Index is copyright and may not be reproduced or used in any form without consent. All inquiries should be made to Lucinda Waterhall at the Financial Times.

Fewer losses among world fleet

BY ANDREW FISHER, SHIPPING CORRESPONDENT

FEWER SHIPS were lost around the world last year through collision, wrecks, burning or other causes, according to Lloyd's Register of Shipping. Highest casualties were among Japanese, Panamanian and Greek vessels.

The tonnage lost by the world fleet, however, was still the second highest recorded at 387 ships of 1.8m tons gross after the 1979 peak of 465 totaling 2.2m tons.

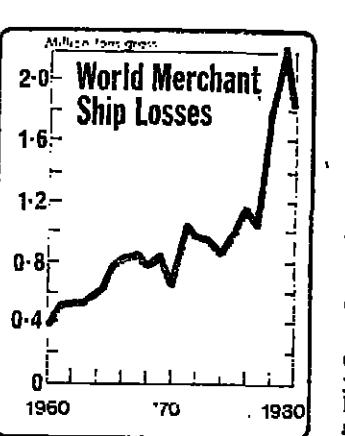
The biggest ship lost in 1980 was the Spanish tanker, the 122,500-ton Maria Alejandra, which was burnt. The most tonnage was lost by Liberia, the flag of convenience fleet, at 515,530 tons.

In its final casualty returns for last year, Lloyd's Register said tonnage lost through collision decreased sharply from 507,660 tons gross to 67,660 tons.

The tonnage lost through stranding or striking rocks, sunken wrecks, or similar came down from 514,500 tons to 277,540.

Burning claimed the largest tonnage, 647,120 tons against 752,500 in 1979.

Twelve fewer ships foundered



The oldest ship lost, the 147 tons Hernan Cortes, a Spanish cargo vessel built in 1855, was also in this category.

There was a large increase in the tonnage which went missing, from four ships totalling 17,730 tons gross to eight totalling 184,720 tons. One of these was the Derbyshire, a British ore/hulk/oil carrier of 91,650 tons last heard of in the Pacific Ocean.

Lloyd's said that 22 per cent of all ships lost were over 25 years old. Six per cent were less than five years old. Eight ships were over 50,000 tons gross.

The countries losing the largest proportion of their fleets—only those totalling over 7m tons are included in this calculation—were Spain (1.7 per cent), Greece (0.58 per cent), Liberia (0.64 per cent), Panama (0.59 per cent), and Italy (0.58 per cent).

Last year's total losses of 1.8m tons represented 0.43 per cent of the world fleet compared with 0.54 per cent the previous year.

Most imports still transported by sea

BY LYNTON MCILAIN, TRANSPORT CORRESPONDENT

BRITAIN IS still overwhelmingly dependent on sea trade for the majority of its imports and exports, according to figures published by the Government at the weekend.

Three-quarters of UK trade by value and 95 per cent by weight was carried by sea in 1980, according to the latest British Business magazine of the Departments of Trade and Industry. This dependence on sea transport, however, is falling with the steady growth of air freight.

A total of £38bn worth of goods was imported by sea into the UK in 1980, representing 74.4 per cent of all imports. By contrast, £9bn worth of goods came into the country by air, 18.2 per cent of the total and

over two percentage points up on 1979 in terms of value.

However, exports by air fell in value terms in 1980, at the expense of seaborne trade which increased by £5bn on the year before to £37bn, 76 per cent of the total. Airborne exports by value as a proportion of the total value were down almost half a percentage point compared with 1979, at 18.8bn, or 18.1 per cent.

The increase in seaborne exports is largely attributed to higher exports of petroleum and petroleum products.

Imports from elsewhere in the EEC accounted for 41 per cent of all imports last year, at £20.5bn, of which £17.7bn was accounted for by seaborne trade and some £2bn by air freight.

Britain exported slightly more of its total exports to the rest of the EEC in 1980 than it imported. They were worth £20.4bn, or 42.5 per cent of total exports, with £17bn going by sea, and £2.4bn by air.

Taskforce set up for chemical pollution

PANOCLEAN-ANCO, the British chemical shipping company, will provide the Government with a special team to deal with threatening chemical pollution or explosions.

Under a three-year contract with the Department of Trade's Marine Pollution Control Unit (MPCU), the company will have a team of at least eight ready to travel to any UK port within six hours.

In July several hundred people had to be evacuated in the harbour area of Shoreham, Sussex, before firemen prevented an explosion aboard a Dutch ship carrying chemicals. Mr Peter Smith, a director of Panoclean-Anco, said chemical spillages had been few in UK waters. But dealing with such incidents could be complicated with as many as 40 different chemicals on one ship.

Panoclean-Anco, whose shareholders include P. O. Ocean Transport, has a fleet of 11 ships and 600 to 700 people who are familiar with work in chemical tankers.

Monthly switch for benefit
Child benefits will be paid monthly from March 15, although existing recipients may choose to continue to be paid weekly.

The change, proposed in a "Rayner" study two years ago, is expected to save about £7m a year by 1987/88.

LABOUR

Aslef doubts on train manning stall BR productivity negotiations

BY JOHN LLOYD, LABOUR CORRESPONDENT

PRODUCTIVITY talks between British Rail and the train drivers' union Aslef will reach a critical stage this week.

The two sides have made little progress on at least one of the productivity "headings" proposed by BR earlier this year. The British Railways Board has agreed to pay 3 per cent, backdated to August, on top of an 8 per cent award, if agreement on all the headings can be achieved by January.

The National Union of Railwaymen, the other manual union, has given general agreement to all the issues under discussion, though specific agreement is still a little way off. Aslef, however, is doubtful about a key issue—single manning of passenger trains—and has refused to accept more flexible rostering.

Attempts will be made this

week to get BR and Aslef round the table at the Advisory, Conciliation and Arbitration Service. Aslef has threatened for September 1 by producing the backdated 3 per cent formula, which kept the two sides talking about productivity.

BR is keen to start talks tomorrow, but Aslef has not yet agreed, partly because it has talks scheduled with London Transport on fare revisions and partly because it sees little point in involving Aslef.

A lot of ambiguity surrounds the 3 per cent formula. Aslef interpreted it to mean that the unions were committed to continue talks, and that on this basis the 3 per cent would be paid in January. BR said it meant the unions were committed to reaching agreement

by January. Aslef said last night that the 3 per cent would be paid, and that BR had "made no issue of it." The union is opposed to, however, to rosters which will ask its members to work longer than eight hours a day. BR said it would like the flexibility to schedule drivers to work, for example, a nine hours a day.

The union said it was willing to examine the principle of single manning on passenger trains, and had participated in trials. But it said much of the equipment required extensive modification before it could agree to continue.

Single manning is linked to the "trainman" concept, which would restructure the line of promotion in BR and open it to NUR members, breaching Aslef's exclusive craft status.

Murray in row over sick pay proposals

By Our Labour Correspondent

GOVERNMENT proposals to shift the responsibility for paying sickness benefit from the state to employers have met fierce opposition with trade union and pressure groups, as well as employers.

In a letter to trade union general secretaries, Mr Len Murray, TUC general secretary, has urged unions, unionsponsored MPs and trades councils to step up opposition to the measures in the Social Security and Housing Benefits Bill. The Bill received its second reading last month.

The Bills opponents aim to force the Government to drop proposals included on employers statutory sick pay (ESSP).

In a briefing note attached to the letter, the TUC said the legislation's main object was to "cut jobs in the Civil Service at all costs." It said workers with families and those on low incomes, would be singled out for discriminatory treatment.

The TUC said that if the proposed ESSP levels were introduced this year, weekly losses would range from £2.37 for a single wage earner to £22.23 for a married couple with two children, based on a comparison with November 1979 benefits, adjusted for inflation.

"The proposed standard level of ESSP is far below the level of similar schemes in other countries which pay 90 or 100 per cent of previous wages. The low level of ESSP will not even be kept in line with future increases in earnings and could fall even further behind other countries."

National Insurance contributions are continuing to rise for workers but the benefits to which they are entitled in return from the NI scheme are getting less and less."

In a separate report, the Low Pay Unit said the main objections were:

- that the scheme was based on the mistaken assumption that virtually all employees are already in occupational sick pay schemes;
- it would discriminate against families and the low paid;
- it would reduce financial support to many people when they were at their most vulnerable.

"Moreover, because the proposals present an additional burden for already hard-pressed small companies, employees considered likely to have poor sickness records could be subjected to screening by potential employers."

Get Well Soon or Face Poverty, Low Pay Unit, 75p.

Fleet Street printworkers to vote on 5% wage offer

BY JOHN LLOYD, LABOUR CORRESPONDENT

PRINT UNIONS will ballot their Fleet Street members this week on the employers' 5 per cent wage offer. Only one union has recommended rejection.

Two major unions—the National Society of Operative Printers, Graphical and Media Personnel, and the National Graphical Association—will tell their members that 5 per cent is the best the Newspaper Publishers Association is likely to offer without industrial action.

However, the Society of Graphical and Allied Trades—the largest of the print unions, but the least powerful in Fleet Street—will tell its members in warehousing departments to

turn down the offer. The Sogat members' ballot papers will make it clear that if the offer is rejected, the union's executive will accept the vote as an indication of support for industrial action.

The NPA has made it clear that several national newspapers face their most difficult period in recent years, because of sharply rising newspaper prices, the falling circulation of some titles, and static advertising revenue.

A major union platform—stressed particularly by the NGA—has been a demand for extra holidays to increase employment. That initiative was not strongly taken up, however.

Big Christmas industrial shut-down has begun

BY OUR INDUSTRIAL STAFF

THE BIG Christmas shut-down of British industry began at the weekend, although many companies will this year confine the closure period to about one week.

While most sectors of industry cannot rival the British Steel Corporation—which is closing plants for only three weeks compared with two weeks last year—the trend is in the same direction.

Last year a fortnight closure was common. This year's curtailment of the shutdown period by much of industry is more because the holiday comes close to a weekend than a reflection of fuller order books. Some companies, many of which are already on short-time, will again be closing for two weeks or longer.

The Engineering Employers' Federation said most of its 6,500 members would not be giving extra holidays. "There is no national agreement," it said, "but where companies do close for a week it will be from December 21 or 22, with employees taking this out of their normal holiday entitlement or transfer days."

The Confederation of British Industry, which has made a limited survey of its members, said about 75 per cent of manual workers were entitled to four weeks holiday a year, and some managements had agreed to close over the whole Christmas and New Year period. Companies were more inclined to close down for a longer period because of short-time working and the recession.

In the building and civil engineering industry there will be a two-week holiday period from December 21 to January 1 inclusive.

In electrical contracting, survey,

which is trying to fall into line with the building industry, workers will have five days of winter holiday plus the three public holidays.

In the plumbing industry in England and Wales workers will have five days' winter holiday, at the discretion of employers, plus four days' public holidays—one being carried over from earlier in the year.

In Scotland the shut-down will be from December 25 to January 4.

The heating and ventilating industries, in England and Wales, will be shut from December 21 to January 1 inclusive. In Scotland workers will have six days.

Most ceramics companies will close from December 23 to January 4.

In the coal industry all pits will be closed on December 25 and January 1 and the vast majority will also be closed in the period between these two dates.

There is apparently no fixed pattern in the chemical industry but those plants with continuous processes are expected to close for the whole Christmas week or longer.

A survey made by the Association of Retail Distributors, says department stores will be open until Christmas Eve, many extending opening hours. Some will open on December 28 and all will be open between December 29 and 31 with the majority closed on January 1.

Much of manufacturing industry in London and the South East is expected to be closed from Thursday until January 4, according to a London Chamber of Commerce and Industry

FINANCIAL TIMES SHOPPING BASKET

DECEMBER, 1981

	December	November
Dairy produce	706.81	700.94
Sugar, tea, coffee and soft drinks	209.21	210.15
Bread, flour and cereals	316.37	314.26
Preserves and dry groceries	113.48	112.79
Sauces and pickles	55.21	54.91
Canned foods	198.57	197.87
Frozen foods	248.65	247.72
Meat, bacon, etc. (fresh)	622.16	613.88
Fruit and vegetables	287.23	290.60
Non-foods	244.58	244.26
Total	3,002.87	2,987.38

1980: January 120.47; February 122.32; March 124.18; April 125.94; May 126.79; June 128.53; July 129.04; August 128.41; September 127.41; October 126.84; November 127.77; December 129.38

1981: January 130.94; February 131.75; March 132.75; April 134.93; May 136.30; June 137.37; July 134.62; August 135.50; September 136.60; October 137.49; November 140.51; December 141.24.

New Issue

These Bonds having been sold, this announcement appears as a matter of record only.

December 1981

EUROFIMA

(European Company for Financing of Railway Rolling Stock, Basle)

DM 50 000 000.—

9% Bonds of 1981/1986

— Private Placement —

Berliner Handels- und Frankfurter Bank

Pritchard Services Group PLC

has acquired

National Medical Consultants, Inc.

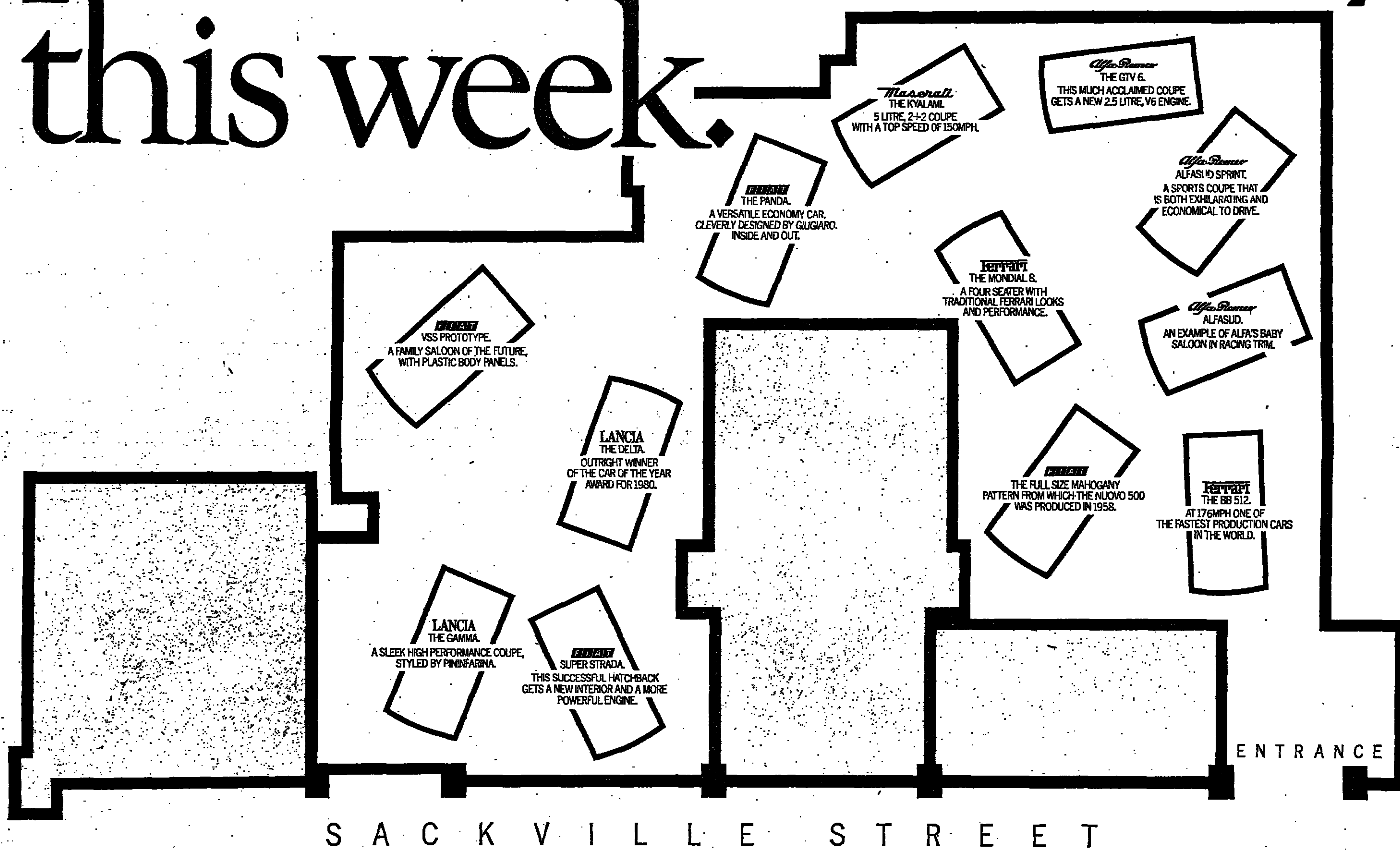
The undersigned acted as financial advisor to
Pritchard Services Group PLC

Morgan Grenfell Incorporated,
New York.

December 1981

JP Kusi SA

Some remarkable cars will be double parked in Piccadilly this week.



From today until Wednesday, the Italian trade centre in Sackville Street will host AutoItalia.

It is an exhibition of twelve cars. Cars that serve to demonstrate Italy's recent achievements in the fields of precision engineering, automobile design and manufacturing technology.

(Some of the models on display have never been seen in Britain before.)

AutoItalia bears witness to the unique

position that Italy and her car makers occupy, within the world motor industry.

Today, it will open to invited members of the press.

Tomorrow and Wednesday, members of the public will be admitted.

If you are interested in the Italian motor industry, its products and progress, we suggest you visit AutoItalia in Piccadilly.

Though we don't suggest you park there yourself.

AutoItalia

Italian Trade Centre, 37 Sackville Street, London W1X 2DQ.

TECHNOLOGY

EDITED BY ALAN CANE

Fierce battle for the snapshot market

BY ELAINE WILLIAMS

IN THE 1950s it cost the equivalent of 9p to go to the cinema or to have a single colour snapshot developed. Today, some photographic processors charge as little as 10p per print but the cost of going to the cinema is at least £1.50.

The photographic industry has managed to contain its costs by increasing use of automation at all stages of developing and printing films.

High street retailers and mail order companies — Boots, Dixons, Grayspool and NAP Colour are embroiled in a fierce price war offering their customers a bewildering variety of cut price offers, free films, bigger prints and cheap enlargements.

The photographic industry is anxious to stimulate the UK market because British amateur photographers, on average, take only 100 photographs a year. The industry plans to spend £11m this year through advertising to encourage more consumer spending.

Keeping up with the latest automated processing techniques is becoming expensive, but laboratories are faced with increased pressure from consumers to improve print quality and return films faster, while keeping costs down.

Professional film processing and developing labs bear little resemblance to traditional amateur darkrooms. They are automated production lines taking in exposed films at one end, splicing them into lengths and developing them.

Kodak, which processes about 25 per cent of all films and large independent processors such as Greenwich and Tudor as well as mail order companies

such as Grayspool and NAP Colour all have large investments in such equipment.

The rolls of developed negatives are loaded onto printing machines. The latest computer controlled models such as those produced by Kodak are capable of producing nearly 13,000 prints an hour.

Kodak's 3510 printer not only guides the operator through setting up the colour balance and loading the machine but monitors the printing process for each negative.

Before each negative is made into a print the machine uses photosensitive cells to estimate the right exposure levels and colour balance. It can even detect a blank or foggy negative which is not worth printing.

Mr Geoff Cadogan of Kodak said that human operators found it difficult to assess the right colour balance especially if there was an excess of one particular colour.

"Most baby pictures are taken on a red rug, for some reason. Frequently, human operators end up with a print showing a rather holed baby." However, automated machines are able to compensate more accurately and faster for such cases, he said.

More than 94 per cent of all films sold are for colour prints, about 14 per cent are for colour slides and the remainder are black and white films. The major growth of colour prints comes from increasing use of pocket and 35mm cameras.

Developing and printing is by far the largest sector of the £480m UK amateur photographic industry which took about £210m last year. This year the



Dixon's Photographic Photo Shop in London employs the latest computerised equipment to produce a fast print service in a busy tourist area

total market will be worth about £550m. Though inflation is an important factor in the industry's growth, over the past five years the market has increased between 5 and 9 per cent.

To help satisfy the public's demand for quick processing, processors have begun to introduce shops with processing on the premises which can offer finished prints within a few hours. This has been made possible by miniaturised but computer-controlled versions of processing and printing laboratories which can fit into the relatively small area of a high street shop.

Because of the speed of service called — tend to charge twice the price of other high street retailers who send their prints away to laboratories for overnight processing.

In September, Dixon Photographic opened the first of its Photo shops near St. Paul's Cathedral, using a minilab and has plans to introduce others in major towns and cities. Grayspool, Britain's biggest mail order film processor, has also

opened a mini lab at Croydon, Surrey.

Investment in mini-labs can be as high as £250,000 and the industry is cautious about the prospects for this type of equipment. In the U.S., more than 30 per cent of shops offering on the spot processing failed within two years of operation because they were not in tourist or city areas where film turnover is higher.

According to a recent report *Clicking Britain* produced by the photographic industry "the public is more aware, better educated and more critical of any shortcomings as far as their photographs are concerned."

Mr Cadogan believes that laboratories must continue to press for improved quality of printing if Britons are to be encouraged to snap more often.

As a major supplier to laboratories, Kodak introduced quality awards four years ago to help set standards within the industry but it has now begun to market very sophisticated quality control equipment for automated laboratories.

The Technical Assistance Network—Technet—became avail-

able in the UK earlier this year and is based on a powerful microcomputer which is linked into the automated processing equipment. It monitors each printer, for example, and notes deviations in the colour balance from those originally set on the machine.

When the computer detects that the quality of printing on a particular machine is too low it will list the probable causes of the problem and suggest remedies.

In addition, users can make a local telephone call and be connected to Kodak's main computer system in the U.S. and the Netherlands via a satellite link. This gives access to the latest technical information but also helps processors with more complex production problems which cannot be solved on their own computer. So far only two customers in the UK are connected to the Technet system.

Together with developments in automated processing have come more stable materials in films and fewer chemicals used during the stages of producing prints. This has resulted in less waste and fewer disappointed customers.

Air Florida goes for a WIDE choice

BY GEOFFREY CHARLISH

THE FIRST airline to use Rediffusion's Wide-angle Infinity Display Equipment (WIDE) will be Air Florida, which has decided to fit a system to its new Boeing 737 flight simulator.

WIDE was announced earlier this year and does away with the previous arrangement for pilot viewing in which a separate TV screen is installed for each of the cockpit windows. Not only was the forward view therefore split up into several, separate images, they also looked unreal because they were placed only a few feet from the pilot's face.

In Wide, three colour projectors are employed to give images which, when seen side by side (the joins are barely visible) produce a forward view of 150 degree horizontally and 40 degree vertically.

The projection surface furthermore, is wrapped round the front of the cockpit and carries images that have been collimated by a big wrap-around mirror. Thus, the pilot sees a continuous, distant image wherever he looks. He can move his head about freely or move about in the cockpit without losing the illusion.

The cross-cockpit view obtainable is particularly impressive—indeed at a recent demonstration another aircraft

was seen to draw up alongside, plotted, in effect, by the instructor. The wide angle distant image, identical, apart from small detail, to what is seen from a real aircraft, should also be useful in circling approach training exercises.

All the images were computer-generated in the recent demonstration by Rediffusion Simulation's Novoview equipment. Night time, dusk and daylight scenes can all be generated.

Air Florida's 737 simulator, under construction at Rediffusion's Crawley plant will use the latest Novoview SP3 computer generated images and is scheduled for acceptance testing in the middle of next year.

The system is already notable, says the maker, as being the subject of the first contractual commitment by a simulator company to meet Phase 3 training requirements of the FAA (Federal Aviation Administration) advanced simulation plan.

The main provisions of Phase 3 allows new U.S. pilots to carry out all their initial training on a suitably approved flight simulator. Already, under Phase 2, experienced pilots can perform the transition from one aircraft type to another entirely on the simulator.

Microcomputer shops in the high street

THE FIRST in a series of microcomputer shops opened in London last week to cater for the small business user. The shop, headed by Mr Michael Kraftman, a 24-year-old Cambridge graduate, will sell own label microcomputers, personal computers and software.

Within the next 10 years the company hopes to open a showroom in most major cities in the UK.

Mr Kraftman has raised £120,000 for the venture, most of which is supplied by Barclays Bank under the Government's small firms loan guarantee scheme.

He believes that there is a gap in the microcomputer market which relates to the small business user. Though there are growing number of computer stores offering "take

away" systems and, at the other end of the scale, systems companies which will provide expensive one off designs, Mr Kraftman says there is no middle ground.

The company will sell a range of three computer systems varying in price from £600 to £25,000. The smallest is the latest NEC personal computer, the remainder will be sold under the Bonsai label but will be manufactured for the company by LSI Computers in Surrey and Micromation, based in San Francisco.

The LSI computer is called the SM3,000 which is a desktop microcomputer for single user applications, the Micromation model, the Bonsai MU9000 will allow up to eight separate work stations to link into it.

Advertising Technology
Contact
Langford-Alexander Advertising
6, George Rd, Edgbaston
Birmingham, B15 1NP
021 455 9696

Integrated dealing system

THE Bank of America, working in conjunction with Logica, the software house, has developed an integrated dealing room systems based on Logica's DIDS software.

DIDS, the dealer information display system, is a sophisticated network of display screens linked by video cabling along which messages move at very high speeds.

Bank of America is chiefly interested, at present, in data capture of dealer positions and limits and the system allows virtually instantaneous updating of all dealer screens simultaneously.

It runs on a Data General Eclipse minicomputer and uses Reuters developed keyboard controlled video switching equipment.

DIDS was originally developed by Logica for Morgan Guaranty (see this page, November 9), but the Bank of America system is different in style and approach.

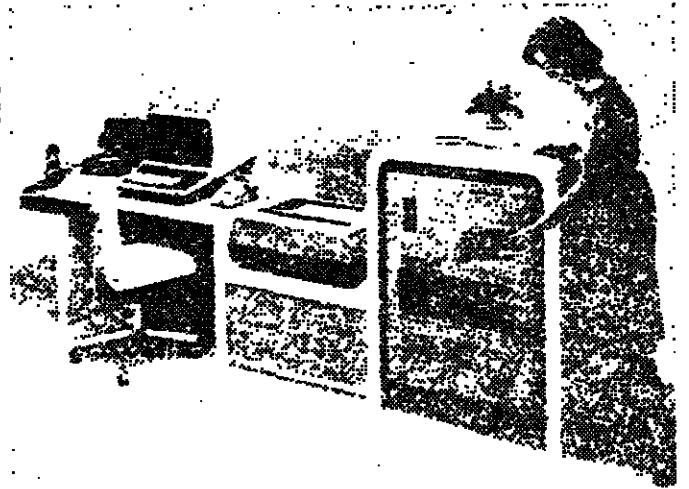
It includes facilities allowing the dealer to scan:

- Internal rates (spot, forward, Eurocurrency)
- Automatically calculated values (cross rates, EMS snake)
- External services such as Reuters or Dow Jones
- Positions and limits
- Back office data and calculations

The facilities are intended to be integrated into the dealer's workstation. More from Logica on 01-637 9111.

Eraser

ERASER International has introduced a hand-held wire stripper with a low voltage DC motor. The unit adjusts automatically for wire sizes between 11 and 33 swg by using three blades centrifugally operated by counter balanced weights. The blades are of tungsten carbide and easily replaced. More from Eraser International, Unit M, Portway Industrial Estate, Andover, Hants (0264 51347).



Kodak's Technet computerised quality control system helps processors maintain colour print standards

Computer ticket system for the Barbican

WHEN the £140m Barbican Conference Centre opens next March it will have London's first fully computerised box office system. A £200,000 ticketing system has been ordered from Space-Time Systems.

The installation will be capable of producing tickets for the many arts and conference events which will take place at the centre.

The ticket system which is based around Digital Equip-

ment's PDP 11/44 minicomputer has 16 sales points which comprise a video terminal and a printer which are installed at the box office but also public areas throughout the new centre.

BUILDING AND CIVIL ENGINEERING

Turriff group has more than £25m

CONSTRUCTION is to start within the next two weeks on the NFU headquarters at Stratford on Avon, the first contract in a batch of new work worth £25.5m just won by Turriff Corporation. This four storey block with an in situ reinforced concrete frame will be clad in stone and has been designed by Robert Matthews Johnson, Marshall & Partners of Weymouth Street, London, W.1.

A £4m project for the PSA comprises construction of a rehabilitation centre at Egham, a phased demolition and rebuild. The new centre will comprise hostels of single and two storey accommodation for the disabled, staff hostels, a welfare block (mainly single storey), dining block, workshops, medical centre and ancillary buildings.

Another scheme for the PSA, valued at £2m, is a district post office at Wolverhampton to be built as a six storey reinforced concrete frame office block with brick cladding and external works.

Turriff will also undertake

refurbishment work on depots in York for the PSA which includes modernisation of workshops, roads and other external works.

Two contracts at Broadmoor Hospital for the PSA cover the erection of a combined depot consisting of three single storey steel framed buildings with offices and associated site works; and a staff club which will be a single storey split-level steel frame and re-structure. These two together are worth more than £2m.

For the Borough of Hammer-smith and Fulham, modernisation and refurbishment of 269 flats as well as external works brings in another £4.5m worth, and the company will carry out similar work on houses in Birmingham, Burton on Trent and Bournemouth.

The construction of a 16 inch diameter dredging main for the Port of Bristol Authority and various fencing contracts for the subsidiary company, Contract Fencing (Warwick) amount to £300,000, the biggest single order for fencing on the M54 in Shropshire.

Crown House buoyant

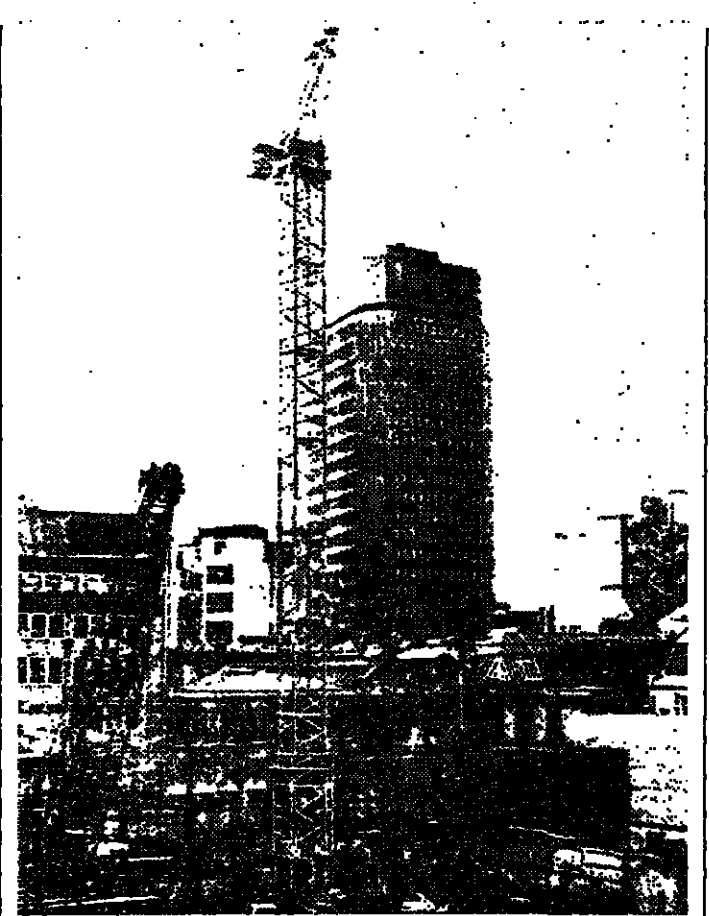
MORE THAN £7m worth of new work has just been won by Crown House Engineering, including a £1.2m design and construct contract from John Lelliott. This covers electrical, mechanical and plumbing services for the conversion of the old Wool Exchange at 21 New Street, London EC2 into new offices for Singer and Friedlander.

A £1.1m award covering electrical, mechanical and instrumentation for ABR chemicals is at a new wheat processing plant on the Weldon Industrial Estate, Corby. Crown

says this is the first project of its type in the UK, and the company is designing and installing the services in conjunction with Raisio of Finland.

Electrical and mechanical contracts worth just under £1m have been awarded by W. E. Chivers and Son for the Wessex Regional Health Authority, Odstock District General Hospital in Salisbury.

Other jobs include a £470,000 project from the PSA for all the mechanical services for the Leck Aton ATC at Blackshaw Moor, Leek. Staffs: British Gas Corporation (£441,000) mechanical services to a three-storey office block at Hinkley; BSC Port Talbot (£571,000) electrical installation of the Con Cast Plant for Distington Engineering; a £466,000 mechanical contract at the Post Office Parcels Office in Glasgow for Sir Robert McAlpine; Redpath Dorman Long (£452,000) electrical work for the main cabling on BSG's Number two Pickle Line of the Cold Hill Port Talbot Works; and another Sir Robert McAlpine scheme (£490,000) for the Vickers Drednought Project at Newcastle-on-Tyne.



The second of three Peiner tower cranes being positioned on the Lloyd's Leadenhall/Lime Street development in the City. Delta Plant Hire won the £650,000 contract from Wyseplant (a Bovis subsidiary) against hot competition from many leading crane makers.

Particularly challenging aspect of the operation was the limited access afforded to the contractors on this 50,000 sq ft complex which demanded fewer cranes able to reduce the jib length without the need for additional cranes.

The Peiner SK400 is a tower crane capable of a maximum lift of 20 tonnes and 8.4 tonnes at the end of its 49.2 metre jib with a final height under the hook of 94 metres.

When completed, the new Lloyd's building will contain an underwriting room and office accommodation capable of meeting the needs of the market well into the 21st century.

Sea defence project

MAJOR CONTRACT in a new batch of work totalling nearly £5m just announced by Edmund Nuttall is a £2m scheme to construct a shore-linked breakwater for the Metropolitan borough of Wirral.

This will be made up of over 10,000 cubic metres of bed and filter stone contained by 23,000 cubic metres of armour stone, and involves the removal of deteriorating concrete facings, the laying of precast concrete wave absorption blocks, and the construction of wave walls, apron slabs, slipways and a reinforced concrete roadway.

The means one of the company will undertake the sea defence work and another £1.5m project for the same client for

the construction of 76 one- and two-bedroom bungalows and four three-bedroom houses in Wallasey together with associated roads and drainage.

Southern Water Authority has also placed a contract with the Mears division for reinforced concrete retaining walls and cantilever steel sheet pile walls over a half mile stretch of the Thames at Gravesend. Value of the work is £800,000 and includes the fabrication and erection of hinged and sliding flood gates.

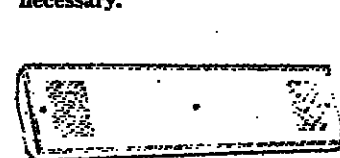
Nuttall's Scottish division has recently secured £2.5m worth of various civil engineering contracts including a causeway and two ferry terminals in the Outer Hebrides.

What's new in building

DESIGNED FOR use in guardrooms, staircases and passages, is the "EFF EFF" ultrasonic motion detector from BSG (Security), 34 Dean Street, London W1 (01-439 4536).

Used to actuate alarm systems it emits ultrasonic waves, simultaneously receiving such waves as are reflected. If both the emitted and reflected waves are at the same frequency, a state of balance exists. But if the frequency of the waves received is even slightly different, the alarm is actuated.

Major advantage of the system, says the maker, is its reduced tolerance—if more than one detector is provided, mutual synchronisation (standard characteristic of other systems)—is now unnecessary.

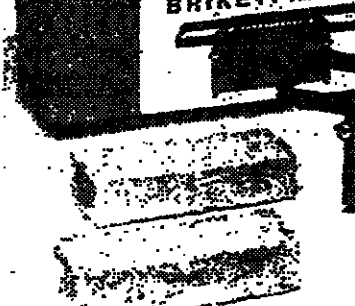


IN RECENT years there have been trends for synthetic products, many of which have attacked the traditional virtues of wood... now wood is fighting back and reminding people of its benefits in a brochure jointly published by the British Woodworking Federation and Timber

Trades Federation. Copies of "Hardwood in the Eighties" are available free of charge from the British Woodworking Federation, 82 New Cavendish Street, London, W1 (01-580 5588).

A HEAT and labour saving pipe thermal insulation called Isozip which, unlike traditional materials, can be cut with a kitchen knife or pair of scissors—and just slips on to pipework and fixed without any mess—is produced by ACR, Rollesby Road, Kings Lynn (Norfolk) NG33 7JL.

A heating engineer should be able to cut his costs by 50 per cent with the system, says the company, and the product can also be handled easily by the DIY enthusiast.



Old newspapers can be converted into a clean and excellent fuel for burning on any open fire or solid-fuel stove, says the Watts Group in Reading which has imported a machine for this purpose. Invented by a Dane, Erik Foldberg, the machine takes overnight-soaked newspapers, squeezes out the water, and compresses the pulp into a tight mass.

Brickettes are then extracted from the machine, dried out (varying from five days in summer to a couple of weeks under cover in the winter) and then ready for burning. A Danish survey says the heat value is high and one 10 oz brickette (made from a single copy of a typical tabloid paper) will burn for about one hour.

Around the industry

AIR PRODUCTS has opened its £12m management and engineering centre at Herstham, Surrey, which comprises three inter-connecting, three-storey diamond shaped blocks, including plant rooms together with restaurant, social club and on-site parking for 400 cars. Around 69,000 sq ft is for office use with the remainder for engineering research and ancillary purposes.

UNDER THE terms of an agreement signed with Dutch provincial electricity company PGEM, Hemel Hempstead based Lysag is solving a costly waste-disposal problem at a power station in Holland.

Claiming to be the only company in the world converting fuel ash into aggregates on a commercial basis, Lysag will advise on the design, construction and operation of the multi-million pound production plant

on the bank of the Waal at Nijmegen, which burns an estimated 2m tonnes of coal a year, leaving between 200,000 and 250,000 tonnes of fly ash to be disposed of. More from 01-906 5612.

ALL SITE power for the new £32m Costain M25 motorway contract is to be supplied via a comprehensive temporary system made and installed by Tripower (0767 50011). The installation on the six-lane motorway incorporates high sensitivity earth leakage protection. Additionally, energy-saving time switches will be fitted to economically control lighting and heating in the offices and security floodlighting around the perimeters.

NATIONAL CONTRACTING arm of the William Moss Group, William Moss (Construction) has opened an office at Pemberton Court, Fishponds, Bristol BS16 5BJ (0272 561389), to be managed by Mr P. J. Cullen.

MALCOLM WEST Plant Hire has won the franchise for Sambrun rough terrain fork lift trucks in North and South Humberside, Lincolnshire and South Yorkshire.

March 1-5 next year, the 1982 Building Industry Convention will cover conferences, seminars, workshops, exhibitions and social events organised by major building industry bodies as a forum for the whole industry. More from A4 Publications, PO Box 12, Church Road, Wokingham, Surrey (088 385 2051).

TO BE held at the Royal Garden Hotel, London, from

Other contracts

An order worth £2m has been awarded to LESLIE AND CO., Darlington, by Washington Development Corporation, Tyne and Wear. The contract is for the construction of an office development, Coniston House, which will provide nearly 80,000 sq ft of new office accommodation. Construction will commence in January and completion is scheduled for April 1983.

CENTRONIC, Croydon, has received contracts worth nearly £1m from the National Nuclear Corporation for the supply of neutron flux detectors. They are to be used inside the pressure vessels of the two AGR nuclear power stations being built at Heysham for the Central Electricity Generating Board, and at Torness, for the South of Scotland Electricity Board.



Must transport break even?

THE PIVOTAL point in all five judgments by the Law Lords in the London Transport case, *R v Greater London Council, ex parte the London Borough of Bromley*, was whether parliament in passing the Transport (London Act) 1969 intended to introduce a fundamentally new system of financing the transport services for London.

Did the legislature intend to abandon the principle of earlier legislation, that transport should operate on a "break even" basis? Should statutory bodies be able to choose to subsidise a loss operation out of funds raised from ratepayers?

The Law Lords were not oblivious to the political climate about transport policy. Judges must not take sides on whether public transport should be regarded as a social service, to be financed out of taxation. But the Lords were anxious to examine the 1969 Act to see whether parliament had opted for one rather than another policy. (Lord Diplock specifically spoke for all five in disclaiming any view on the wisdom or fairness of the GLC's Fare Fair scheme.)

The five decided that the statutes had not abandoned the policy that a local authority owes a primary and fiduciary duty to ratepayers.

Lord Scarman said: "It would be strange if so fundamental a change were to be introduced into the law by a section setting out the general duties of the junior partner in the provision of London passenger transport services."

If parliament had such a change of mind I would have expected it to enact it expressly in Part I of the Act where the general duties of the policy maker, the GLC, are set out. But Section 1 (1) says nothing to suggest the exclusion of the fiduciary duty to the ratepayers; indeed, for the reasons I have given, it suggests the contrary.

The five Law Lords proceeded to dissect, in traditionally judicial style, the provisions of the legislation. They could detect only that parliament intended to continue to prefer that ratepayers should be the first consideration in the formulation of a transport policy for Greater London.

By parallel routes they all reached the conclusion that parliament had foreclosed a policy of subsidising the claims of ratepayers in those of the travelling public.

Strangely enough, the Lord's decision came on the 13th anniversary of the second reading of the Transport (London) Bill. Pronouncements by parliamentarians at the time do not give a consistent view about what they were intending to legislate. But Mr Richard Marsh, Labour's Minister of Transport at the time, said the government was making a break with past transport policy. The Minister's words are worthy of verbatim repetition.

At column 1247-8 of Hansard for September 17 1968 the Minister said: "I turn now to the role of the GLC (Greater London Council) in relation to the Executive (London Transport Executive). The main powers that the council will have, apart from the powers to appoint, will be to pay grants to the Executive for any purpose it thinks fit and to issue directions to the Executive."

"This gives the council the right to prescribe the policy lines to be followed and to take

being empowered to strike down legislation that breached a provision of a written constitution (as in the U.S.) the function of the judges would be understandable.

But so long as the courts are merely the interpreters of legislation, they should have every facility for ascertaining Parliament's true intention. In practice, judges have deprived themselves of a primary source for determining that intention.

Judges are not permitted to read the proceedings of Parliament as an aid to the construction of statutes, although Lord Denning, a constant bouter of long-established practice (during the course of the hearing of the case in the Court of Appeal, counsel for the GLC did cite the passage in Hansard revealing the Minister's understanding of the provisions of the Bill, but Lord Denning remained selectively blind).

Statutory construction is rightly a matter exclusively for the courts. Judges alone must

seven years ago as the senior Law Lord, was not averse to the courts receiving evidence of parliamentary intention instead of gleaning it solely from the language of the draft. He acknowledged that the first thought would be to reverse the present practice with regard to consulting Hansard.

But he foresaw difficulties. Questions that give rise to parliamentary intention must be those that activate litigation on the Acts of Parliament. Courts might take the view of the Bill's promoters, but often enough the hatched issues did not occur to the promoters and the search through Hansard might be in vain.

Again the search might merely produce material from which a more or less dubious inference could be drawn as to what the promoters intended, and it would be dangerous to fill in the gaps from what other members of parliament had thought was the legislative intent.

On the whole, Lord Reid was in favour of adhering to the present practice, with no great confidence that his should be the last word on the subject. (Anyone concerned with the means whereby courts could ascertain the intention of parliament expressed in statutes should read the luminous judgment of Lord Simon of Glaisdale in *Black-Clairson Ltd. v. Papierwerke AG*.)

Given the categorical and unambiguous statement of the Minister of Transport in December 1968, the intention that lay behind the Transport (London) Bill, few judges would, one hopes, persist in a contrary conclusion of the parliamentary intention.

They might with justification ruefully wonder how on earth the draftsman had so lamentably failed to give verbal expression to so clear an intention. But at least the judges would not be able to justify their decision, blinded by the curtain drawn over parliamentary debates. They would know that their search for parliamentary intention had been as thorough as could be.

A court faced with the task of construing a statute should never deny itself any part of the light thrown on the legislative process and persist in groping for the true meaning and intent of legislation in darkness or half light.

1975 AC 391 At 445-4.

THE WEEK IN THE COURTS

BY JUSTINIAN

financial responsibility for its decisions. This is very important, because if the Council wishes to do something that will cause it to fall short of its financial targets, it will itself have to take financial responsibility for it.

The council might, for example, wish the Executive to run a series of services at a loss for social or planning reasons. It might wish to keep fares down at a time when costs are rising and there is no scope for economies. It is free to do so. But it has to bear the cost.

If the architect and promoter of the legislation can properly be said to reflect the intention of Parliament—and it may be said that parliamentarians did not endorse the Minister's categorical intention—the Law Lords have now simply contradicted that intention. How does it come about that the judiciary and the legislature can speak with opposite voices?

The judicially acknowledged sovereignty of Parliament in the British system of government is seriously impaired if the will of Parliament is negated by a misreading and misinterpretation of the statute law by the courts. If our courts had a constitutional role in

say what parliament intended, and hence declare what the law is. No one would quarrel with that proposition, which makes good sense in a system which believes in government by the rule of law.

Courts, however, are entitled to expect parliament to evince its intention clearly in the language used that prompts the legislation. All too frequently the statute is vague and uncertain.

The courts have adopted certain canons of construction in order that they might accurately ascertain the intention of parliament. They will look at the mischief which parliament sought to remedy; they will even look at the purpose of the legislation rather than stick to the natural and ordinary meaning of the words used. But they will not examine the debate in parliament that preceded the passing of the Act.

Why is it that English judges so assiduously turn their backs on the most relevant material for determining the intention of parliament—namely the expressive process and intent during the passage of the Bill through its legislative stages?

Lord Reid, who was a judge for 27 years until he retired

BBC 1

9.20 am Gymnast, 9.45 The Perils of Penelope Pitstop, 10.05 Why Don't You...? 10.30 Play Chess! 11.00 The Rose and the Ring, 11.20 King of the Rocket Men, 12.00 series starring Professor John King, 11.40 The Hardy Boys and Nancy Drew Mysteries, 12.30 pm News, Weather, 12.57 Regional News for England (except London), 1.00 Pebble Mill, 1.00, 1.45 Check-a-Block, 2.00 See Hear! 2.50 International Show Jumping from the Grand Hall, Olympia, 3.55 Regional News for England (except London), 3.55 Play School, 4.30 Mighty Mouse, 4.35 Jackanory, 4.40 The Cricket in Times Square, 5.05 Blue Peter, 5.35 Paddington.

5.40 News, Weatherman, 6.00 Nationwide, 6.55 Angels, 7.20 Blake's Seven (last in series), 7.30 Darrow, 8.10 Panoramas presented by David Dimbleby, 9.00 Nine O'clock News, Weatherman, 9.25 Max Boyce in Concert at the Royal Court Theatre, Liverpool, 10.00 International Show Jumping from the Grand Hall, Olympia, 10.45 Film 51 with Barry Norman, A round-up of Christmas films, 11.15 News Headlines, 11.20 Men v Women: An International Golf Challenge, 12.10 am Weatherman.

9.30 am Larry the Lamb, 9.40 Santa's Pocket Watch, 10.00 The Little Brown Bear, 10.30 The Pied Piper, 1.00 Annie News, 2.30 The Gift, film, 6.00 About, 6.30 Angles, 6.50 News, 7.00 News, 7.15 News, 7.30 News, 7.45 News, 7.55 News, 8.00 News, 8.15 News, 8.30 News, 8.45 News, 8.55 News, 9.00 News, 9.15 News, 9.30 News, 9.45 News, 9.55 News, 10.00 News, 10.15 News, 10.30 News, 10.45 News, 10.55 News, 11.00 News, 11.15 News, 11.30 News, 11.45 News, 11.55 News, 12.00 News, 12.15 News, 12.30 News, 12.45 News, 12.55 News, 1.00 News, 1.15 News, 1.30 News, 1.45 News, 1.55 News, 2.00 News, 2.15 News, 2.30 News, 2.45 News, 2.55 News, 3.00 News, 3.15 News, 3.30 News, 3.45 News, 3.55 News, 4.00 News, 4.15 News, 4.30 News, 4.45 News, 4.55 News, 5.00 News, 5.15 News, 5.30 News, 5.45 News, 5.55 News, 6.00 News, 6.15 News, 6.30 News, 6.45 News, 6.55 News, 7.00 News, 7.15 News, 7.30 News, 7.45 News, 7.55 News, 8.00 News, 8.15 News, 8.30 News, 8.45 News, 8.55 News, 9.00 News, 9.15 News, 9.30 News, 9.45 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Monday December 21 1981

ITALY'S INDUSTRIAL CRISIS

Pains of recession—and realism

By Rupert Cornwell in Rome

Acid test in Turkey

TURKEY and its military regime is one of the many issues where the U.S. and its main European allies in Nato do not see eye to eye. Mr. Casper Weinberger, the American Defence Secretary, has stated that General Kenan Evren's regime is embarked upon a course that will restore democracy.

The Europeans, with the Germans in the lead, are not so sure and take a view less determined by expediency alone. Britain, as holder of the EEC presidency this year, has told Ankara that the jailing of Mr. Bulent Ecevit, the former Prime Minister, will make it harder to find the economic aid which Turkey so badly needs. Herr Hans-Dietrich Genscher, the West German Foreign Minister, said much the same during a chilly visit to Ankara.

In concrete terms the U.S. remains committed to giving \$400m in military aid to the Turks next year, plus another \$800m as part of OECD aid to Turkey. At least some doubts surround the European contribution to the OECD package of altogether \$960m. Let alone the \$1bn which Turkey wants for 1983. A five-year programme for the EEC to give ECU 600m (about \$320m) has been put on ice.

Uncertainties

What worries the Europeans is not so much the military coup which put an end to a tattered Turkish democracy in September 1980 as the uncertainties surrounding the promises of the military regime to restore democratic rule. Matters were exacerbated by the jailing of Mr. Ecevit, the closure of political parties and the seizure of their assets, as well as evidence of the torture of political prisoners. The intention to try for their lives 50 leading union leaders beginning on December 24, has also aroused qualms.

Distasteful though much of this is, no argument is possible that conditions have improved since the military took over. Before the coup, sectarian strife and conflicts between terrorists of the Left and Right were taking 20 lives a day. Now terrorism has been all but suppressed. The economy is markedly improved, poor though its condition still is. The inflation rate has declined from 100 per cent last year to 40 per cent; the current account deficit has been reduced from \$3bn last year to around \$2.2bn. Much of the credit belongs to the more open economic

policies gradually introduced by Mr. Turgut Ozal, who is in charge of economic policy. His appointment pre-dates the coup, but it is improbable that he could have been successful under the conditions then prevailing, with a hamstrung parliament and chaos in the streets.

Nobody in their right mind would wish to return to those conditions. Turkey was bleeding to death. World opinion was ready to give the generals the benefit of the doubt when they said that they wished to restore order and then hand over power to democratic institutions. They still are entitled to that understanding.

The snag has been that there was no timetable given. Now there is reason to believe that General Evren will announce such a timetable at the turn of the year: all going well, elections may be held in 1983 on the strength of a constitution now being drafted by a consultative assembly nominated by the military who have laid down the guidelines. There is to be no room in the new Parliament for extremists or radicals: the executive must be strong; and, in General Evren's words, the State cannot be left weak for the sake of individual liberties.

That is not the pure gospel of liberalism. But it is probably the best that could be hoped for in a country with a 40 per cent illiteracy rate and regions still steeped in rural feudalism. The regime's intention to carry out a land reform will be one of the touchstones of its ultimate success.

Even during the phases of parliamentary control, the power of the soldiers over the Turkish state. Following the example of Kemal Ataturk they usually applied it wisely. Europe is right to keep reminding the generals of their undertaking to restore democracy and it is right to press for the suppression of abuses such as torture.

Army

But Europe also has other interests in the area. Turkey has Nato's second largest army, guarding one of the danger areas of the world as well as the route from the Soviet Black Sea naval ports to the Mediterranean. An unstable Turkey serves the interests neither of Nato nor of western Europe. The generals will have succeeded if they manage to place stability on a firm popular basis.

Parliament and the taxpayer

THE SEARCH for value for taxpayers' money and for full accountability of the public sector to Parliament should not be a matter of controversy, but it is. The dividing lines are not across party lines, but between MPs of all parties and the executive. The immediate point at issue is the role of the Comptroller and Auditor General and his staff, who audit the accounts of Government. A series of Parliamentary committees, notably the Public Accounts Committee, have recommended the establishment of a new national audit office and an extension of the range of activities from mainly monitoring central government to cover the whole of the public sector, especially nationalised industries.

The committees have argued that this office should be independent of the executive and should be responsible to Parliament. These proposals were rejected in Treasury White Paper last July, partly on the grounds that nationalised industries should be responsible to Parliament via ministers.

Principle. The Treasury's response has been forcefully rejected by MPs. The White Paper was attacked from all sides in a Commons debate three weeks ago, and a critical motion has attracted the bipartisan support of 227 members. This has forced the Government to think again. Both the Prime Minister and Mr. Francis Pym, the leader of the Commons, admitted last Thursday that the proposals were being reconsidered and that a statement would be made in the New Year.

What should be the criteria for public sector audit? In the Commons debate on November 30, Mr. Joel Barnett, the chairman of the Public Accounts Committee, and a former Treasury Minister, said the guiding principle should be that "the Comptroller and Auditor General, reporting through the Public Accounts Committee to the House of Commons, should audit or have access to all bodies in receipt of money voted by Parliament."

This is a fine principle so far as it goes, but it raises a whole series of delicate questions

A BLEAK winter of recession is settling over Italy. The names of the companies announcing redundancies and lay-offs are a roll-call of the country's industry: Fiat, Piaggio, Zanussi, Montedison, Falck, Alfa Romeo and Rizzoli. And almost daily the list grows longer as the economic chill which has gripped the West for some two years belatedly but remorselessly spreads into Italy as well.

The region of Piedmont and Turin itself, heartland of Italian engineering, have been declared by the Government an industrial disaster area. Sig. Giorgio La Malfa, the Budget Minister, has been sent in from Rome as a latter-day pro-consul, to join forces with local industrialists and officials to tackle the problems.

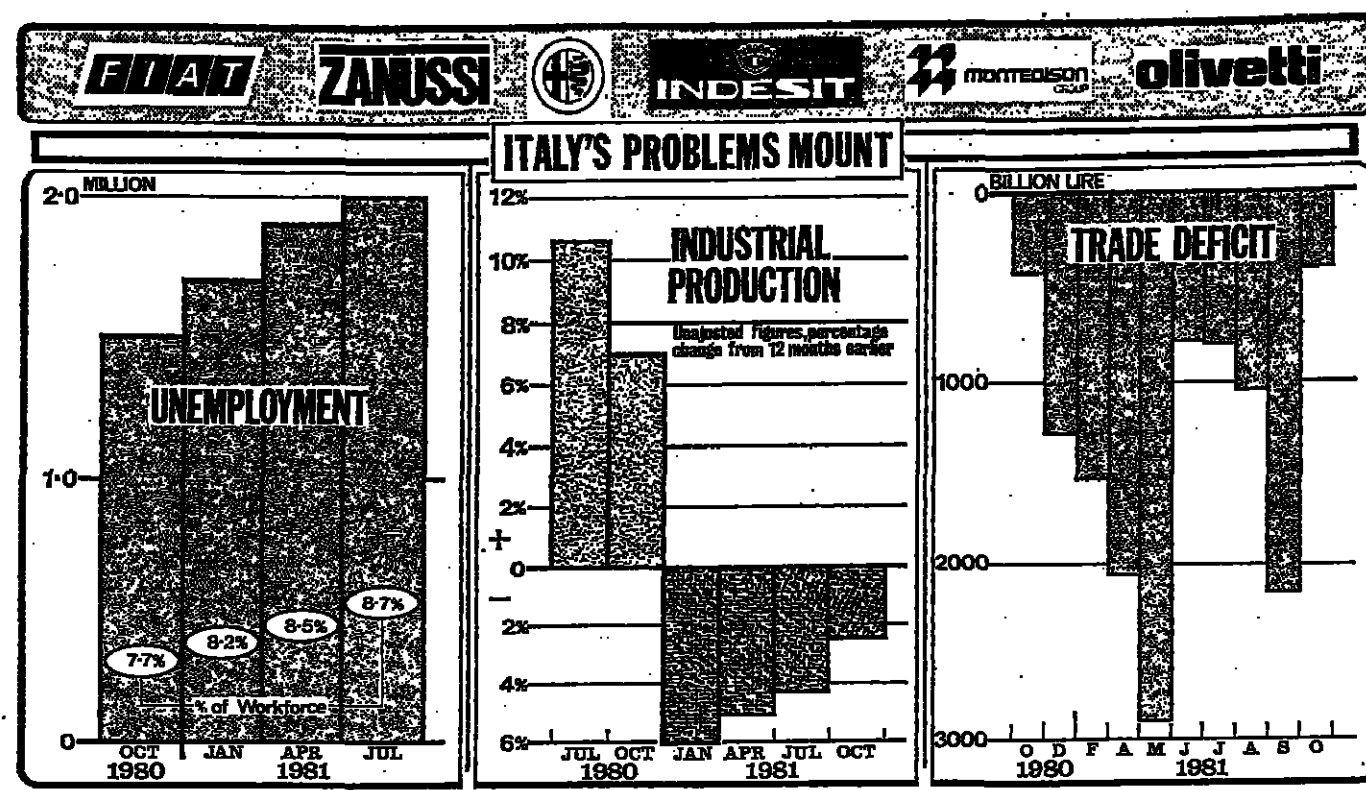
Turin's difficulties in some measure reflect those of the international motor industry, as the cutbacks ripple down to the car suppliers who depend on Fiat. But the sickness is more widespread.

The long-standing financial weaknesses of CEAT, Italy's second tyre manufacturer, have forced the concern to lay off its 6,000 workers for the remainder of this year. Indesit, the domestic appliance company, is making 1,700 redundant. The factory equipment business of Sig. Oreste Pianelli, president of Torino football club, is teetering on the edge of collapse, as is the SICMU machine tools leasing venture of Sig. Gianfranco Malocco, which employs 1,200.

According to the local chamber of commerce 55,000 jobs have disappeared. Piedmont in the year to last September, while third of companies interviewed in a recent survey reported recourse to the system of "Cassa Integrazione" or State-subsidised lay-off. And as always, what is true of Piedmont, Turin and Fiat is largely true for the country as a whole.

At the end of July national unemployment stood at 2m or 8.8 per cent of the total workforce. But given the notorious difficulty of shedding labour in Italy, that figure is misleading. To adjust their labour forces to market requirements, most companies use the Cassa Integrazione mechanism, whereby the State pays 80 per cent or more of the laid-off worker's salary. This year the Cassa will cover some 500,000 hours, double the figure for 1980, and according to Sig. Giovanni Marcora, the Industry Minister, equivalent to a concealed extra unemployment of 250,000.

Even Emilia Romagna, the country's fastest growing region, is not immune—nor are the industries upon which its fortunes are based: textiles, light engineering, shoes and knitwear. Most of the ceramics factories at Sassuolo, near Modena—and one of the most thriving specimens of a monocultural industrial hothouse Italy has to offer—are closing for 20 days this month, thanks in good part to the crisis of the Italian building industry.



Italians, moreover, are not a people given to understating their misfortunes. And although the depth and length of the recession here will primarily be dictated by what happens in the locomotive economies of Japan, the U.S. and West Germany, the present difficulties are being presented by some as a moment of truth, when the accumulated past sins of a profligate youth have finally caught up with him.

For a decade or more, it is argued, the country has been living beyond its means, and has failed to plan ahead. As the date of the next cyclical upturn in the world economy is repeatedly put back, so have the immediate prospects for recovery in Italy. This year will show at best zero growth, while 1982 is unlikely to be much better. Yet, thanks largely to the much criticised system of wage indexation (the "Scala Mobile"), real wages continue to grow by 2 per cent on an annual basis in the first six months alone.

Italian economic disasters make familiar reading. Yet few are aware of the facts to which Sig. Carlo Ciampi, governor of the Bank of Italy, recently drew attention: that between 1975 and 1980 real wages in manufacturing industry here grew by 23 per cent, by only 12 to 13 per cent in France and Germany, and by nil in Britain and the U.S.

That perhaps is the stuff of economic miracles. But it also helps to explain why Italy's public sector deficit threatens to exceed 11 per cent of gross domestic product in 1982, why the currency is chronically weak, why interest rates for industry are more than 25 per cent and why, despite the recession, inflation remains at around 19 per cent and the current account deficit might reach a

record \$10bn in 1981. But as a closer inspection of Turin and Fiat reveal, all may not be so grim. In fact, there are two strands to the country's present discomforts. The first, of course, is the slowdown, which ordinarily would be expected to produce cutbacks on the current scale. The second is the process of restructuring being pursued with varying degrees of success by several key industrial sectors.

The lay-offs at Fiat partly reflect the slump in the car industry at large. But they are also a measure of the success of the company in tackling the weaknesses that piled up unattended through the 1970s, a decade marked by rising union power and ebbing productivity.

Fiat's fightback, which led to an unrelenting five-week strike in the autumn of 1980 over its plans to lay off 25,000 workers for 15 months, was not the first proof that big Italian companies can pull themselves together. That came two years earlier, when Sig. Carlo de Benedetti arrived at the Olivetti office equipment group. Since then, a sleepy, loss-making concern has been turned round. Jobs have been lost and Olivetti experts to make L150bn (\$125m) in 1981. But the real barometer has been Fiat, the country's biggest privately-owned manufacturing company.

Since the strike, absenteeism repeated lay-offs. The unions, now on the defensive, are well aware of this dilemma. Higher productivity is fine, but how can that be reconciled with maintaining jobs when output is stagnant?

Where the Turin group has trodden, others have followed—first the Montedison chemicals group, and now Alfa Romeo, the car group, whose plight today is relatively even worse than was Fiat's in 1980. Its decision to lay off 14,000 men (a third of its workforce) next year is, clearly, an attempt to achieve a similar restructuring. But Alfa, unlike Fiat, is state-controlled, and it is with the Government and the public sector that much of the pessimism over the present economic problems are linked.

It is not that nothing is planned—rather the contrary. Industrial schemes by the Government abound. There is one for the debt-burdened steel industry, one for chemicals, another to lessen Italy's reliance on imported oil for its energy needs, and another to

promote co-operation between private and public sectors. The Government is, moreover, trying to prod management and unions into a deal on labour costs by modifying the "Scala Mobile".

But Italian plans, like Italian Governments, are accident-prone. The steel plan, worth some \$6bn, could become bogged down in Parliament, or in Brussels: while the chemicals project, transferring the bankrupt SIS group to ENI, the state energy agency, looks suspiciously like a return to the bad old ways of the public sector, of pouring good money (in this case over L3,000bn) after bad. On current indications, the mountain of negotiations on labour costs seems likely to yield only a mouse.

Last month, when opening a Fiat-Peugeot light vehicle plant in Southern Italy, Sig. Giovanni Agnelli, Fiat's chairman, said explicitly that the country's business community urgently needed stronger, more durable governments to push through decisions speedily, and keep Italy firmly among the world's major economic powers.

Yet the six-month-old administration of Sig. Giovanni Spadolini may not last much longer. Some people believe that there may be general elections in the spring. With such thoughts on their minds, Ministers are more inclined to talk about extra spending and less about sacrifice.

Coupled with all this, however, is a basic uncertainty over the implications of this particular recession for Italy. For the pessimists, it heralds a new uncomfortable era, made all the harsher by past failings. This is what might be called the orthodox macro-economic school of thought.

It is held by those who look at the public sector borrowing

requirement, inflation and the troubled public sector, which is rife with patronage. They see Italy's administrative and political shortcomings, the seeming impossibility of persuading competing interest groups to accept sacrifices for the common good, and the comparative weakness of the country in advanced technological sectors. Italy, they conclude, is trapped into traditional sectors for its exports, where the challenge from the emerging Third World grows ever stronger.

Others, however, are less sure. For them the slowdown might constitute a springboard for a new phase of economic development. They acknowledge all the above defects, but claim that to concentrate exclusively on them is to ignore the micro-economy: the extraordinary inventiveness and vitality of the system as one progresses outwards from the centre.

If anything, the centrifugal pressures are growing. CENSIS, the social research institute, which first remarked upon the now famous "submerged economy," refers to the process as "localism." Some of the sectors built upon this localism have begun their own spontaneous adaptations to meet the changed conditions. Now that Italian clothing and footwear manufacturers can no longer compete on price, they are concentrating on quality and style. Hence a switch from contracted-out work for bulk foreign buyers to direct marketing, and the use of franchising involving top fashion names. Even so, the workforce of the clothing sector has been declining by around 2.5 per cent a year since 1974.

But there are other arguments to back the more optimistic interpretation. In the first place, the present recession (thus far) is less severe than the last, in 1975, when GDP dropped by 3.7 per cent. The subsequent currency crisis, moreover, was followed by a recovery which in 1979 and 1980 saw Italy achieve the fastest growth of any EEC nation.

This time, too, the first green shoots are poking through the snow. Exports are increasing more rapidly than imports, as industry helped by two lira devaluations this year, diversifies output abroad. October's monthly trade deficit of L4,100bn was the lowest for two years. Then again, it is argued, big increases in corporate fixed investment over the two preceding years will mean that Italian companies are well placed to take advantage of the recovery when it does arrive.

So who is right, the optimists or the pessimists? Probably, in the best Italian tradition, everyone has part of the truth. Perhaps the country's small industries do not quite measure up to their supporters' claim that they are the model economy of the future. But nor is the country entirely the maw of the public sector. Times are hard, but Italy has peered into the abyss before—and always managed to step back from the edge.

Men & Matters

Credit transfers

The Social Democrats' attempt to break the mould of British politics is putting a heavy strain on the Banking, Insurance and Finance Union's efforts to maintain its image of even-handed, non-political respectability.

The policy of the union, which belongs to the TUC but shuns affiliation to the Labour Party, is to sponsor one MP from each of the two main parties in the Commons.

On the Tory side, Bifu has been well pleased with its choice of South Bedfordshire's former advertising executive, David Madel, as beneficiary of its £550-a-year bounty. But the men it picks from the people's party keep defecting to the SDP.

Amid mutual regrets, one-time Labour agent John Cartwright, MP for Woolwich East, departed with the first wave of Labour converts to the new cause in the spring. The union then bestowed its favour on former industrial journalist

John Grant—only to see the Islington Central MP go the same way last month.

Now Leif Mills, Bifu's general secretary, tells me the union is looking for a third, and prospectively more permanent, candidate for its sponsorship. Mills has two names in mind, both members of Labour's Centre block of MPs and both already re-elected by their local parties. The third choice, he believes, can be banked upon to stay. But after the next election?

Party spirit

Given Labour's uncomradely behaviour lately, the staff Christmas social at the party's Walworth Road headquarters turned out to be a jollier day than you might have expected.

Michael Foot chatted with every appearance of amiability to Bermondsey's banned candidate Peter Tatchell, though general secretary Ron Hayward looked on darkly.

Tony Benn and wife Caroline also seemed to be enjoying themselves, until the traditional carols started with a Biblical spoof in which a sage called Heli got the better of a prophet known as Tomlin.

The left-wing leader watched the climax pulled a wry face, and, gathering his wife, strode from the room.

Tatchell stayed, however, to laugh at a burlesque of his own plight in which a party candidate was accused of being "a member of the Guardian Tendency, a fanatical organisation with its own principles and platforms."

And to listen to a radical transformation (as they say in Walworth Road) of a well-known hymn into "What a friend we have in Tony."

The last verse, sung with feeling, came out something like: "The last Government was dreadful,

It nobody could defend. Blame the bad on all the others. All the good on Tony Benn."

To the rescue

City institutions, which have had cause in the past to be grateful for their own forms of lifeboat, might consider making a contribution now to the replacement of the RNLI's Fenice vessel which was lost with eight men aboard yesterday.

The RNLI, entirely supported by voluntary donations, is to send a relief boat from Holyhead to the Cornish coast tomorrow. But a permanent replacement will have to be found quickly. The Fenice vessel cost £40,000 when it was built in 1960. A new one I am told, will cost between £250,000 and £300,000.

Stars and stripes

In Chicago and London they seem to have rather different ideas about the sort of help our businessmen really need these days.

Protection, snaps Zoe Carl on behalf of the ERM-based International Personal Security Group. "Who will negotiate the liberation of your chief executive if he is kidnapped and held for ransom?" she challenges.

Or help your vice-president confined to an African hospital by an undignified witness? Or get your sales rep out of jail in a Third World country under martial law?

Despite today's "all globe high corporate criminal victimisation rate" scarcely a company knows the answer to even one of those questions, Carl informs me.

Despair not. The IFSG, which has just been giving the Guatemalan army a hand with a course in street-survival tactics, has all the answers in its "exotic catalog" of comprehensive security.

In the businessman's fight for survival, says the forceful Carl, IFSG can equip him with everything he needs from "bomb defence systems to personnel disaffection detection."

Latest laconic advice on the other hand, from Britain's management services to the trouble-beset businessman is to go into retreat. The London company Rutter-Allnutt is offering executives weekends in the Cotswolds from February for lessons in astrology, homeopathy and the arts of relaxation.

Knowing what the stars hold for you—and being physically and mentally prepared to take advantage of it—beats a bren gun for handling business risks, it assures me.

Up the pole

In all modesty, my colleagues at the FT were pleased to get a letter last week from a 12-year-old German girl, Heike Heuer, who addressed her letter from Hamburg simply to "The most famous newspaper in London."

But they have been a bit mystified since by the hordes of children telephoning this office from nearer home to demand up-to-date news about Santa's toy delivery, his new alarm clock, and his friends, the man in the moon and the warm-hearted dragon.

A little outside our normal service to readers—but one that we have had to learn to cope with since British Telecom gave our newspapers around London our telephone number as that of Santa Claus's toy factory at the North Pole.

The correct number, kiddies, is 246 8020. The old man with the white beard here has become quite grumpy since British Telecom proudly told him that last year 1.5m eager tots rang him for a Christmas story.

Observer

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FINANCIAL TIMES SURVEY

Monday December 21, 1981

INDONESIA

With its huge reserves of oil and natural gas and wealth of other natural resources Indonesia must count itself among the most favoured of countries in the developing world. But poverty is widespread and a narrowing of the big gap between rich and poor remains the highest Government priority in advance of the elections next May.



So much to gain by firm handling

By David Dodwell

"UNDERSTAND the wayang—the famous Javanese shadow-puppet theatre—and you have begun to understand Indonesia," said one ambassador in Jakarta. "The problem is, I find it almost impossible to know whether I am watching from the shadow side or the puppet side. I often think I am seeing things back to front."

For many outsiders Indonesia remains a perplexing enigma. Made up of about 13,000 islands sprawled along 5,000 km of the Equator, it is a vast country with large tracts of land still unmapped. Its 155m population, for the most part sparsely spread over the outer islands, is dominated by the 70m people squeezed onto Java. Its national religion is Islam—but a species of Islam unlike any other, overlain by elements of Hinduism and simple native mysticism.

An insularity and sense of national pride is strong, particularly among the dominant

Javanese. Foreigners are looked on with suspicion, or kept at a distance. Suspicion is rooted in painful memories of Dutch colonial rule, which only ended with the Japanese occupation in 1942. It is aggravated by a justifiable conviction that foreign powers cast a covetous eye over the country's immense resource wealth, which ranges from oil and gas through primary commodities like timber, palm oil, rubber and coffee to minerals like tin and copper.

With such resource wealth, Indonesia is a country with the potential to become immensely rich. But for a number of reasons, many of them outside the Government's control, it is likely to remain poor. Similarly, after 15 years of continuous government under the "new order" regime of President Suharto, Indonesia has the potential to achieve long-term political stability. But the political foundations on which such stability could be based remain undeveloped.

Economic progress over the past decade, as measured by most conventional indicators, has been impressive. Buoyed by exports of oil, the country's balance of trade has been in continuous surplus. Gross National Product has grown by an average of more than 7 per cent. Last year it grew by a remarkable 9.6 per cent—an achievement bettered in the world only by Singapore.

Inflation, which soared in the mid-1960s, in the last chaotic years of President Sukarno's rule, to over 200 per cent, has been brought under control. During the current financial year it is expected to be less than 5 per cent.

The long-elusive target of rice

self-sufficiency also seems in reach. For many years Indonesia has had the dubious honour of being the world's biggest rice importer, but this year it will be overtaken by South Korea. Indonesia's imports were small, and needed only to build up stocks. After another good harvest this year, planners claim there will be no need for imports in 1982, but whether long-term self-sufficiency has been achieved is as yet uncertain.

But behind the glowing indicators there are serious problems. As domestic demand for oil grows at a steady and unstoppable rate of between 10 and 13 per cent, so earnings from oil imports are likely to dwindle over the coming decade. Earnings from natural gas are expected to offset some of this loss, but hopes that non-oil exports would rise to fill the gap have been frustrated.

Dependence on oil incomes is acknowledged by the government to be much too heavy. But this dependence is increasing rather than declining. In 1981 oil and gas exports will account for over 80 per cent of export income, and about 70 per cent of government income.

Indonesia's manufacturing sector is still tiny, accounting for less than 5 per cent of exports and 7 per cent of GDP. It is difficult to avoid the impression that the modern industries operating in Indonesia represent an artificial, alien enclave in a country that is still profoundly pre-industrial.

While the Government's coffers are bulging with an estimated \$10bn of reserves, the country still lacks the banking and financial institutions to put



President Suharto—politically strong enough to initiate reforms

these funds to good use in the economy. So poverty in the countryside remains acute. Foreign economists estimate that at least 40 per cent of the population subsists on less than \$80 a year. Health provision is poor, resulting in high child mortality and a life expectancy of less than 50.

Despite major family planning campaigns, the population is still growing rapidly. With 3m new mouths to feed every year, the benefits of better rice production have been eroded. Unemployment is likely to be an increasingly serious problem as an extra 2m school-leavers join the labour market each year. An ambitious transmigration scheme, intended to resettle 24m people from overcrowded Java on outlying islands, will provide scant relief, even if re-

BASIC STATISTICS

Area:	1.9m sq km
Population:	155m
GDP (1980):	41,889bn rupiahs
Per capita:	275,785 (\$440)
Trade (1980):	
Exports:	\$21.7bn
Imports:	\$12.6bn
Trade with UK (1980):	
Exports:	£56.9m
Imports:	£112.2m
Currency:	Rupiah 1 = Rp 1.168.65

settlement targets are met.

Economic observers in Jakarta, including those at the World Bank are convinced that structural reforms are needed urgently to meet these encroaching problems. They are concerned that the Government will be lulled into complacency by current oil and gas earnings. The result, they say, will be deepening balance of payments deficits which would force cuts in development spending. Such cuts could jeopardise political stability.

They call on the Government to relax its regulatory grip on domestic and foreign investment, to reduce subsidies on the price of oil products and food, to lower tariff walls that protect domestic industry and to establish a better system of tax collection. The price of failing to introduce these reforms will be high, they say.

It is uncertain however, whether the government has the

will or inclination to introduce such changes. One cannot be sure that the country's leaders are amenable to the logic and Western rationality of such economic analysis. In addition, imminent parliamentary elections, coupled with a presidential election due early in 1983, make it unlikely that President Suharto will risk any unpopular reforms.

Despite the certainty of President Suharto's political control, he and the small circle of acting and former army generals who form his "kitchen cabinet" continue to move with extreme caution. They act with surprising ferocity against the earliest signs of political dissent or radicalism. Clearly, memories of the upheavals surrounding the attempted coup in 1965 and the purge of Communists and Communist sympathisers that followed, are still strong.

This explains in part why the Government takes such care over the selection of candidates for the parliamentary election and why it is careful to prevent the political temperature from rising too high in the run up to the election.

Electoral pressures apart, there are formidable vested interests among the country's ruling elite that will resist fiercely major reforms. Many benefit from the corruption which oils the wheels of government in Indonesia and it will take a firm resolve to introduce and sustain reforms capable of leeching this corruption from the system.

Many feel the President's power is so firm that he can introduce reforms without fear. Even though parliamentary

elections, scheduled for May 1982, are more than four months away, the result is a foregone conclusion—a sweeping victory for the government-backed Golkar party. Suharto's re-election as President in elections in 1983 is so sure that much debate has instead concentrated on whether or not he intends to stay in office after 1988, when the next presidential elections are due to be held.

The small core of Western-educated technocrats who advise the President on economic policy are persuaded unanimously of the need for reforms. They have made great play of recent disappointing balance of payments figures—which show stagnating oil earnings, a steep fall in non-oil export earnings, and rapid increase in imports—to ram home to the President the need for change, and to "soften up" public opinion.

If one could be sure that the President was persuaded by the economic logic of his advisers, then one could be more confident that reforms will be made. However, it is equally likely that the country's leaders will act according to roles they currently see themselves playing in some grand, real-life wayang theatre. As such, the odds against early reforms must be high.

President Suharto has in the past nevertheless shown an immense capacity to surprise. His decision to devalue the rupiah in November 1979, and to increase kerosene and petrol prices by 50 per cent in May last year, both provide evidence of a willingness to make unpopular changes once he is convinced of the need.

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NEXT MONTH President Suharto will present the nation with a comparatively austere draft budget which reflects a less rosy outlook for the economy than that which prevailed just a year ago. Low oil prices and a sharp drop in commodity export earnings this year have swiftly brought Indonesia down from the dizzy heights at the end of 1980 when the country finished a decade of impressive growth with record reserves, a huge balance of payments surplus and an unparalleled economic growth rate of 9.6 per cent.

In calling on the nation to tighten its belt the President is expected to limit the increase in next year's budget (1982/83) to well under 10 per cent in real terms, which is in sharp contrast to the 20 per cent real annual increases over the past two years when government income soared as a result of the near-doubling of oil prices in 1979 and 1980.

Net oil and liquefied natural gas earnings for the current financial year (1981-82) are likely to end up around \$10.7bn—a tiny increase in nominal terms compared to 1980-81 but a drop in inflation-adjusted terms of well over 5 per cent. With falling prices for many of Indonesia's commodity exports and government restrictions on sales of logs, shrimps and palm oil, non-oil export earnings are expected to fall roughly 50 per cent in nominal terms to around \$4bn.

Imports, however, have continued to grow at a fast clip. Despite the reduction in exports and generally slower growth in the economy as a whole, non-oil imports are expected to rise around 25 per cent in nominal terms to around \$14.5bn in 1981-82, leaving an uncomfortably small trade surplus of just \$200m. This is in sharp contrast to last year's visible trade surplus of \$4.4bn and illustrates just how vulnerable Indonesia's economy is to changes in the international trading environment.

The balance of payments on the current account is expected to show a deficit of around \$2bn, a dramatic reversal from the \$3bn surplus recorded at the end of 1980-81. Normally this would not be quite as alarming as might at first appear. With the exception of the past two boom years Indonesia has traditionally run a sizeable current account deficit, topping up with large injections of foreign aid and loans which for most of the 1970s provided a small surplus in the overall balance of payments.

But the fact is that the Department of Finance is predicting the first overall balance of payments deficit since 1975-76. Mr Ali Wardhana, the country's Finance Minister, says he expects a deficit of around \$900m, a sharp fall from last year's \$2.7bn surplus and a significant contrast to the average annual balance of payments surpluses of around \$1bn over the past five years.

This will inevitably mean a run-down on the country's foreign reserves. But thanks to careful financial management during the oil boom years of 1979 and 1980 these currently stand at around \$10bn, more than treble the amount recorded just over two and a half years ago. According to Professor Widjojo Nitisastro, Minister for



Mr Ali Wardhana, Finance Minister, expecting a \$900m deficit

the Economy: "Compared to the projections at the beginning of the year the situation does not look good. But in fact we are in a much better position than we were during most of the 1970s."

In addition to the protective cushion of reserves there are a number of reasons why the outlook for Indonesia's economy in 1981-82 is nowhere near so gloomy as some commentators are now predicting. In real terms, the growth rate of Gross Domestic Product (GDP) is expected to be at least 7 per cent this year, not so high as the record 9.6 per cent of last year but still comfortably within the Government's average annual target for the nation's third five-year development plan of 6.5 per cent.

In the mining and quarrying sector, which accounts for around 27 per cent of Indonesia's GDP, a small but encouraging increase in oil output of around 10m barrels should see this sector grow by around 2 per cent in real terms after four years of steady decline.

In agriculture, which accounts for around 28 per cent of GDP, a record rice crop should offset the losses resulting from declines in output of some estate crops to maintain growth in this sector at around 4 per cent, equal to the average annual increase over the last four years. For the nation's

20m rice farmers 1981 has been another bumper year, with this year's rice harvest expected to yield 22.2m tonnes, up around 10 per cent on last year's crop which was itself an all-time record. As well as bringing the nation to the very brink of rice self-sufficiency (one of the New Order's most cherished goals) it has also boosted rural incomes, which in turn has provided a powerful stimulant to the rural economy.

Manufacturing will probably register less than half last year's record 21 per cent growth but at around 10 per cent in real terms this is still a respectable increase. Elsewhere construction, trade and services will be slightly down on last year but will continue to grow at historic rates of a healthy 10 per cent.

The mid-term outlook for the economy as a whole, however, must be cause for some concern. Though much depends on what happens to oil prices and just how quickly the world comes out of recession the prospect over the next few years is one of continuing resource deficits which will require increased reliance on foreign aid and commercial

increase its commercial borrowing but the sharp turnaround in economic prospects (based on a 3 per cent per annum real increase in the price of oil, the World Bank in March this year was predicting balance of payments surpluses until 1985) underlines the vulnerability of the Indonesian economy. Around 70 per cent of the country's exports and a similar proportion of government income is dependent on petroleum, and a price change of just \$1 a barrel shows up in the balance of payments as US\$500m. In the words of Professor Widjojo: "I think there is now full awareness that in the longer term the luxury of the reserve cushion is no longer there. Our dependence on oil has made us very vulnerable. That makes it even more essential for the Government to diversify its export base."

The Government has to create 2m new jobs and feed an extra 3m people every year and to do this it has to maximise the country's economic potential. If it is to maintain its own spending at current levels to create the necessary infrastructure and human resource development to boost economic growth and help reduce poverty levels it may have to take a number of politically unpopular measures.

It will not only have to give much greater consideration to ways of encouraging non-oil exports, both agricultural and manufacturing, but also take full advantage of its enormous investments in upstream capital-intensive industries (an estimated \$10bn in the last 12 months alone). The Government, against its natural instincts, may have to allow the largely Chinese private sector to play a much greater role in boosting intermediate manufacturing output. It will also have to give much more attention to ways of reducing the bureaucratic and regulatory blockages which have proved such a powerful disincentive to both foreign and domestic investors alike.

As Professor Widjojo put it: "The pressure of employment is so great that there is a need to create jobs in all sectors, industry, agriculture and services. The most important cure is to create a climate favourable for domestic investment."

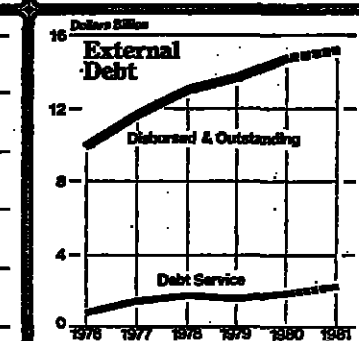
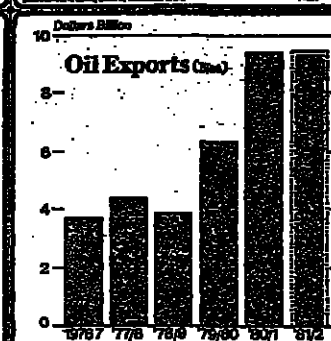
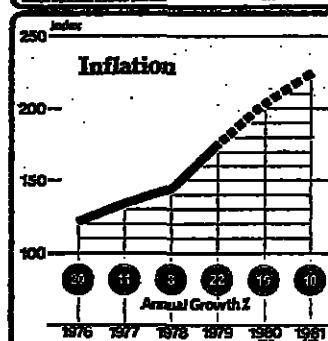
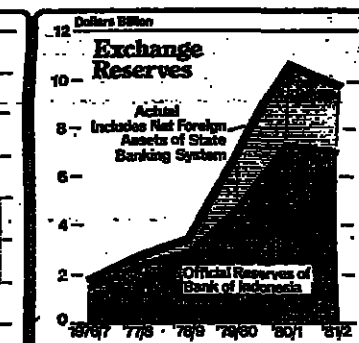
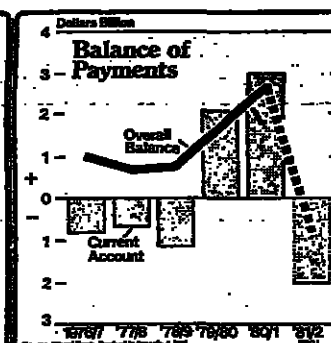
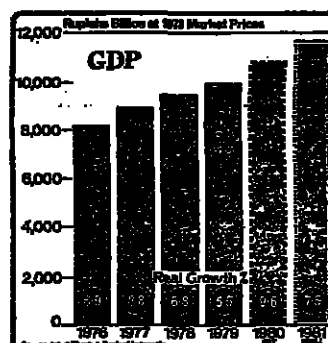
ECONOMY

RICHARD COWPER

borrowing if the Government is to continue its policies of maximising economic growth.

Each year Indonesia receives commitments of around \$2bn in bilateral and multilateral aid from the World Bank and a consortium of Western countries known as the Intergovernmental Group for Indonesia. At the same time the Government has continued to borrow sizeable amounts on the commercial market. This year it went to the market with two major syndicated loans, the first in February for \$350m and the second last month for \$300m—when it seemed set to win the finest terms in its history with an interest rate of just 4 over Libor.

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Why a low-key profile pays off

INDONESIA'S TOP priority in foreign policy is to maintain and foster unity inside Asean—the Association of South East Asian Nations—no matter what the impression gained overseas by the recent "liff" between Indonesia and Singapore over Asean policy on Indochina.

In fact the clash—rare because of Indonesia's preference for keeping disagreements behind closed doors—says more about Indonesia's own view of its role in the region than about policy differences on Indochina. Because Indonesia, by far the largest, most populous and most resource-rich member of Asean, which groups Thailand, Malaysia, Singapore, Indonesia and the Philippines, sees itself as a regional power not unlike India in the Indian subcontinent, Singapore's offence was not to have said something with which Indonesia disagreed, but to have said it without first conferring with Jakarta. A certain minimum of deference is expected.

Many of Indonesia's regional neighbours remember days when their big Asean partner was seen as a potentially expansionist or hegemonist power. Until President Sukarno was levered from power in 1965, his policy of *konfrontasi*, or confrontation, led to dangerous clashes with Malaysia and the Philippines, and widespread tension in the region.

But much has changed under President Suharto. His Foreign Minister, Dr Mochtar Kusumaatmadja, said: "Sukarno's policy of confrontation was counter-productive and disturbing. One of the secrets of why Asean works is because Indonesia is taking the attitude it is. Often regional groups fail because of the desire of the large powers to throw their weight around. It is in Indo-

nesia's interest that Asean is strong, so a low profile is a small price to pay. We paid heavily for trying to play a leading role in the region in Sukarno's days, so why should we repeat the mistake?"

This attitude explains why Indonesia is apparently happy to let Singapore and Thailand act as mouthpieces for Asean

FOREIGN RELATIONS

DAVID DODWELL

policy. It also, in large part, explains Indonesia's distinctive view of the power balance and foreign policy problems in the region, particularly when linked with the country's painful struggle for independence from Dutch colonial rule.

As a regional power it is deeply suspicious of interference from outside, whether from the U.S., the Soviet Union or China. The idea that South East Asia should become a "zone of peace, freedom and neutrality" is deeply cherished, and dominates the country's reflexes in discussions about possible solutions to the conflict in Kampuchea.

Dr Mochtar explains that if the Soviet Union could be persuaded to dilute its presence in Vietnam, then China would have no excuse for interfering in the region by providing armed backing to the Khmer Rouge resistance in Kampuchea. An end to Chinese interference would in turn eliminate the need for Western powers to contemplate supplying arms to a Kampuchean Government-in-exile that is sympathetic to the West. Indonesia has been keenest of all the Asean members to

keep doors open for a political settlement with Vietnam over the conflict in Kampuchea.

Indonesia also appears to be more accommodating in its search for a compromise which "lets Vietnam off the hook." Other Asean members talk of Indonesia being keen to find a face-saving settlement—perhaps partial withdrawal of Vietnamese troops from Kampuchea and a commitment from the Vietnamese-backed Government of Heng Samrin in Phnom Penh to supervised elections, in exchange for temporary acceptance of the status quo.

The recent Asean Foreign Ministers' meeting in the Thai coastal resort of Pattaya seemed to mark a new resolve inside the group to find a settlement to the conflict in Kampuchea. Official statements after the meeting have been judiciously vague. But the Khmer Rouge can expect to lose Asean backing for representation at the UN when the General Assembly meets next November unless it agrees to join the united front with former President Sihanouk and former Prime Minister Son Sann on terms favourable to the latter groups.

Before leaving for the conference, Dr Mochtar said: "The idea of a coalition is not only useful, but absolutely necessary, because we know that the Khmer Rouge regime of Pol Pot is totally unacceptable to the international community and to the people of Kampuchea." Asean members evidently intend to put more pressure on Peking to persuade the Khmer Rouge to join the coalition on terms demanded by its other members.

Indonesia's other main foreign policy preoccupation, relations with China, is closely linked to the conflict in Kampuchea. While Indonesia's low-key



Dr Mochtar Kusumaatmadja, Foreign Minister, wants a strong Asean

foreign policy profile is, in part, due to its reluctance to resurrect fears among its neighbours that it has expansionist aims. It is also in part due to an over-riding preoccupation with establishing and consolidating national unity and security.

As an archipelago comprising over 13,000 islands and sprawled across 5,000 km of the Equator, the task of consolidating its borders has been a formidable task. While there is still controversy over Irian Jaya and East Timor, this task is more or less complete. Even the basis of regional stability which a strong Asean is intended to provide, Indonesia is likely to be content to use its foreign policy to maintain this hard-won national unity. Indonesia is not likely to be a prominent figure on the stage of international diplomacy for many years to come.

Suharto sure of firm grip on reins

PRESIDENT SUHARTO approaches next May's general election in the knowledge that despite attacks from a small but vocal band of critics his grip on the reins of power is stronger than ever and his re-election for a fourth term as President in 1983 is virtually assured.

To most Indonesians it seems almost inconceivable that in the short but tense four-month period up to the nation-wide general election for Parliament anything could undermine the prospects for a third overwhelming victory for the Government-backed Golkar Party. Similarly, it seems certain that the nation's highest decision-making body, the MPR, will in 1983 elect General Suharto as the country's next President.

The opposition political parties have long been emasculated. The army, Suharto's main power base, is firmly under his control. The heads of the powerful security and intelligence complex of Koikantib and Bakin remain loyal to the man who put them there.

The tiny secessionist movements in Aceh, Irian Jaya and East Timor pose no serious military threat and seem unlikely to unsettle the existing military-bureaucratic establishment. In addition to this, kind weather and two years of rocketing oil prices have resulted in a booming economy and two record rice crops. For the rural masses who make up the bulk of the nation's 40m voters there would appear to be no overwhelming motive for them to reject the Government's argument that it has brought stability and a measure of improved living standards to the nation.

For many, this vision of a nation fundamentally at peace with itself is a potent one. Nevertheless there are a number of clouds on the horizon which could cause concern to the ruling elite of the New Order, and those like the small but economically powerful Chinese community who have flourished under it.

First is the growing boldness of an influential group, comprising retired army generals and a former prime minister and originally known as the "petition of 50." The group last year accused the President of dividing the nation and betraying the ideals of the New Order by using the army and the constitution to eliminate all dissent. The petition group is loosely knit, with varying and often opposing political aims and ideas. Some aim to topple the President, others to reduce the power of the army. Some aim to create a state in which Islam plays a more central role, others to establish a mechanism by which a peaceful presidential succession can be ensured.

Though this group has no obvious power base and little access to the public, it has



us smoothly through to the elections. Here is a man that in the midst of the overwhelming popular demand for Suharto to be re-elected dared to challenge the President.

Unless, however, the group of 50 can link itself to a powerful group of serving army officers with direct control over troops or forge an alliance with a Muslim institution like the Nahdatul Ulama which has direct and widespread links to the masses, the group is unlikely to have any chance of unseating the present regime.

Secondly and perhaps more worrying is the continuing ill-health of Mr Ali Moertopo, the once-powerful Minister for Information, who through his OPSUS (special operations) group played a key role in ensuring successes for Suharto in a number of sensitive areas. It was Mr Ali Moertopo who managed East Timor, ensured the electoral victories of Golkar in 1971 and 1977 and kept the opposition parties weak and divided. The possibility of a major power struggle should his health deteriorate further cannot be completely ruled out.

Lastly there is the struggle within the Muslim-backed PPP opposition party, a faction of which has threatened to pull out of the election if the Government does not back down on what appears to be an attempt to reduce the Nahdatul Ulama's dominant role within the party. But the struggle within the party has yet to be resolved and agreement with the Government yet to be reached.

Many PPP members still hope to do a deal with the Government in advance of next May's poll, perhaps gaining a ministerial post in return for a quiet election.

THE 350,000-strong Indonesian armed forces (Abri) plays a unique and powerful role in the political, economic and social system created by the New Order Government of President Suharto.

Indonesia is not a military dictatorship but in its alliance with the civilian bureaucratic elite Abri is the dominant partner and is likely to remain so for many years to come.

President Suharto is himself a general, albeit retired, and he came to power in 1965/66 precisely because he was able to control the army. Through careful political manoeuvring involving a series of purges, frequent reshuffling of top positions and a skilful dispersal of patronage he has successfully dominated the organisation which propelled him to power but this does not disguise the fact that over the past 16 years this is where his power base has remained.

Today it is the armed forces, and those who have risen through its ranks, that are responsible for much of the day-to-day running of the country. Ideologically imbued with the same anti-Communist, non-sectarian and pragmatic spirit top serving or retired army officers control many of the most important political and economic positions. Barring a revolution few doubt that Indonesia's next President will him-

self be a member of the armed forces.

Around 40,000 members of the armed forces are currently serving in non-military positions throughout the Government, according to a 1981 report written by one Western embassy. Half of the cabinet is made up of either serving or retired Abri members, with the powerful positions of defence, security, home affairs, justice, religion and the all-important state secretariat in the hands of military men. Almost 80 per cent of secretary and director-generals (the key ministerial assistants) are or were once army men, according to a senior Government Minister, while the three most powerful state companies, Pertamina (oil and gas), Bulog (rice) and Tambang Timah (tin) have soldiers as their chiefs.

Around 65 per cent of the governorships of Indonesia's 27 provinces are occupied by serving or retired military officers and the army has its own administrative system which runs virtually parallel with that of the Ministry of Home Affairs down to sub-district level.

This weight of power and influence has enabled the armed forces since 1965 to expand considerably its economic interests which first began to flourish when military men took over many of the Dutch companies nationalised by President Sukarno in the late 1950s.

Candidates of the Government-backed Golkar party (left) announce their victory in the royal town of Jogjakarta in the 1977 general election; Golkar seems set to win another sweeping victory in next May's election. The army is pledged to maintain a neutral role in the elections. Gen. Muhammed Yusuf, Indonesia's Defence Minister (right) is keen to build a more professional army. (Pictures courtesy Tempo magazine, Jakarta.)



Abri continues its dual role

THE ARMY

RICHARD COWPER

The best known and perhaps the largest of the wholly owned military enterprises, according to Mr Richard Robinson—an Australian academic who has studied the subject—is a holding company called Tri Usaha Bakti, which he describes as "the hub of a vast network of military business enterprises" which in 1975 held shares in at least 38 companies.

The army's involvement in business and politics has not been without its critics. Opponents of the New Order such as Muslim radicals and students have accused the army of using unwarranted force to bulldoze the public into accepting a regime which they say is corrupt.

But criticism has also come from within. Though few

officers would completely reject the army's so-called "dwi-tunggal" (dual function) role, many were concerned that Abri's professional ability as a fighting force aimed at ensuring the country's security was being seriously hampered by the rapid growth of its political and economic interests.

When General Jusuf was made Defence Minister in April 1978 he took over a navy, air force and army much of whose equipment, supplied by the Soviet Union in the late 1950s and early 1960s, was either falling apart or defunct. Morale in the army was low because of its poor performance in the war against Left-wing Fretelin guerrillas in East Timor and many of the country's 100 battalions were living in run-down barracks and often forced to make a living from extra-military activities as best they could.

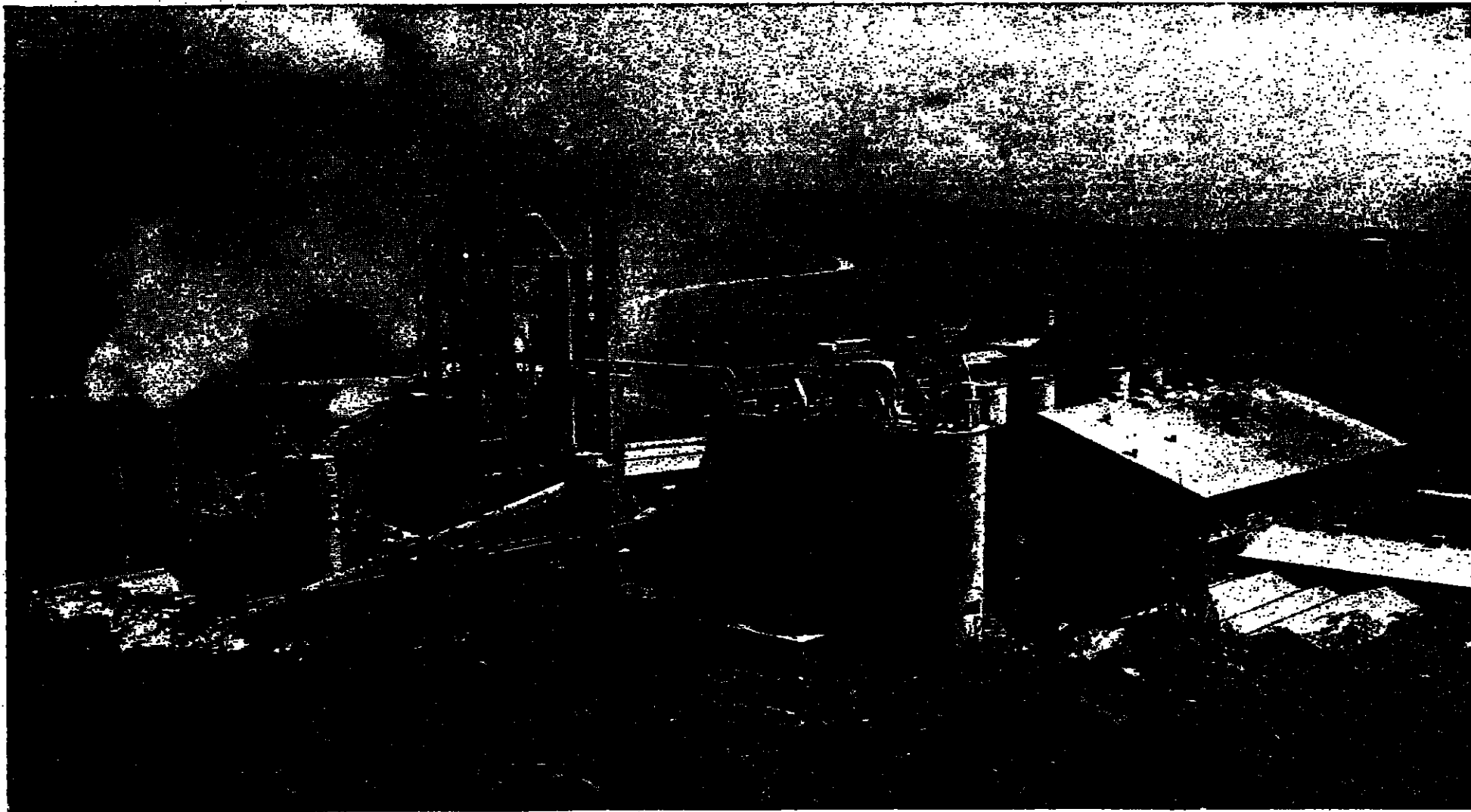
General Jusuf has tried to limit the number of serving officers working in the Government and also in commercial enterprises. The latter, he hopes, will largely be left to the growing number of retired military officers and personnel. He has also set about retraining and re-equipping all three branches of Abri.

Though an estimated 30 to 40 per cent of military expenditure is still believed to come from "unconventional" sources, General Jusuf has been instrumen-

tal in getting the official budget allocation to defence and national security more than doubled in the past three years to \$2.8bn in 1981-82.

At a total cost estimated at over \$1bn, all three branches of the services have benefited from a three-year-long spending spree. The air force has acquired two new squadrons of jet fighters (16 new F5Es from the U.S. and eight reconditioned U.S.-made F4s), eight new jet trainers (British Hawker Siddeley Hawks) and a fleet of Hercules transports. The navy has bought three new corvettes from the Netherlands, two new submarines from West Germany, a training ship from Yugoslavia, eight Korean patrol and tank-carrying vessels and more than six Nomad maritime patrol aircraft from Australia. The army has been issued with new small arms and transport, and soon to arrive will be a fleet of around three dozen French AMX tanks.

General Jusuf's aim has been to turn Indonesia's army into a modern and more efficient fighting force, but as Mr Jusuf Wanandi of the Centre for Strategic and International Studies puts it: "The army is going to maintain its dual role until the time the politicians can run the country in a peaceful way." That moment in time, of which Abri itself will be the judge, is unlikely to occur for at least another decade.



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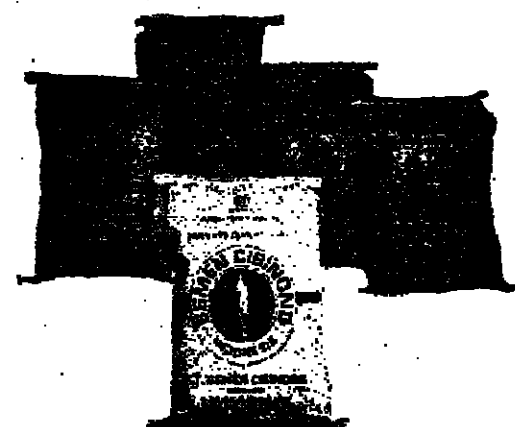
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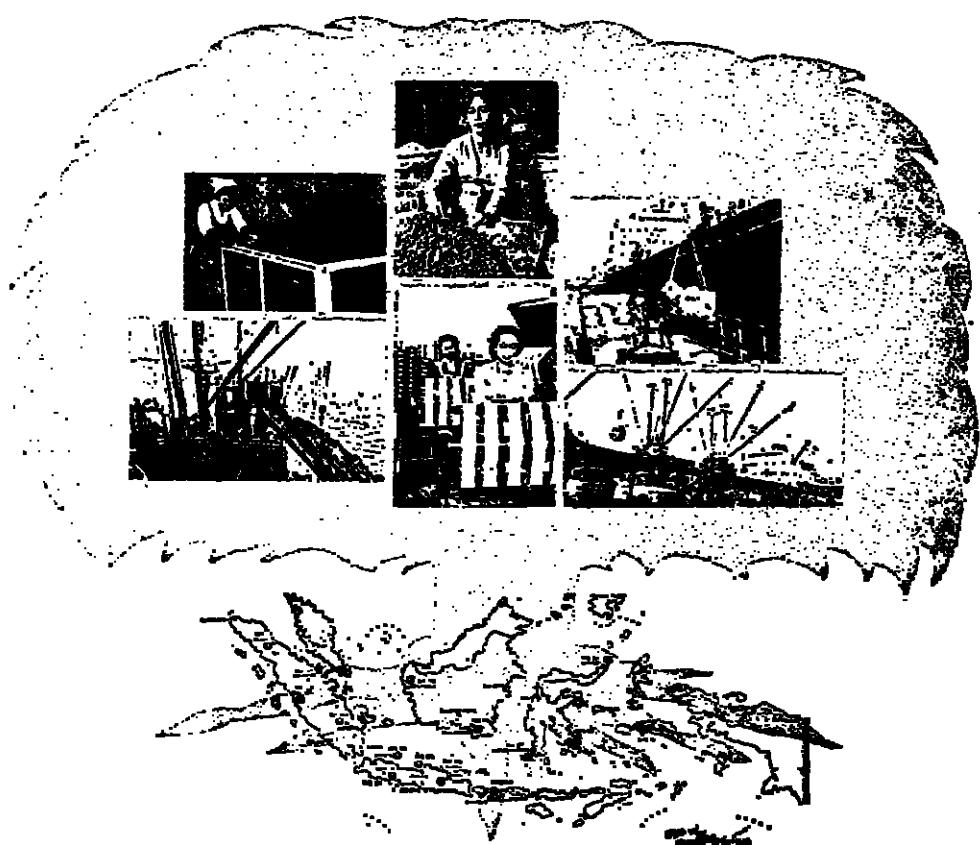
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INDONESIA IV

Confidence holds despite some looming worries

ENERGY EXPERTS talk of profound uncertainty over the future of demand for oil and its price but in Indonesia, the world's leading oil exporter east of the Gulf a quiet confidence remains.

True, the near-euphoria of 1979 and 1980 triggered by extraordinary rises in oil prices has been curbed. Worries, have also been raised particularly over fast-rising domestic demand for oil products, and the possible adverse consequences of price stagnation at a time when the country relies on oil for 70 per cent of its domestic revenue, but the overall picture is a healthy one.

Output averaged 1.6m barrels a day during the first four months of 1981. Statistics of output have been kept secret since then, but experts predict an average for the year of about 1.6m b/d, up from an average 1.58m b/d in 1980. General Joedjo Sumbono, head of Pertamina, the state oil company, has predicted output averaging 1.64m b/d in 1982, and expects to reach the goal of 1.8m b/d by 1984 is attainable.

Oil export earnings remain buoyant. After the 52 per cent rise to \$16.4bn in the fiscal year 1980-81 ended in March, earnings for the current financial year are expected to rise again. Indonesia's benchmark crude from the Minas field still commands a \$1.50 premium over the prevailing world benchmark price. Firm export demand has meant government income from oil has risen strongly, by 65 per cent last year to \$11.2bn, and perhaps by another 10 per cent this year.

Exploration activity, after rising in 1980 for the first time in three years, rose still further this year. About 320 exploration wells are expected to be drilled this year, 62 per cent up on 1980 and well above the previous record of 231 wells drilled in 1974.

Investment in exploration and development is expected to rise to \$3.5bn this year. The slump in confidence which followed in the wake of the Pertamina scandal in 1975 is clearly over.

The government target of negotiating 11 new contracts every year is likely to be bettered this year. Nine contracts have already been signed, with seven under negotiation.

With proven reserves already in excess of 91bn barrels, just 19 of Indonesia's 40 distinct hydrocarbon prospective sedimentary basins have been explored.

Dr Subroto, Indonesia's Minister for Mines and Energy, calls the country's natural gas reserves "the card up our sleeve." The Natuna field, the size of which is yet to be confirmed, has reserves of at least 20 trillion cu ft, making it the third largest field in the world. Added to the 30 trillion cu ft already discovered at Aram, Sarawak and near Pontang in East Kalimantan, this gives Indonesia reserves that are likely to last for at least 25 years after oil runs out at the turn of the century.

Indonesia is already the world's leading exporter of liquid natural gas (LNG) earning \$2.3bn in fiscal 1980/81, and plans to double output by 1985.



Dr Subroto, Minister of Mines and Energy



General Joedjo Sumbono, head of Pertamina

Three lng production units, called "trains," are already in operation, while two new trains are being built for sales to Japan, and one other is to be built for sales to Korea.

Taking all of these factors into account, Mr Richard Morford, energy expert at the U.S. Embassy in Jakarta and author of a comprehensive survey of Indonesia's oil and gas industry, concludes: "For the next few years, the prospects for Indonesia oil production look exceedingly bright."

The Government is nevertheless aware that it is dangerously over-reliant on oil and gas.

ENERGY

DAVID DODWELL

It accounts for 25 per cent of gross domestic product, 72 per cent of the country's visible export earnings and 70 per cent of the Government's budget income. While trying to boost non-oil earnings, it realises it is vulnerable because of a number of factors:

● Domestic consumption of oil is rising at an annual rate of over 10 per cent, which means exportable surpluses of oil are likely to start falling after 1985. Indonesia is likely to become a net importer of oil in the mid-1990s. The Government accepts this rising trend in domestic consumption as "unstoppable". The country's 155m people now consume an average of just one barrel of oil per person per year — half the level of consumption in Malaysia, while the Japanese consume 16 barrels per head, and Americans 28.

● Indonesia's refineries can currently cope with just 400,000 b/d, half the country's needs. So while it is a substantial exporter of oil, Indonesia in 1980/81 had to import refined products costing \$1.83bn. The Government is now building or planning to build four new refineries (at Balikpapan in East Kalimantan, Cilacap in central Java, Dumai in central Sumatra and Merak in west Java) with the aim of reaching

self-sufficiency in refined products by 1985.

● While current oil investment is high, the country is particularly vulnerable to a fall in investment. Most of its oil fields are small, and field depletion is rapid. Current levels of production can only be maintained by constant drilling for new fields, and by heavy investment in secondary recovery. Offsetting this worry is the remarkable success rate of companies exploring for oil. At present just under 50 per cent of wells drilled strike oil.

● The Government's subsidy policy for oil products sold domestically is felt to encourage prodigal use of oil and to encourage growth of industries which rely for profitability on very cheap energy. It is also felt to discourage the search for gas for domestic use. If current levels of oil exports are to be maintained, then gas and gas-based products must increasingly replace oil in meeting domestic demand. At current exploration levels, this is unlikely to happen.

Despite the shadows cast by these worries, Dr Subroto remains doggedly optimistic. He feels oil experts should not be talking of an "energy crisis" but of an "energy challenge." With current world oil production at about 22m b/d, he admits that demand is about 10 per cent short of this. In a recent seminar at Oxford University, he conceded that world demand for oil fell 51 per cent in 1980, and that in 1981 "the trend has not yet reversed." He

feels too that "present slackness" is greater than many thought would be likely and may last longer. But he is confident that demand will recover.

Noting that the countries of the developing world now account for 20 per cent of world oil demand, he argues: "Growth outside the OECD (Organisation for Economic Co-operation and Development) will make an increasingly significant contribution to the global demand for oil."

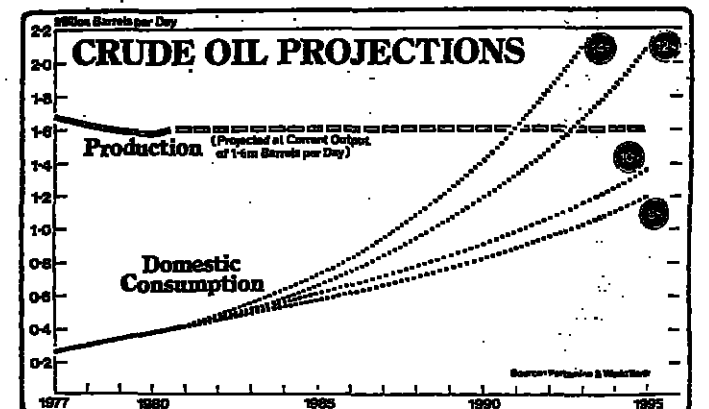
Less concerned about a fall in oil prices (he predicts a fall in real terms in 1982 and 1983 with a slight increase thereafter) he is worried most of all by the erratic movement in oil prices over the past decade which has made Indonesia's economic planning almost impossible. He is willing to accept a lower real price for oil over the next two years if in exchange he wins longer-term price stability.

Stagnating oil revenues will also have the virtue of encouraging the Government in its search for energy alternatives. Plans to develop the country's extensive coal resources are already advanced. More than 21m tonnes a year is to be mined in South Sumatra to supply the \$2bn Bukit Assam power project. Reserves in West Sumatra and on the east coast of East Kalimantan are likely to be developed.

Prospects for long-term development of geothermal power are also good. Indonesia has 138 active volcanoes in a "geothermal strip" 200 km wide and 1,700 km long. In 1982, the country's first geothermal power plant, of just 30 Mw, will be commissioned, and Dr Subroto sees a long-term potential to generate over 10,000 Mw using geothermal energy.

There is also extensive scope for development of hydropower. At present, coal, geothermal and hydroelectric energy account for less than 10 per cent of the country's current generating capacity of 2,700 Mw.

While the future is not without pitfalls and while the Indonesian Government bears a heavy responsibility to use judiciously the wealth oil and gas have brought, Indonesia must count itself among a favoured few countries in the world. There is no doubting that the developing world's many oil-deficit countries would give their eye teeth to swap Indonesia's problems for their own.



Deficiencies act as major brake

THE RUDIMENTARY state of Indonesia's infrastructure—ranging over its roads and railways, inter-island sea transport, electricity supply and telecommunications—is now a major brake on the country's economic development.

One World Bank official recently noted: "There is no question that the infrastructure is becoming a major constraint. You can't blame the Government; the economy grew at 6.6 per cent last year and has been growing faster than 7 per cent throughout the past decade. With that rate of growth increasing bottlenecks are inevitable."

The problems facing the Government are formidable. Indonesia comprises more than 3,000 islands sprawling for 5,000 km along the Equator. Much is dense tropical jungle. Huge tracts are uninhabited and have never been mapped.

Much of the country's immense wealth is in remote parts of the country. Raw materials like oil, gas, coal, palm oil or timber sometimes have to be transported thousands of kilometres before they can be exported or put to use in domestic industry, much of which is concentrated on densely populated Java.

The country has 115,000 km of roads, but most are in Java, are unmetalled and can take only light traffic.

There are 6,800 km of railways, originally built by the Dutch. Most of the network—70 per cent—is in Java and of metre gauge. The rest, in Sumatra, is 0.70-metre gauge and was traditionally used for transporting plantation crops to the ports. Investment has stagnated. The system still

relies heavily on steam locomotives and tracks are in such bad repair that a maximum speed of 80 km per hour is in force throughout the network.

Inter-island shipping services are chaotic. With 46 major ports and over 300 listed ports and landing places, hun-

INFRASTRUCTURE

DAVID DODWELL

dreds of private shippers carry freight and passengers between the islands. The tragedy early this year when hundreds drowned when the overloaded Tampomas II sank was a grim reminder of the poor state of inter-island shipping.

Even today only 14m of the country's 155m people have access to electricity. The target of providing electricity to 7 per cent of the country's villages by 1990 is unlikely to be met, according to the World Bank, despite plans to increase installed generating capacity by 16 per cent a year from 2,700 MW today to 11,700 MW in 1990.

The Government has given the highest priority to improvement of the infrastructure, not just because of the economic imperative but because of the need to strengthen national unity in this widely dispersed country and to bolster national security.

Throughout its three five-year plans—Repelita III began in 1978—infrastructure spending has consumed about 15 per cent

of the development budget—from Rp 342bn in Repelita I to Rp 3,000bn for the current plan period. The highest priority has always been given to road building and improvement, which accounts for an average 52 per cent of infrastructure spending.

This priority is endorsed by the World Bank. One official said: "Rural roads are what is desperately needed. At present the cost of transporting potential export crops like cassava from the farm gate to the ports is so high that they are simply not competitive. The price Indonesians pay for domestically produced food crops is far higher than necessary simply because of high transport costs."

The World Bank, sharing the Government's concern to improve infrastructure, is currently funding \$1.5bn in projects linked to road-building, shipping, ports, power supply and urban development.

A plethora of projects is currently in progress. Roads throughout the country are being upgraded, ports are being improved and extended (as at Jakarta's main port, Tanjung Priok, where a container terminal is being built) and a new one built at Meneng in West Java.

The Government has recently allocated \$325m plus Rp 93.5bn in counterpart funds for railway improvement in Java and Sumatra, mainly for bulk traffic like coal, palm oil and fertiliser. New locomotives are being bought, with coaches, goods wagons and new track. Steam trains should be replaced by diesel by 1990 and the Government talks of full electrification by the year 2000. A new airport

is being built by the French at Cengkareng near Jakarta, costing \$300m.

In addition, the country's transmigration programme, which had moved 13,000 families from overcrowded Java to outlying islands by the beginning of this year, has called for extensive road building and regional development.

The result of this activity has been unprecedented pressure on the country's construction industry. Construction accounts for 55 per cent of public development spending and has grown at 12.5 per cent a year in real terms over the past decade. While strains on the construction sector and shortages of construction materials might soon in themselves become a constraint on infrastructural improvement, the boom in this sector has provided valuable jobs at a time when job creation is one of Indonesia's most critical long-term problems.

While foreign economists and transport planners have praised the priority given to improving the infrastructure, they see no room for complacency. They complain that subsidies on public transport are applied erratically and inefficiently; that co-ordination of policy to provide complementary road, rail, sea and air transport is almost non-existent; and that there is no alternative but to spend even more money.

Until these problems are tackled, they say, improvements in agricultural and domestic industrial output will be retarded, regional development slowed and the Government's overriding aim of poverty relief frustrated.

Fickle prices expose critical weaknesses

A SUDDEN deterioration in Indonesia's balance of international trade has brought into focus critical weaknesses in the country's trade-orientated economy.

While revenue from oil and gas exports has levelled off, non-oil exports have fallen steeply and imports have surged. The country's heavy overdependence on oil and gas exports has been highlighted, as has the danger of relying on primary commodity exports whose prices on world markets are notoriously fickle. Slow growth in the export of manufactured and processed goods has also been emphasised.

In 1980 oil and gas exports earned Indonesia \$15.7bn, about 72 per cent of the country's

total \$21.7bn export earnings. But in the first nine months of 1981, according to figures recently published by the Bank of Indonesia, oil and gas exports, at \$13.1bn, accounted for 81 per cent of export earnings totalling \$16.2bn.

The shift accounted for by a dramatic fall in non-oil exports. During the first nine months of 1981 non-oil exports earned \$3.05bn—about 66 per cent of the \$4.61bn earned in the first nine months of 1980.

The decline is to some extent the result of deliberate Government policies. Income from timber exports has been more than halved from last year's \$1.9bn because of an attempt to establish a domestic timber

processing industry which will allow the country to export higher-value-added timber products like plywood and wooden construction materials. Palm oil income has slumped to 25 per cent of last year's \$2.15bn as the Government has forced domestic consumers to use domestically produced palm oil instead of imported coconut oil for cooking. Shrimp exports, worth \$180m in 1980, have been cut back to conserve stocks.

But it also reflects depressed international demand for primary commodities. Earnings from rubber, \$1.1bn in 1980, are unlikely to pass \$850m this year because of weak prices. Earnings from coffee, \$655m last year, will not reach \$400m this year partly because of a severe cut in Indonesia's export quota and partly because of low demand for Indonesian robusta coffee, which is often of uncertain quality. A world depression in tin prices, only recently reversed, has seriously affected tin earnings.

Indonesia, however, is among a favoured few in a world of depressed economies. While future earnings from oil are uncertain (because prices are unlikely to rise as rapidly in the 1980s as in the 1970s and

because domestic consumption will steadily eat into exportable output) there are nevertheless likely to be a basis for balance of payments stability for the decade to come, particularly when coupled with earnings from LNG exports, which are

FOREIGN TRADE

DAVID DODWELL

expected to increase rapidly after 1985.

The Government is nevertheless keenly aware that its immense earnings from oil and gas could lull it into a false sense of complacency. According to Mr Ali Alatas, one of the country's leading trade experts and currently assistant to the Vice-President: "We are still too dependent on oil and gas. Domestic consumption is rising steeply and the trend is unstoppable, so we must boost non-oil exports to ensure continued stability of export earnings."

"We are under pressure to develop manufacturing capacity, greater efficiency in production of certain exportable crops is essential. Meanwhile, we are

extremely vulnerable, because our economy is in a transitional period."

This vulnerability has been highlighted by a surge in imports that has coincided with the current depressed export trend. Imports have risen by about 28 per cent in volume terms over the past year—though the strength of the Indonesian currency means import costs have not risen so fast. The cost of imports is expected to rise by just 14 per cent in real terms over the financial year ending March 1982 to about \$15bn.

Equally significant, imports of capital goods have risen by about 20 per cent in real dollar terms—another trend which is unstoppable if the country is to establish the manufacturing base it lacks.

To some extent the decline in non-oil exports is due to the nature of the Indonesian economy. In Mr Ali Alatas' words: "We are still basically an inward-looking, import-substituting economy, only exporting surpluses." As one foreign economist more prosaically explained: "there is a very great risk of being led by the siren-call of a large domestic market."

With a domestic market of

155m people and a keen desire to accelerate the growth of a manufacturing base, the temptation to nurture new industries with subsidised inputs and protect them against competition from abroad is often irresistible. While oil and gas ensure healthy export earnings, the need to match international standards of price and quality is not pressing.

The reorientation will not be painless, as the efforts to boost timber processing have shown over the past 18 months. Powerful vested interests are resisting tariff reform and simplification of import licensing procedures. Finding new markets for Indonesia's diversified exports will be difficult at a time of world recession. Indonesia is already more heavily dependent on a tiny handful of markets than most countries in the world. In 1980 Japan took 49 per cent of its exports, while three countries—Japan, the U.S. and Singapore—together accounted for more than 80 per cent.

The picture is similar for imports, with Japan, the U.S., Thailand, Singapore and West Germany accounting for 68 per cent. Reducing this dependence will be a slow and difficult process.

MAIN EXPORT MARKETS

	1979	1980	Per cent increase
Japan	7,192	10,781	50
U.S.	3,171	4,303	36
Singapore	1,964	2,484	26
Netherlands	399	415	4
Australia	241	403	67
West Germany	338	389	15
Italy	210	284	35
Philippines	165	181	10
Hong Kong	99	152	53
Britain	89	142	59

MAIN IMPORTS SOURCES

	1979	1980	Per cent increase
Japan	2,103	3,413	62
U.S.	1,028	1,409	37
Saudi Arabia	356	965	171
Singapore	536	936	75
West Germany	462	685	48
Thailand	219	288	32
Britain	198	261	32
France	143	236	65
China	132	197	50
Hong Kong	102	129	27

BALANCE OF VISIBLE TRADE

	Oil and LNG	Non oil exports	Total exports	Imports	Balance
1975-76	4.5	1.9	7.3	7.4	-0.1
1976-77	6.3	2.9	9.2	8.8	+0.4
1977-78	7.4	3.5	10.9	10.2	+0.7
1978-79	7.4	4.0	11.4	9.8	+1.6
1979-80	11.3	6.2	17.5	15.4	+2.1
1980-81	16.4	5.5	21.9	17.8	+4.1

Sources: World Bank and Bank of Indonesia.

Ambitious plans to expand plantation crops

ALTHOUGH FOOD for domestic consumption remains Indonesia's top agricultural priority the Government's desire to increase the country's non-oil export earnings has been instrumental in focusing attention more sharply on the country's traditional export crop sector.

There is also a growing realisation that a major expansion of the country's estate and smallholder plantation sector could play a sizeable role in helping to solve two of the country's most pressing problems—to create jobs and reduce poverty.

Government plans call for an investment of \$16.7bn over the next decade to expand the area under rubber, palm oil, coffee, sugar, coconut and cocoa from an estimated 6m hectares now to 8.2m by 1990, and to rehabilitate around a third of the area currently under these crops.

Most agricultural experts regard these plans as wildly ambitious. They argue that it will be impossible to plant an

area roughly equal to the size of say, Israel, in such a short space of time. The government's massive transmigration programme aimed at moving 2.5m people from overcrowded Java to the outer islands is expected to go hand in hand with the expansion of the country's cash crop sector, but many of these workers have spent most of their productive life engaged in rice production and have little or no experience of raising other crops.

The Department of Agriculture is expected to play a leading role in helping to open up new areas and advise and train these workers, but it is already hard pressed and few believe that Indonesia can produce enough skilled agricultural experts and extension workers over the next decade to manage such a giant venture.

Much of the land scheduled to be opened up consists of primary jungle in Sumatra and Kalimantan and infrastructural and social services will have to

be built from scratch.

Though the task is enormous—and Government officials admit privately that they will be happy if they can reach 50 to 60 per cent of their targets—everyone is agreed that the programme is a welcome sign that after several decades the Government is at last making a

COMMODITIES

RICHARD COWPER

major effort to boost output of Indonesia's cash crops.

By far the biggest drive over the next decade is expected to be made in rubber and palm oil, which along with coffee, make up the country's three top crop export earners.

Before the war Indonesia was the world's largest rubber producer, but since then it has

fallen well behind Malaysia, its South-East Asian neighbour. Output has stagnated for much of the 1970s, largely because of ageing trees, poor inputs and bad management.

Rehabilitation of existing areas is thus a key part of the Government's \$4bn programme aimed at boosting rubber output from around 800,000 tonnes now to 1.9m tonnes by the end of the decade. The plan calls for the rehabilitation of some 2.9m hectares and the addition of 500,000 hectares of new rubber land. To achieve this production will have to grow at around 7 per cent per annum, a target which will be extremely difficult to meet.

In contrast to rubber, palm oil output has grown rapidly in the last decade, providing one of the few successes in Indonesian plantations. Since 1970 the area under palm oil has more than doubled and production increased threefold to around 700,000 tonnes last year. This impressive growth has

been largely export-led. Foreign exchange earnings from crude palm oil exports grew sevenfold in the last decade—from \$36m in 1970 to \$254m in 1979. Government plans call for a \$4bn investment to more than double current output by the end of this decade, but this could be hampered by the recent introduction of a new policy forcing producers to sell a substantial proportion of their output on the domestic market at fixed prices. The Government's bid to increase domestic processing and push domestic cooking oil manufacturers into switching from coconut oil to palm oil has caused crude palm oil exports to drop by more than half in the last two years.

Few experts expect output to grow by more than 10 per cent a year, which contrasts with the 12 per cent envisaged by Government planners. Taking the more conservative forecast Indonesia should be producing around 1.6m tonnes by

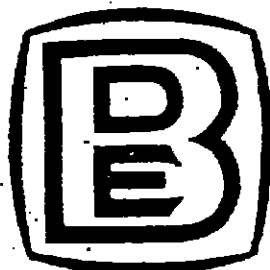
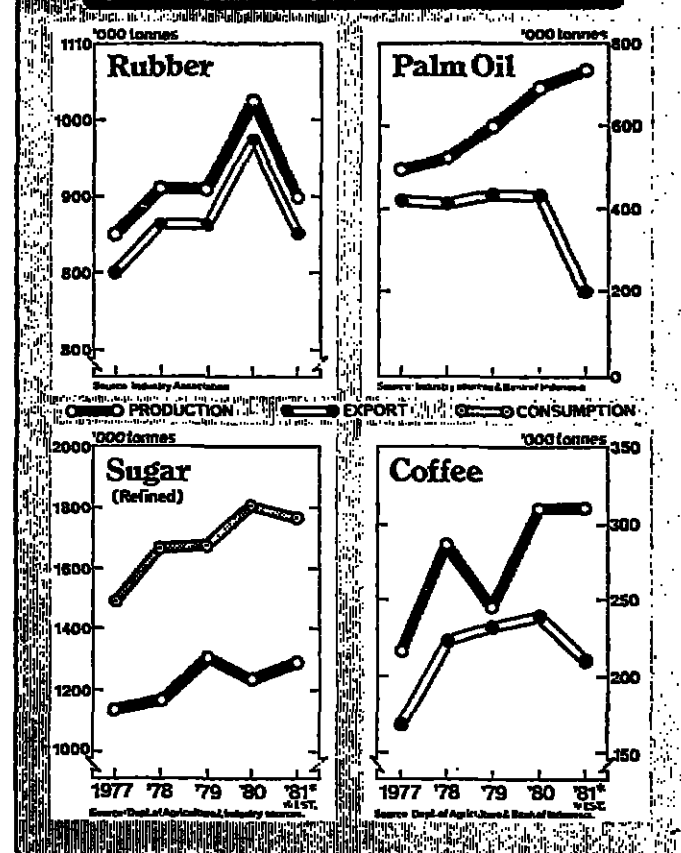
the end of the decade, maintaining its position as the world's second largest producer.

When it was the Dutch East Indies, Indonesia was a major sugar producer, reaching a peak of 3m tonnes in 1929. At that time it was the world's largest sugar exporter after Cuba. Today production is a mere 1.4m tonnes and Indonesia has had to import increasing quantities over the last decade.

In a bid to reverse this position the Government has embarked on a \$2bn programme to boost output to 3.4m tonnes by the end of the decade. Few, however, believe that Indonesia will ever again become a major exporter.

In the case of coffee, plummeting world prices and a sizeable cut in Indonesia's internationally agreed export quota appear to have forced Indonesia to abandon, at least temporarily, plans for expanding the acreage.

CAUSE FOR CONCERN

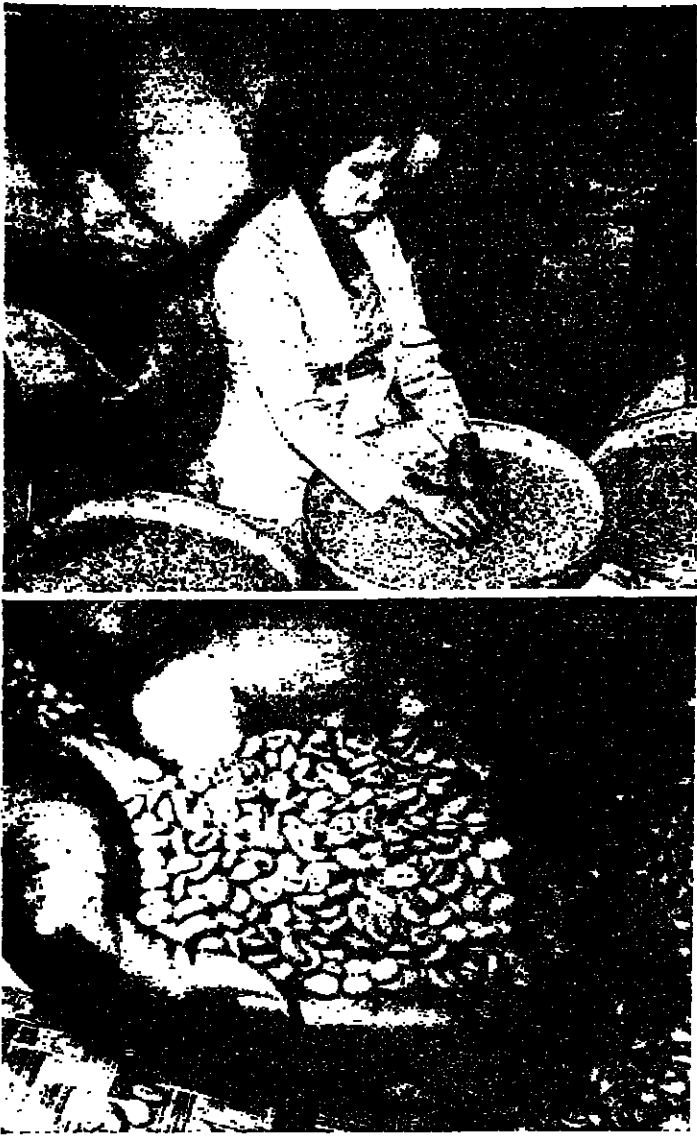


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Coffee



Coffee which is consumed in large quantity by the Europeans comes from East Java, Indonesia. As an important export commodity of Indonesia, coffee has long been traded in the European market. Coffee from East Java, Indonesia, is produced by P.T. Perkebunan.

P.T. PERKEBUNAN
Indonesia

Joint Marketing Office
P.T. Perkebunan Jawa Barat/
Sumatera Selatan
Jakarta (Jl. Hayam Wuruk No. 4)
Tel. : 373658, 373850
Telex : 373786, 373914
Commodities : Tea
Rubber

Joint Marketing Office
P.T. Perkebunan Sumatera Utara/
Aceh
Medan (Jl. Balai Kota No. 8)
Tel. : 061-516970
515147
324166
324499
324755
Telex : 5116 KPB MDN
Commodities : Rubber
Crude Palm Oil

Joint Marketing Office
P.T. Perkebunan Jawa Timur
Surabaya (Jl. Sikatan No. 1)
Tel. : 031-26618
21098
Telex : 31344 KPB SB
Commodities : Coffee
Rubber

Or Contact
Hamburg Indonesische Import
Gesellschaft
(Indokam)
Sales Office or Marketing Office
Ferdinandstrasse 2
Hamburg
Tel. : 327534
Telex : 02163702 a ind. d.

More jobs and food—the uphill task

INDONESIA REMAINS one of the poorer countries in the world despite its large reserves of oil and gas, its abundance of natural resources and a government which has achieved a decade of rapid economic growth.

Between 30 and 50 per cent of the country's 1981 population of around 155m live below the poverty line, depending on the measurement used.

With average income per head at about \$400 a year, Indonesia has crept towards the top of the World Bank list of low income countries which make up the poorest group in the world, but this figure disguises the more sobering fact that an estimated 60m Indonesians each consume the equivalent of less than \$100 of food and goods a year.

With around 3m new mouths to feed and 2m jobs to find each year, few would care to predict just when Indonesia will join its neighbours from the Association of South East Asian Nations in the Bank's middle income grouping.

Although Indonesia is still a food deficit country, the Government's well managed food policy has ensured that the country has remained free from the threat of famine.

There are serious inequalities in consumption patterns, but in the words of one international aid expert: "Indonesia is not like India or the Sahel region in West Africa—you rarely see beggars or starvation in the streets. There may be malnourishment in some areas, but somehow most people are just making it."

The same cannot be said however for many of the country's infants. Of the 5m or so new babies born every year, an estimated 900,000 die before they reach the age of five, despite improvements in general health and a welcome 25 per cent decline in infant mortality since 1971.

Indonesia still has just one doctor for every 13,000 inhabitants (compared to an average of one to 4,000 for middle income countries) and more than 100m people do not have access to safe drinking water.

Given the close correlation between levels of education and living standards, the Govern-

ment must be praised for having made great strides during the 1970s in primary education, but this still leaves 35m of the 90m inhabitants aged 15 and over unable to read or write. The sheer scale of resources and effort required is striking. This year alone the Government says it has built 15,000 primary schools and added 25,000 classrooms to existing ones.

Almost 90 per cent of the 25m or so children between the ages of seven and 14 now attend primary school, but secondary education in Indonesia still lags far behind much of the rest of the world.

Only 23 per cent of the 16m or so children aged 15 to 19 attend school. Given the widespread shortage of skilled workers, agriculturalists, managers and technicians in both the

POVERTY

RICHARD COWPER

rural and urban economies, a major expansion of both secondary and tertiary education is essential if living standards are to be raised and economic growth is to be maintained.

Since 1970 the Indonesian economy has grown at the impressive rate of 8 per cent a year. What is less clear, however, is just how this new wealth was distributed and to what extent it at all (given the 30m increase in population between 1971 and 1980) the poorest segment of Indonesia's population is better off today than it was ten years ago.

The scarcity of reliable data and the shortage of field studies makes definitive analyses virtually impossible but most experts appear to agree that the available evidence shows that the gap between the comparatively well-off and the poor—both in terms of consumption and wages—appears to have widened, particularly in urban areas.

This does not mean, however, that the poor—around 70 per cent of whom are to be found on the overcrowded island of Java—are worse off today than ten



Beggar woman in a Jakarta supermarket—happily a less common sight than ten years ago

years ago. In a 1979 report on employment and income distribution the World Bank found that in the first half of the 1970s there had been "substantial increases in real per capita consumption levels and a discernible decline in the trend of real wages for unskilled labour." The Bank said that this was true for both urban and rural areas and had been accompanied by a reduction in both the proportion and absolute numbers of the population at extremely low levels of per capita consumption. The Bank's conclusion was that on average Indonesians were eating more in 1976 than they had been at the beginning of the decade and that poverty in general had been declining, though slowly.

The Bank was quick to point out, though, that Indonesia remained an extremely poor country. In 1976 an estimated 40 per cent of the population was subsisting on consumption equal to less than \$90 a year, the minimum needed to meet basic protein requirements. In rural Java, where today around 70m of the country's population live, the poorest 10 per cent were living close to destitution on the

consumption equivalent of less than \$24 a year. According to the 1978 social survey (Susenas) there was little or no improvement for the bottom 40 per cent between 1976 and 1978.

Field observations indicate that record rice crops in 1980 and 1981 coupled with a sizeable increase in the Government's special social infrastructure programmes (Inpres) may have boosted consumption levels among the rural poor over the last two years, but as yet solid statistical evidence is not available.

The Government has done well against considerable odds, but with more than 20m new jobs to create and 30m new mouths to feed over the next ten years it is not easy to be optimistic. As one aid official with experience in a number of poorer developing countries put it: "My impression is that Indonesia today is in relatively good shape, but I see every sign that wages will remain flat over the next decade because of the difficulties of creating enough jobs fast enough. My fear is that the number of poor could increase, both absolutely and relatively, in the next 10 to 20 years."

Bumper rice crops foster hopes

RICE HAS reigned supreme among the agricultural crops that have preoccupied the minds of the rulers and subjects of this, the world's third largest developing country, ever since Indonesia gained its independence from the Dutch in 1949. An estimated 60 per cent of the country's 155m population is either directly or indirectly involved in rice production and marketing, and from the simplest villager to the highest Javanese official a meal without rice is almost unthinkable.

For three decades the Government's food policy was synonymous with policy on rice. Though today the technocrats responsible for running Indonesia's economy talk of "overall food self-sufficiency" as their foremost development target, it is clear that it is self-sufficiency in rice production that remains their most cherished goal.

Until very recently, however, this seemed set to remain no more than a dream. Despite steady gains in production from the mid-1960s onwards the inexorable growth of the country's population and the continuing upward trend in per capita demand pushed this target further and further from the Government's reach.

From 11.7m tonnes in 1968 production grew at an average annual rate of just 4 per cent to 17.5m tonnes by 1979. In the same period demand grew from 12.3m tonnes to 19.8m tonnes—which meant that each year demand grew on average 13 per cent faster than production. Average annual imports jumped from around 900,000 tonnes a year in the first half of the 1970s to 1.8m tonnes in the second.

For much of the 1970s Indonesia was the world's largest rice importer, accounting for around a third of international trade. By 1979 the Government was having to import a record 2m tonnes of rice to feed the nation. In the last two years, however, there has been a remarkable turnaround, which if Ministry of Agriculture statistics are correct has brought the country to the very brink of self-sufficiency in rice.

In 1980 production shot up to an all-time record of 20.3m tonnes—an unprecedented annual increase of 13 per cent from the 17.9m tonnes produced the year before. The size of the increase, experts said, was partly explained by the poor 1979 crop. But this year, according to Professor Soedarsono Hadisaputro, Indonesia's Minister for Agriculture, production is expected to reach 22.2m tonnes—an increase of 24 per cent in just two years and more than three times the average annual increase during

the first eight years of the decade. For the first time in many years Korea and not Indonesia will be the world's largest importer of rice.

Some experts are puzzled as to just how production could have increased by 4.3m tonnes in the last two years—a jump in tonnage equivalent to the increase in production between 1971 and 1979. Indonesian statistics can be notoriously unreliable and some observers have been quick to point out that the nation gave to the polls next year. Exaggerated production claims quickly become self-evident, however, and with a presidential election due in 1983 it seems unlikely that the Government would take such a risk.

Both 1980 and 1981 had unusually favourable weather while at the same time disease-resistant seed was almost 100 per cent effective in holding down pest damage. Last year also saw the start of a new rice intensification programme. These three factors together appear largely to explain the excellent results in the past two years.

If the Ministry's estimate for 1981 is correct—and virtually all of this year's crop is already in—Indonesia will probably become self-sufficient in rice during 1982. The country's national food agency Buloq says that imports this year were the lowest for a decade and the agency expects to be holding

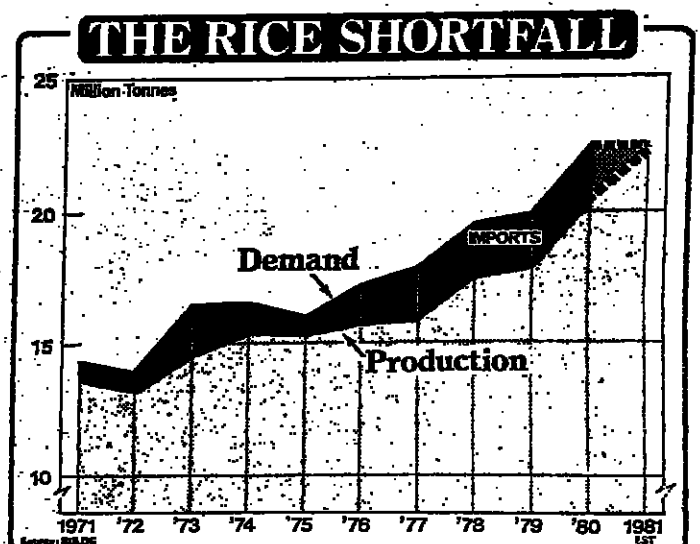
FOOD PRODUCTION

RICHARD COWPER

record stocks at the end of the year of 2.5m tonnes. Based on available per capita consumption of 134 kg in 1980 Indonesia may be in a position to do without any imports at all in 1982 and still maintain enough stocks to protect itself against a poor crop.

Despite the current optimism at Buloq and the Department of Agriculture, officials are quick to point out that true self-sufficiency requires an average production over a number of years equal to demand plus a sufficient surplus to cover possible crop failures caused by drought or pest. While this year's production meets these requirements rice output will probably need to grow at around 6 per cent per annum or more if Indonesia is to remain self-sufficient in coming years.

During the past decade output increased at an average of around 4.5 per cent per year. It will be difficult to improve



Production gains among most food crops have remained depressingly small, but record rice crops two years running have brought the country to the brink of self-sufficiency in this, the nation's staple food.

on this performance in the 1980s because in many of those areas most suited to rice cultivation the major once-for-all gains through improved yields and irrigation have already been made. Much will depend on the success of Government attempts to increase production outside Java in association with its ambitious transmigration programme which aims to move 2.5m people from overcrowded Bali and Java to other islands.

With population growth higher than anticipated just two years ago and per capita consumption continuing to expand, total demand for rice could reach 27m tonnes by 1985. On the reasonable assumption that Indonesian farmers will increase rice production at about 4 per cent a year, Indonesia would have a shortfall of 1m tonnes by then.

One key variable which makes forecasting demand extremely difficult is the elasticity of demand for rice as incomes rise. Since 1970, for instance, per capita rice consumption has increased by around 90 per cent. Here the Government could try to limit the growth in consumption by attempting to persuade Indonesians to vary their diet.

Indonesia has spent a very large amount of money and resources on improving rice production in the last decade. The fertiliser subsidy alone over the past eight years has amounted to more than \$1.6bn, while expenditure on new and improved irrigation has reached around \$1.5bn. Despite these outlays, however, the country's food import bill has continued to climb (from around \$500m in 1970 to an estimated \$1.7bn last

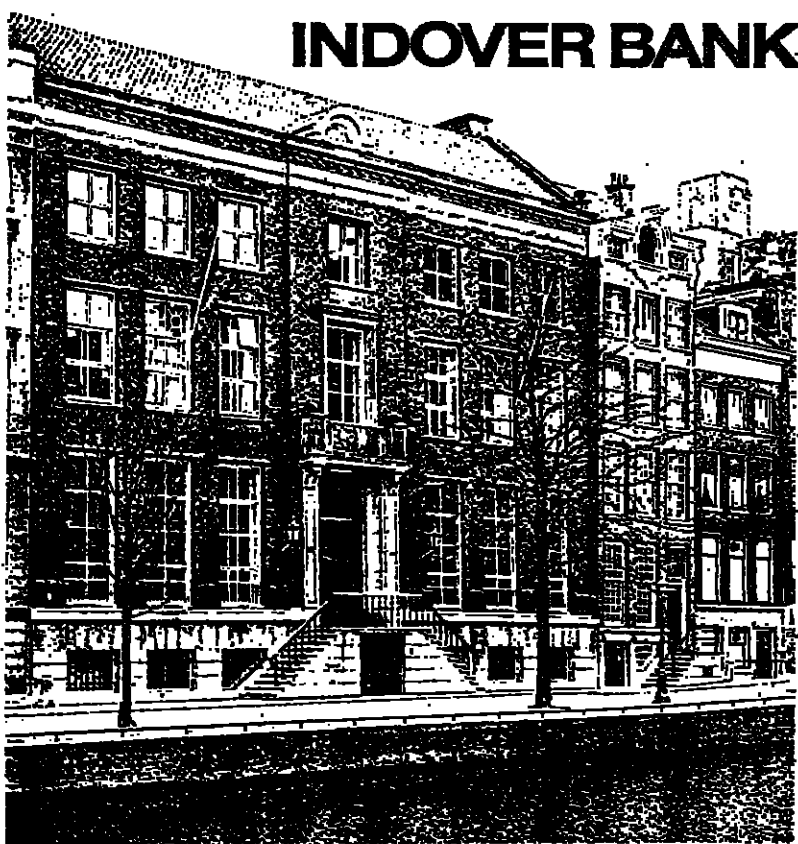
year). By far the largest proportion of this has been accounted for by imports of rice, sugar, wheat and soyabean.

There is a growing realisation that the Government's obsession with improving rice production has been to the detriment of a number of other key food commodities. Recognising the poor achievements in production of non-rice food crops over the past decade, the Government has recently replaced its rice self-sufficiency policy with one which aims at total self-sufficiency in staple foods. Indonesia's yields of most other staple foods remain far below those in other South-East Asian countries and for the majority of these crops high-yield, disease-resistant strains suitable to Indonesian conditions have yet to be developed. Those special programmes that have been initiated have more often than not suffered from insufficient investment of time, money and skills.

The Government has recently embarked on a multi-billion-dollar sugar self-sufficiency programme, but much needs to be done as well for a whole host of other staple crops like soyabean, cassava, corn and soya. Indonesian food technologists will also need to work hard to create new products from these commodities that are acceptable to the normally conservative Indonesian consumer. If this is done it seems quite possible that they can be weaned away from rice and wheat, crops of which have proved so costly to the Indonesian nation, giving Indonesia a sporting chance of achieving the rice self-sufficiency goal that has eluded it for so long.

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INDONESIA VII

Optimism dimmed by controversial World Bank report

FOR INDONESIAN industry 1981 may well be remembered as the year the Government signed more multi-million dollar contracts for new capital-intensive industrial plant than at any previous time in the history of President Suharto's "new order" regime. It will also be remembered as the year the World Bank produced a report which called into question some of the most basic tenets of Indonesia's industrial strategy.

Disappointed by the poor response of foreign investors and buoyed by the income from the near-doubling of oil prices in 1979 and 1980 the Government seems to have decided at the end of last year that the time for talk was over. At a cost of around \$10bn it committed itself over the past 12 months to setting up a sizable petrochemicals industry, a doubling of its liquefied natural gas output and a massive expansion in both fertilisers and cement.

At the same time it took a number of policy measures which it believed would turn Indonesia into the world's largest exporter of plywood and give the country its own commercial vehicle manufacturing industry. There seems little

doubt that these commitments will have a profound bearing on the pattern of Indonesia's industrial growth for the next decade and more.

The sense of optimism and movement that these developments inspired among planners at the Ministry of Industry and at the State Planning Body (known as Bappenas) were rudely shattered by the controversial World Bank report which raised fundamental questions about the direction of Indonesia's industrial strategy. The report accused the Government of a serious misallocation of resources which it argued was effectively preventing the development of a viable and broadly based manufacturing sector.

The Bank cast some doubt on the wisdom of the Government's investments in highly capital-intensive sectors, but more pointedly said that a rapid growth in Government intervention over the past five to seven years had created a protectionist and burdensome regulatory system which was stifling growth of the private sector. The Government's most important task was to implement a wide range of structural reforms in the field of tariffs, tax-

ation, commercial law and the financial sector.

At the heart of the World Bank's argument was the pressing need for deregulation and a reduction of Government involvement in the minutiae of industrial planning. The Bank emphasised the need to create an environment conducive to increasing productivity and competitiveness and giving greater encouragement to the private sector.

The report gave rise to a lively and often acrimonious debate between the technocrats who run Indonesia's economy and the World Bank team which compiled the report. Many of the nation's economic planners looked back with pride on the achievements of the previous ten years.

In statistical terms manufacturing production has been the fastest growing sector in the Indonesian economy during the last decade. In the first half of the 1970s it grew at 15 per cent per annum (in real terms) and in the second half—grew from a slightly broader base—grew at a healthy rate of 13 per cent per annum. Last year it grew at 21 per cent, capping ten years of rapid growth by outperforming all other sectors of

the economy.

That said, however, for a country the size of Indonesia the manufacturing sector is still extremely small and underdeveloped, and Indonesia seems likely to remain primarily an agricultural country until well into the next century.

According to the Asian Development Bank, in 1978 manu-

INDUSTRY
RICHARD COWPER

facturing accounted for just 9 per cent of Indonesia's Gross Domestic Product, compared with 15 per cent of India's and 30 per cent of China's (Indonesia is the world's largest developing country after India and China in terms of population). In absolute terms both Hong Kong and Singapore have manufacturing sectors larger than that of Indonesia. In per capita terms, value added in manufacturing in Indonesia is far below the levels of the four neighbouring Asian states, Thailand, Malaysia, Singapore and the Philippines.

The modern segment of Indonesia's manufacturing sector employs just 1m people out of a labour force estimated at over 35m. Even if growth rates in this sector are high it will only absorb a small proportion of the 2m or so new entrants on to the labour market each year.

The World Bank and the Department of Industry now appear to have abandoned the argument that the modern manufacturing sector (as opposed to cottage industry) will play a key role in helping to solve Indonesia's massive underemployment problem. "In the next 10 to 15 years it is clear that agriculture and public works will have to play the key role," says Mr A. R. Suhud, Indonesia's Minister for Industry.

Despite their anti-Communist attitude, many in the Government are distrustful of foreign investors (largely because of the country's history as a Dutch colony).

It is the Chinese who have such a stranglehold on much of private manufacturing. A plethora of rules and regulations administered by an unwieldy and sometimes corrupt bureaucracy has slowed down

industrial growth in much of the non-state sector. Poor infrastructure and lack of a skilled workforce have undoubtedly exacerbated problems, but constraints arising from what many see as a recent reversion to a more nationalistic and bureaucratic approach and a distrust of *laissez-faire* economics have also hindered growth.

The largely capital-intensive state sector has led industrial growth in Indonesia and this pattern is, with a number of important exceptions, likely to continue in the foreseeable future.

The Government's strategy is to encourage the development of those industries where Indonesia has a comparative advantage. These include oil and natural gas, fertilisers, petrochemicals and refining. The Government is also keen to develop domestic industries based on hitherto largely unprocessed exports of local commodities like timber, palm oil and rubber.

Lastly, and perhaps more controversial because of the economics of scale involved, Indonesia has ambitious plans to develop its metals and machinery-based industries, linking

the giant \$2.7bn Krakatau steel complex to the manufacture of vehicle engines and ships and a whole range of industrial products. The Government also hopes to see the \$2bn Asahan aluminium smelter project give rise to a number of downstream industries which might ultimately be linked to a massive investment in aircraft manufacture now under way in the city of Bandung.

A foretaste of some of the problems that the Government may have to face can be seen in the steel industry. The Ministry of Industry is now struggling to make viable the Krakatau steel complex. Output is unacceptably low and costs high, leading to a loss of around \$250m a year.

The relatively small size and narrow base of Indonesia's manufacturing sector means that it is still very much a series of modern enclaves in the midst of a predominantly traditional agricultural and cottage industry economy. The Government believes that its role is to step in at the top end of the scale in a bid to help create the basis for a much deeper and broader self-sustaining structure. But it will have



Mr A. R. Suhud, Minister for Industry — seeking solutions to Indonesia's massive underemployment problem

to give much more attention to creating the right skills, infrastructure and business climate for private and foreign investors to set up light engineering and downstream plants before industrial development is to become self-generating on the scale of the Government envisages.

Surging ahead at the rate of 3m a year

THE SPECTRE of Malthus continues to stalk Indonesia's economic planners. In January this year President Suharto announced the preliminary results of the country's first census since 1971. They showed that despite more than ten years of intensive family planning the country's population had grown around 25 per cent faster during the decade than most experts had forecast.

The census showed Indonesia's 1980 population as 147.4m. If allowance is made for the normal 5 to 6 per cent undercount the country's population was probably 153m, around 9m more than the figure being used by Government planners, the World Bank and U.S. aid officials just a year ago.

This means that Indonesia retains the doubtful distinction of being the world's fifth most populous nation after China, India, the Soviet Union and the U.S. It also means that in per capita terms the country is poorer and less productive than was thought just twelve months

ago.

With these 9m more people to provide with basic social services, health, educational facilities and food the challenge of improving living standards is made that much more difficult. Moreover, the population may now be growing by more than 3m a year, or 500,000 more than anticipated. The census underlines the urgent need for even greater efforts to expand the country's family planning programme, even though it is regarded by many international family planning experts as among the best in the developing world.

The census was not all bad news, however. It now seems clear that the faster-than-forecast growth increase in population during the 1970s was primarily the result of a fall in the death rate, which would seem to indicate that under the new regime there has been an improvement in nutrition, public welfare and health, and a moderate increase in life expectancy from 47 years to 51

years.

The death rate fell 33 per cent from an average of 19 per 1,000 in the 1960s to 13 per 1,000 in the 1970s, while the average birth rate fell just 8

POPULATION
RICHARD COWPER

per cent from 39 per 1,000 to 36 per 1,000 in the same period, according to the Central Bureau of Statistics. If correct these figures show that the average 2.3 per cent population growth per annum in the 1970s (some 30 per cent higher than forecast by the World Bank in its 1980 World Development Report) was because people were living longer and not that they produced more children.

When the census results were announced in January many were quick to argue that the country's family planning programme had failed. The census

in fact indicates the contrary—that it has met with considerable success, especially on Java, but that these efforts were outweighed by an extraordinary drop in infant mortality from 140 per 1,000 in 1971 to around 100 per 1,000 in 1980. Tentative analysis of the census indicates that during the ten years that the country's family planning programme had been in operation the birth rate dropped nearly 30 per cent from 45 per 1,000 in 1971 to 32 per 1,000 in 1980.

This suggests that a high population growth rate of, say, around 2.7 per cent in the first half of the 1970s fell rapidly as the family planning programme began to yield results in the second half, giving an average for the decade of 2.3 per cent. This means that the widespread belief among family planners and demographers that the current population growth rate is 2 per cent or less is not, as many post-census sceptics have suggested, an underestimate.

In East Java, an area which accounts for around 20 per cent of Indonesia's population and where there is an intensive family planning effort, two recent surveys (May 1980 and May 1981) indicated that the birth rate had declined to 24 per 1,000, and the death rate to around 10 per 1,000 by 1980, giving an overall for the area population growth rate of 1.4 per cent.

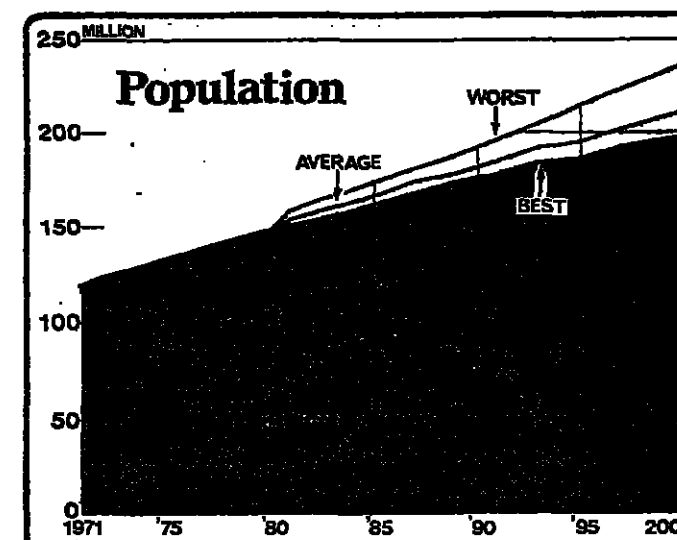
These two detailed surveys confirm the picture received by the nation's Family Planning Association in its monthly computer returns from villages throughout the province and have made international population experts more confident than ever about the claims of a major reduction in births in overcrowded Java and Bali.

When the family planning programme started in 1971 the percentage of married women using contraception was just 2 per cent. Today an estimated 36 per cent use modern contraceptives, and on Java/Bali, which together account for

around 64 per cent of Indonesia's total population, it grew from 3 per cent to 47 per cent in the same period. In 1971 the Government spent a mere \$5m on the programme; by this year outlays had grown to \$106m.

No matter how successful the programme turns out to be, however, the problems faced by the Government remain daunting. The two islands of Java and Bali, with average densities of 681 people per sq km, are among the most densely populated areas in the world. If the U.S. had the same population density as Java it would be housing the world's total population of 4bn.

Indonesia's population will increase by at least 50m people over the next two decades. At worst it may increase by almost 100m. Whatever the outcome the Government will have to feed, clothe and house around 3m additional citizens every year for the foreseeable future—which means that it has to run just to keep standing still.



Projections are based on the following assumptions. "Worst" — a 5 per cent undercount in the 1980 census and population growth of 2.3 per cent per annum for the rest of this century. "Average" — a 3 per cent undercount and population growth of 1.8 per cent per annum this decade and 1.5 per cent in the next. Population doubles in 40 years. "Best" — a 2 per cent undercount and population growth of 1.6 per cent this decade and 1.3 per cent in the next. Population doubles in 47 years.

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INDONESIA VIII



THE HUMAN TOUCH

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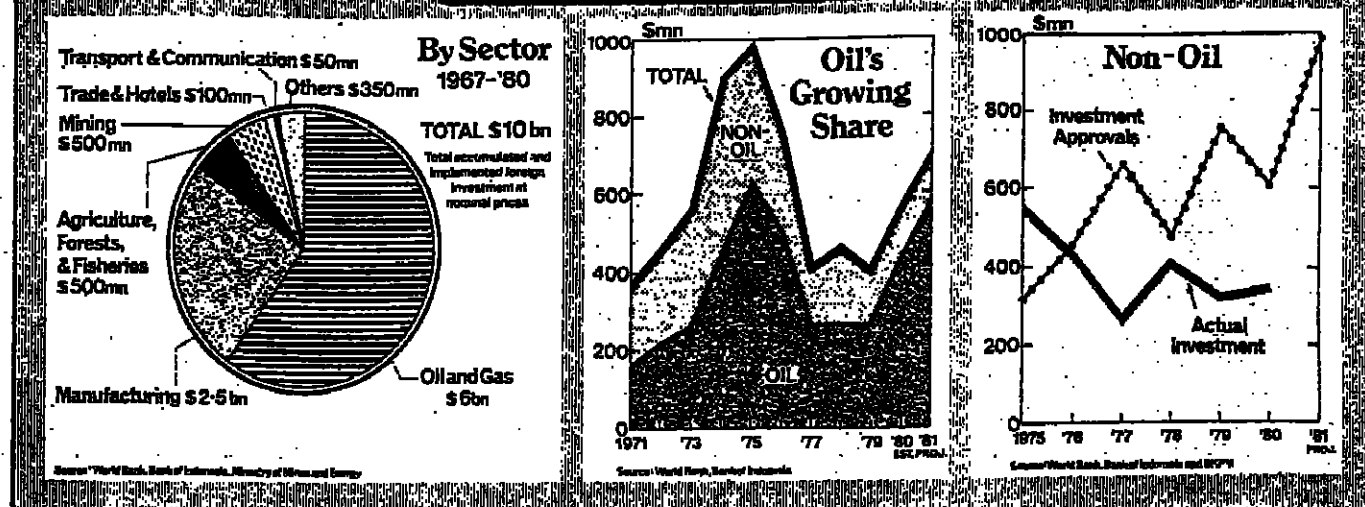
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Jakarta (Jl. Hayam Wuruk No.
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FOREIGN INVESTMENT



Spending by oil and gas sectors leads the way

FOREIGN INVESTMENT in Indonesia's oil and gas industry has grown in leaps and bounds over the last two years and in real terms is now approaching the record levels which prevailed in the middle of the last decade following the first Opec oil price boom. Foreign investment in the non-oil sector, however, has continued to be disappointing, with the important exception of wood processing and chemicals.

The sharp increase in oil prices in 1979 and 1980 spurred a sizeable increase in outlays by foreign oil companies on exploration, production and new facilities, and their spending has more than doubled in the last two years from \$1.2bn in 1979 to an estimated \$3bn this year. In the same period investment in the oil industry roughly trebled from around \$500m in 1979 to an estimated \$1.6bn this year. This means that in real terms foreign oil companies are now investing at the record levels which occurred before the Pertamina crisis of 1975 and the subsequent renegotiation of production sharing contracts in 1976—events which caused many companies to halt their expansion plans in Indonesia.

In a country where oil and gas account for virtually 70 per cent of exports and around 70 per cent of the budget it is hardly surprising that it is these two commodities that dominate foreign investment. Of the \$10bn or so that foreigners invested in Indonesia between 1967 and 1980 around 60 per cent, or \$6bn, went into oil and gas.

Though the Government has welcomed the recent surge in foreign investment in oil and gas there has been increasing concern that the country may have become too dependent on the petroleum sector, and should do more to reverse the declining trend in non-oil investment.

The dramatic rise in oil prices during the 1970s may have made the country a victim of the "Dutch disease," lulling the Government into a false sense of security. This, it is argued, has allowed the Government to postpone decisions needed to encourage faster growth in plantation and manufacturing output which would help to create a more balanced economy and help establish a broader and less vulnerable economic base.

The oil windfall of the 1970s has also allowed the Government to play an increasingly interventionist role in the economy which has given rise to a plethora of regulations and controls that have in the last five or six years proved a powerful disincentive to foreign investors in the non-oil sector.

Over the last two years Bappenas, the country's economic planning board, has sent a series of top level investment missions to Europe and North America in a bid to attract more non-oil investment but the results so far have not been encouraging. The proportion of new foreign investment accounted for by the non-oil sector has declined quite sharply in the last three years. Between 1976 and 1978 new non-oil investment accounted for around 40 per cent of the total; in the last three years it has accounted for just 25 per cent.

Though there have been some signs of a pick-up in the volume of non-oil investment applications over the past two years, implemented investment in this sector has not recovered in real terms to the levels recorded in the first half of the decade and shows little sign of doing so. If 1979 and 1980 are taken together foreign investment approvals averaged around \$550m at constant 1970 prices compared with an average of \$830m a year in the first half of the 1970s and an average of around \$400m a year for the second half of the 1970s.

Actual implementation reveals a more depressing picture. According to the Bank of Indonesia, realised foreign investment in 1979 and 1980 averaged around \$140m in real terms, less than half the average for the first half of the decade and 20 per cent less than the average for the second half of the decade.

The reasons for this decline are documented at length in an unpublished World Bank report written last year and entitled "Direct Private Foreign Investment." The Bank says: "The numerous controls and restrictions placed on foreign investment since 1974 coupled with weaknesses in the tax system and in the legal and commercial infrastructure, have led to a

FOREIGN INVESTMENT

RICHARD COWPER

serious decline in foreign investment in Indonesia since the mid-1970s.

Despite the advantage of Indonesia's large potential domestic market, the absence of foreign exchange controls, the availability of a large strike-free and cheap labour force and the very high profitability of existing companies the World Bank says that potential foreign investors have been frightened away by the high costs generated by a maze of controls and the widespread corruption they have helped to foster. As the result much of the investment since 1975 has been expansion of existing companies. Because of their experience and long standing connections such companies have been better able to cope with the increasing complexities of doing business in Indonesia.

Many of their technocrats who run the country's economy are well aware of the problems but the feeling of ambiguity towards foreigners runs deep. Mr Anwar Ibrahim, the deputy chief of Indonesia's investment co-ordinating board BKPM says: "Yes, we could open up the

taps and the figures would shoot up. But this doesn't suit our development policy. The open door policy of the early 1970s is over. Now we would like foreigners to come in on specific projects that we can't do alone and that are essential to our economic development."

Despite the slowdown in foreign investment in the non-oil sector overseas companies still play an important role in Indonesia's manufacturing sector. Though up to date figures are hard to come by, foreign companies in 1974 accounted for around 20 per cent of output, over 20 per cent of value added and 10 per cent of the labour force in the manufacturing sector.

Measured in turnover per company, foreign companies were on average twice as large as public sector companies and more than seven times as large as domestic private companies. Over 60 per cent of non-oil foreign investment is in the manufacturing sector, of which by far the largest is concentrated in textiles, chemicals and metal products.

The Government hopes that the major growth areas for foreign companies over the next couple of years will be:

- The timber processing industry (as Indonesia continues its drive to eliminate log exports and replace them with plywood and sawn timber);
- the downstream chemical sector (as plans to set up a basic chemicals industry based on natural gas begin to take shape);
- metal and metal working (as the giant aluminium smelter at Asahan comes on stream and the Krakatau steel complex expands);
- the plantation sector (provided that some stringent Government regulations are modified);
- the field of energy, as Indonesia attempts to reduce its

dependence on oil by increasing output of coal, geothermal and hydro-electric power.

The government's high hopes for the chemicals industry received a major boost this autumn when the U.S. oil giant Exxon reached agreement in principle with the Government to make a major investment in a \$1bn Olefins petrochemical plant. BKPM statistics also show that interest among foreigners in the downstream chemicals industry has been rising rapidly. Foreign investment approvals in chemicals for the first six months of the 1981-82 financial year jumped by 26 per cent to \$136m, compared to the corresponding period of 1980-81.

Interest in paper and timber processing is also high. Approved investment in the first half of 1981-82 at \$145m more than trebled from the \$44m which was approved in the corresponding period the year before. But there has been little or no new investment in the crucial plantation sector, and there must also be grave doubts as to whether foreigners will be prepared to become involved in the downstream steel industry which is likely to be based on domestically produced crude steel, the cost of which is widely regarded as prohibitively high.

With many other sectors now closed to foreigners for domestic political and economic reasons, the Government is concentrating on attracting foreign investment in those industries which generally require large capital funding and sophisticated technology but on the whole do not yield quick returns. Given the problems faced by foreign investors in Indonesia there must be some considerable doubts as to whether the Government's expectations will be fully met.

A community wary of political involvement

RIOTERS WROUGHT havoc two months ago in the Chinese quarter of Aceh, a strongly Moslem community in Sumatra. Although considerable damage was done to property no-one was killed—unlike as in central Java a year ago when at least eight people were killed in riots that raged for a week.

"To some extent the protests were based on dissatisfaction with the Government," said Mr Yusur Wanandi, of Indonesia's Centre for Strategic and International Studies. "But it has to be significant that riots, when they erupt, are almost always aimed at the Chinese."

Indonesia's Chinese community is tiny, probably no more than 5m out of a total population of 155m, but its economic significance is immense. Concentrated in Indonesia's main cities, the Chinese had until recently a virtual monopoly of business and manufacturing in the country. Even today they manage a large share of the business interests of Indonesia's ruling elite.

The community differs from those in neighbouring Malaysia and Singapore in that it has been established in Indonesia for over 300 years. There was even at one time a tiny Chinese kingdom in West Kalimantan. Some Chinese speak Indonesian as their first language even in the home.

But the great majority live a life apart from the rest of the community. They seldom mix socially and rarely marry outside their race. They are further set apart by the fact that few Chinese supported or became involved in the independence movement aimed at overthrowing Dutch colonial rule.

The Chinese often see themselves as "both scapegoat and milchcow": a convenient target for discontented groups no matter what the issue and milked of their wealth by bureaucrats and officials whenever they seek licences or manufacturing approvals. Dislike of the Chinese runs much deeper than mere resent-

ment of their comparative wealth. It is mixed with a profound suspicion of mainland China and feeds on the memory that China's Communist Government is thought to have played a mischievous role in the attempted coup in Indonesia in 1965.

In the purge that followed the coup, in which untold thousands of suspected Communists were killed or imprisoned, many Chinese suffered.

Since the purge the Chinese have become more wary than

THE CHINESE

DAVID DODWELL

ever about involvement in politics and have consciously kept a low profile. It would therefore be impossible to see Indonesia's Chinese community as a threat to national stability or unity—in clear contrast with neighbouring Malaysia, where the Chinese make up a much larger minority.

The new order Government of President Suharto has introduced numerous economic changes aimed at improving the role of pribumis (indigenous people) in business and at reducing the glaring gap between rich and poor in Indonesia.

This has led to a dilution of the Chinese monopoly of business. Positive discrimination in favour of the pribumis has led to many more indigenous Indonesians taking up places in the country's universities, technical colleges and business schools.

In many areas of manufacturing and processing industry pribumis are now given preference. At the same time the Government has expanded the public sector, becoming much more directly involved in industry and acting as a proxy for the pribumis, who unlike

the Chinese rarely have sufficient capital to invest in new industrial ventures.

At a government-to-government level, progress has been made in improving relations with mainland China. Of the 1m stateless Chinese resident in Indonesia about half are still waiting for citizenship. At the same time the Chinese Government still ignores demands for the withdrawal of support from Communist movements in Malaysia and elsewhere in the region. It refuses to agitate Indonesian Communist exiles living in Peking.

The two countries still lack formal diplomatic ties but Indonesia's Foreign Minister, Dr Mochtar Kusumatmadja, makes light of this: "As far as diplomatic relations are concerned, in effective terms we have them," he said. "We talk with the Chinese in international forums and we support them when we have common objectives. Relations are almost normal. All that's lacking is an embassy—but if we can have communication without an embassy, then what's so important about an embassy?"

These comments belie the fact that only 18 months ago there was widespread talk of relations between Jakarta and Peking thawing so far that resumption of formal diplomatic ties was possible. That optimism has disappeared.

There are increasing pressures on the Government to improve the country's non-oil export performance by boosting domestic private sector manufacturing industry. But the Government is aware that such an improvement is only possible if the economic straitjacket on the country's Chinese entrepreneurs is loosened. Despite genuine keenness to encourage economic growth the Government knows that anti-Chinese sensitivities continue to run high. It may decide that sub-optimal growth is preferable to the risk of aggravating communal tensions.

INDONESIA IX

A slow-growing infant despite a state nanny

BRITISH COMPANIES are playing a leading role in helping to get Indonesia's newly revived stock market off the ground. British American Tobacco's local subsidiary accounts for over 30 per cent of all the shares currently listed on the market and when the Anglo-Dutch conglomerate Unilever joins the lists later this month, the two companies together will account for more than 60 per cent of the market, which to date offers about \$70m of quoted shares to the Indonesian public.

Despite the boost provided by these two offerings there has been growing concern in many quarters that the market has been developing too slowly. The exchange was revived almost five years ago but today it lists just eight companies. It does half an hour's trading a day, while the value of all shares changing hands last year was equal to less than a day's trading on the two-Manila stock exchanges or roughly 10 minutes' trading on the London stockmarket on an active day. Recent personnel changes at Bapeppam, the executive board of the exchange, are expected to speed up the often laborious and costly process of launching an issue, and Mr Ali Wardhana, Indonesia's Finance Minister, has made it clear that he hopes more companies will be listed in the near future.

There are around 800 joint ventures between Indonesian and foreign companies in Indonesia and Jakarta would like to see many of them go public in the 1980s. One of the prime aims of reviving the market, effectively closed since 1965 at a time when Indonesia's first President, Sukarno, expelled most Dutch companies from Indonesia) is to get foreign companies to sell a proportion of their equity to Indonesians without resorting to the disruption and inefficiencies of enforced nationalisation.

To achieve this the Govern-

ment is using a combination of push and pull — the pull comes in the form of tax incentives, while the push is that if you want to expand your operation, particularly if your business is in a so-called non-priority sector, your case would be considerably helped by an agreement to float at least part of your equity on the exchange.

A number of foreign companies are finding it a reasonably attractive way of gaining

investment can prove so crucial to the success of a company's operations.

So far eight foreign companies have taken the plunge: Semen Cibinong in August 1977; Century Textile (Centex) in May 1979; British American Tobacco (BAT) Indonesia in October 1979; Teijin Indonesia Fiber Corp (Tifco) in January 1980; Richardson Merrell Indonesia in April 1980; Goodyear Indonesia in December 1980; Merck Indonesia in July 1981 and Multi Bintang in December 1981. Some half-a-dozen other companies are queuing up to go public, with four of them at least likely to do so some time in the next twelve months.

British American Tobacco became the first British company, as well as the largest, to go public when it sold off 30 per cent of its equity. The \$20m it received should just about pay for the planned 70 per cent expansion in capacity scheduled over the next four years. The largest issue so far, this will be followed by Unilever, which is floating off 15 per cent of its local company this month. The offer will be for 9.2m shares valued at \$175 rupiahs (about \$5) each, which will bring in an estimated \$46m.

Perhaps the real test of the success of a market whose shares cannot be owned by foreigners will come when Bapeppam starts bringing in locally owned Indonesian companies. In a country where you bargain over how much tax you have to pay, and where properly audited accounts are the exception rather than the rule, the exchange is seen by some of the technocrats who run Indonesia's economy as one way of attempting to "clean up" business operations in local companies.

In the short term, however, Bapeppam is concentrating on the foreign companies' transfer of ownership. "The Indonesian public, which so far has little understanding of how a capital

market works, has yet to be persuaded that it is a viable investment alternative for their money, so we cannot at this moment afford a stock market failure. Most foreign companies are well-known, reliable and already have properly audited accounts. At the moment therefore this sector is much better prepared to go public," explains Mr Turangan, the former head of Bapeppam.

Given Indonesia's poorly developed commercial law, the lack of a modern commercial banking sector, the shortage of accounting firms, and the very nature of doing business here, many observers have considerable doubts as to whether a stock exchange is a viable proposition at all for many local companies at the present time.

As Mr J. A. Sereh, head of the Government-owned investment trust PT Danareksa, puts it: "Here the exchange is controlled by the Government; foreigners are not allowed to trade; speculation is taboo; Danareksa is by law allowed to purchase up to 50 per cent of any issue and we often do; and fundamentally our aim is to spread wealth among more Indonesians and give them a bigger share in foreign ventures."

While one can sympathise with the Government's desire to nurse the baby to strength one cannot help feeling that Danareksa may be taking on too much of the responsibility for the smooth running of the market. There may also come a time when this body, which already makes a very tidy profit, may feel confident enough to change the rule which allows shares to move only a maximum of 4 per cent either way during a day's trading—though on an exchange as small as this the government's fear of manipulation is understandable.

STOCK MARKET

RICHARD COWFER

the Government's goodwill and meeting previous commitments under Indonesia's foreign investment law to sell at least 50 per cent of their equity to Indonesians after 10 years.

Many of the reasons for going public in Indonesia are not those normally given in the West. Despite the extremely attractive tax incentives provided by the Indonesian Government to companies going public (relief on company tax, revaluation of assets and shareholder income), most foreign companies would probably not choose to float a proportion of their equity simply to raise cash for development or expansion.

Going public in Indonesia can be a time-consuming and costly business, particularly when the authorities in charge of setting up the exchange are still finding their feet. "We are not going public because we need the money, in fact we could probably get it cheaper elsewhere," says one company director. The key reason is undoubtedly permission for expansion and that unquantifiable commodity known as "goodwill," which in a Third World country with the usual ambivalence about foreign

Upgrading process continues

THE INDONESIAN monetary authorities in the past few years have focused their efforts on improving the banking system to mould it into a more reliable instrument for monetary management.

Great leaps in Government budget spending—51 per cent from 1978/79 to 1979/80, 31 per cent from 1979/80 to 1980/81 and again 31 per cent from 1980/81 to 1981/82—mean the Government sector has grown into an ever-increasing source of economic activity, calling for a private sector capable of supplying the necessary backup goods and services and in turn creating a need for a sound, responsible and well-managed banking system capable of channelling and managing the funds needed by private business.

The call for improvements is primarily aimed at the "national" banks — both Government-owned and private

—which through the turbulent 1960s fell into very bad shape. In the "upgrading process" the foreign banks that have been operating since 1968 more or less act as catalysts for greater efficiency and better banking practices, besides providing the necessary banking skills. By limiting the operation of the foreign banks to Jakarta, Bank Indonesia (the central bank) forces them to co-operate with some "national" bank if they serve clients outside the capital. The central bank also encourages joint financing schemes and technical assistance schemes between foreign and "national" banks.

Along with the stricter requirements for the establishment of a private bank, various tax incentives have been offered to encourage bank mergers. A merger between two banks allows the creation of one new branch, with exemption from the usually strict requirements.

A merger between six banks entitles the new group to apply to become a foreign exchange bank subject to the necessary capital requirements. New licences cannot otherwise be obtained.

As a result of these measures the number of "national" private banks has dropped from 129 in 1971 to 75 in 1981, with

BANKING

SANJOTO

the individual units on the whole becoming bigger and stronger. The total share of the "national" private banks in the volume of credits outstanding has increased from Rp159bn in 1978 (4.45 per cent out of a total of Rp 3,566bn),

compared with Rp 788bn in October 1981 (8.12 per cent of a total of Rp 9,684bn).

The share of the "national" banks (private plus state-owned) has thus grown from 60.73 per cent of total credits at end-1978 to 67.07 per cent by October 1981. The share of foreign banks on the other hand has gone up only from 4.21 per cent to 5.33 per cent over the same period, the rest constituting the so-called "direct credits" by Bank Indonesia and credits by local development banks.

While the foreign banks have not grown as fast as the "national" private banks, they are individually much stronger, since there are only ten of them. By contrast there are 75 "national" private banks.

The foreign banks naturally have the advantage of higher skills and higher efficiency compared to the "national" banks, plus a string of clients that they get from their respective headquarters, many of which have invested in Indonesia. In terms of local clientele they have the advantage that—exploiting their higher efficiency and wide connections abroad—they can pick and choose from the most reputable businesses in the land.

As Government spending has risen and oil revenues have increased so the Government, worried about stimulating inflation, has imposed stringent constraints in the availability of credit, especially for private business. The central bank imposes a ceiling on bank credits of 23 per cent. But this varies for individual banks, depending on the extent to which their credit performance has been in line with the priorities laid down by the monetary authorities. Priority is given to credits for "pribumi" (Indigenous Indonesian) businesses, exports, agriculture, the rural sector, and labour-intensive ventures.

An additional constraint was imposed in April 1980 when interbank lending and borrowing were to be included in the ceiling. But at that time foreign banks started to raise local funds by advertising relatively attractive interest rates for time deposits. (Before then they usually borrowed rupiahs from the state banks.) So the state banks escaped the new limitations by depositing excess funds in Singapore and other foreign money markets.

The local money market is anyway too small to handle these funds, although the monetary authorities have made efforts to develop it. In 1978 and 1979 licences were issued for the operation of non-bank finance companies and at present there are nine investment-type and three development-type finance companies in Indonesia. But the development of secondary trading of primary issues has been slow. Trading takes place mainly between the financial institutions, bank and non-bank. Individual trading is still very limited.

Size.

The Savings Banks Organization is Germany's largest bank grouping with a combined business volume of over DM 800 billion — a market share of some 40 per cent — and more than half of the nation's total savings deposits. Operating within the system are 603 independent Sparkassen and 12 Landesbanken, as well as 13 Öffentliche Bausparkassen (Public Building Societies), which together maintain 17,000 offices and employ a staff of over 200,000.

Scope.

The facilities and services of Germany's Sparkassen permeate the entire economy, from the largest cities to the smallest rural areas. Together with the Landesbanken, which have their own offices, participations, and correspondent links in the world's major financial centers, the Savings Banks Organization offers its clients a broad scope of international service capabilities.

Legal Status.

All members of the German Savings Banks Organization are public-sector financial institutions. The liabilities of the Sparkassen are covered by the cities and municipalities where they operate. In turn, the liabilities of the Landesbanken are covered by their state authorities and by the regional savings banks organizations.

Service.

Unlike savings banks in many other countries, Sparkassen in Germany operate as local universal banks, providing both commercial and investment banking services. As an integral part of Germany's traditionally export-oriented economy, many Sparkassen transact considerable foreign business. Their facilities typically include letters of credit, documentary business, payments and collections, and guarantees. For larger scale foreign financing, the Sparkassen often work in tandem with the Landesbanken, which concentrate on wholesale banking.

The 4 basic strengths of Germany's largest banking sector.

The Landesbanken, which act as central banks for the Sparkassen in their region, provide multiple wholesale banking services, ranging from commercial and public-sector lending, project finance, and foreign trade finance to portfolio management, security dealing, and international finance — often managing or participating in syndicated Euroloans and Eurobond issues. For funding purposes, the Landesbanken are authorized to issue their own bearer bonds.

For more information about Germany's largest banking sector, just write to:

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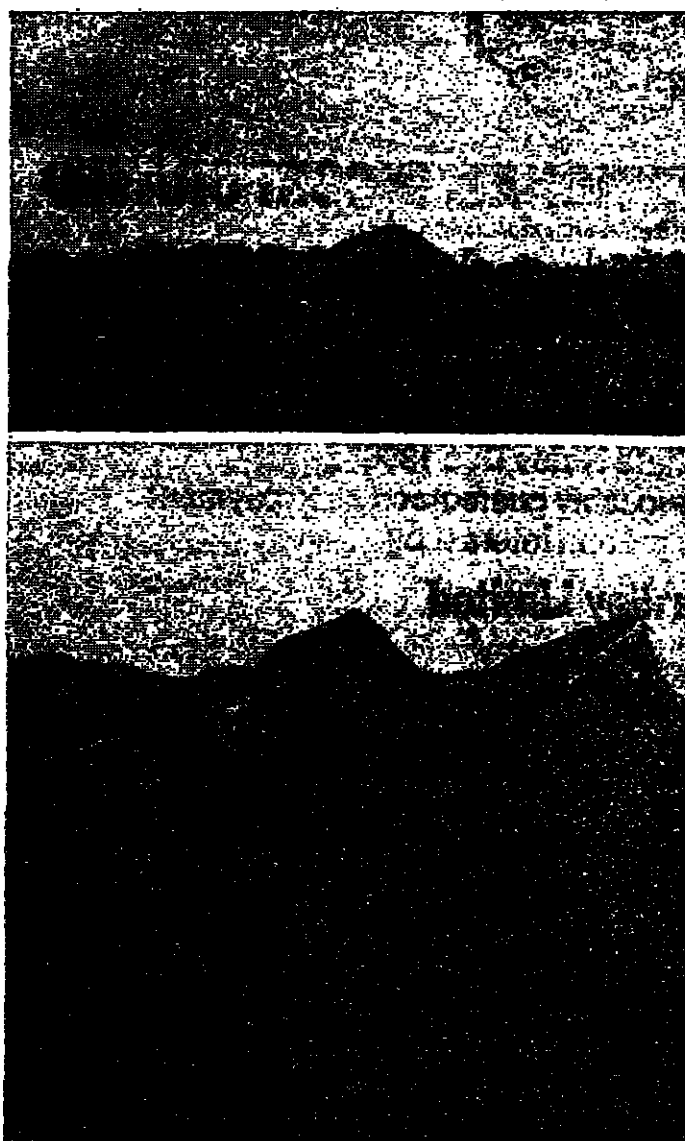


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Tea



The specific flavour of West Java (Indonesia) tea has long been favoured by the European communities. Tea is a very important export commodity of Indonesia. This tea is made from the tea leaves that are plucked from the cold mountain areas in West Java. It is the tea from P.T. Perkebunan.

PT. PERKEBUNAN
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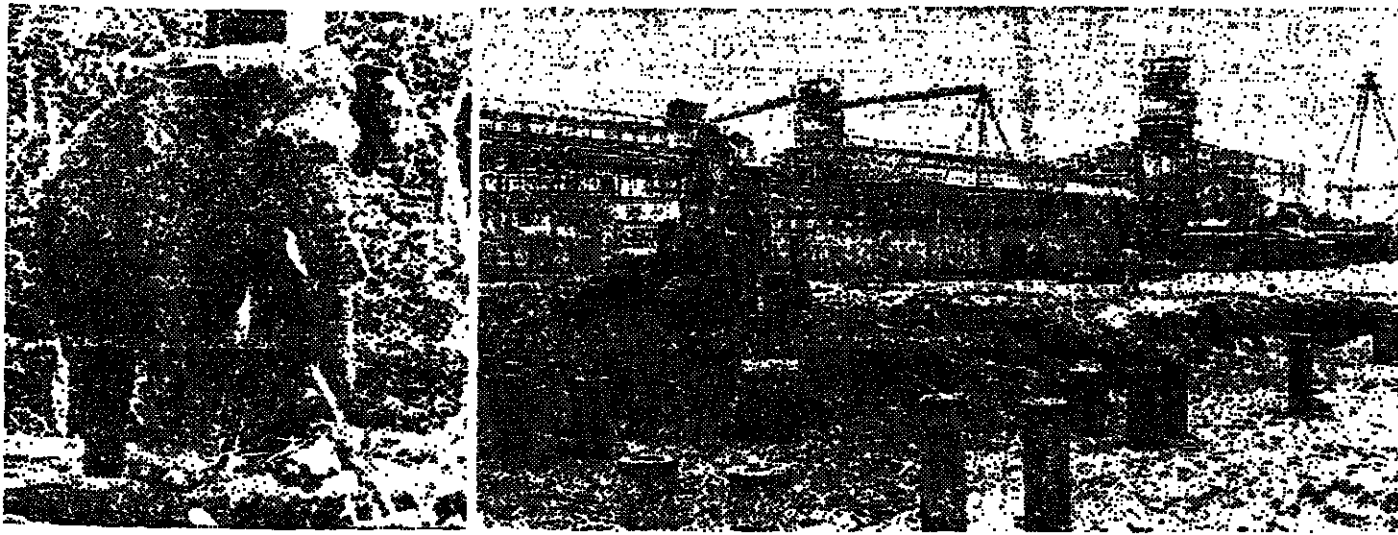
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INDONESIA X



Old and the new in Sumatra: wild elephants still roam in several provinces; a \$1bn aluminium smelter is under construction on the north coast

Island of untapped riches

IF JAVA is the rice basket of Indonesia then Sumatra is its foreign exchequer, providing much of the cash for the Government's drive to develop the country's economy. Sumatra is the fifth largest island in the world and is the foundation on which Indonesia lays its claim to be the foremost exporter of oil and gas in Asia, the world's second largest exporter of natural rubber, palm oil and tropical timber and the world's third largest exporter of tin.

Sumatra is territorially more than twice the size of the UK but with less than a third of its population. Though much of the island is still covered by dense tropical jungle where tigers and elephants still roam in sizeable numbers, Sumatra is without question the richest island in Indonesia.

The Government has recently embarked on plans which would involve expenditure of more than \$15bn on a host of projects in an island which has for long been Jakarta's main source of foreign earnings. The projects are designed to exploit further the island's great array of as yet untapped resources.

Though ethnically and culturally the entrepreneurial Sumatran has a very different outlook from that of the Javanese, whose highest ambition is typically to become a civil servant, there now appears to be a wide acceptance in Sumatra that to allow one part of the nation to grow rich while

others remain in poverty could have disturbing political and social consequences which might pose a threat to the unity of the Indonesian nation.

The widespread feeling of resentment at Jakarta's high-handed policies which led some Sumatran leaders to declare a state of open rebellion against the central government in 1956 seems to be a thing of the past. Most Sumatrans now firmly identify themselves as Indonesians—within the unity of the Indonesian State.

Traditionally a sizeable part of this wealth has been creamed off by the central government and poured into Java, where 62 per cent of Indonesia's population live, often in conditions of overcrowding and poverty that despite the richness of its volcanic soil makes it one of the poorer regions in the developing world. In the past this transfer of wealth undoubtedly caused considerable friction between Sumatrans and Javanese, with Sumatran leaders accusing the Javanese—who largely control the reins of government—of siphoning off the island's riches and providing very little in return.

Today, however, though there is still considerable concern that too large a proportion of wealth is going into lining the pockets of already well-off Javanese officials, there is a growing acceptance of the justice of the Government's policy of "pemerataan" (equality) which aims to spread development

more equitably throughout the islands.

At the same time the Government, realising the very great potential of much of Sumatra's as yet untapped wealth, is beginning to pour billions of dollars into the island. Much of this money will undoubtedly come back to Jakarta to swell the Government's coffers, but at the same time it is creating new jobs and opportunities for Sumatrans on a scale which probably has not been witnessed

SUMATRA

RICHARD COWPER

since the Dutch turned the province of North Sumatra into a giant plantation export crop centre at the turn of the century.

From Sumatra's point of view perhaps the most welcome sign has been the Government's decision to inject over \$4bn into the smallholder rubber sector over the next ten years. Almost 25 per cent of Sumatra's population of 28m owes its livelihood directly or indirectly to rubber—Indonesia's top plantation export crop.

Decades of Government neglect of the vital smallholder sector, which accounts for over 70 per cent of Indonesia's total rubber production, has meant

that for many smallholders productivity and incomes have declined. Around 70 per cent of smallholder trees are believed to be 30 years old or more and average productivity is around a fifth of that of smallholders in nearby Malaysia.

The government's plans call for the replanting and rehabilitation of around 40 per cent of the 2.4m hectares now reckoned to be under rubber, as well as the opening up of some 500,000 hectares of new land. The province of North Sumatra, which last year exported over \$1bn of commodity exports, stands to gain most from the replanting, while the oil-rich province of Riau and the traditionally rebellious province of Aceh will benefit most from the opening up of new land to rubber. Outside the traditional commodity export sector the Government has embarked on ambitious plans, with an injection of approaching \$10bn, will give Sumatra for the first time a sizeable industrial sector.

Based on the considerable reserves of natural gas in Aceh, plans are under way to create a major petrochemicals centre at Lok Seumawe which will include two of three fertiliser plants, an olefins centre and an aromatics complex. In the nearby province of North Sumatra the construction of an aluminium smelter is expected to lead to a whole host of downstream industries based on the production from this project, now being constructed by the

Foreign Surveys in the FT

The programme of foreign surveys leads off next year with the following countries.

Belgium

Despite recession and the divisive problem of its Flemish and French-speaking communities the country remains relatively prosperous. The effect of recent measures to strengthen the economy remains to be seen.

Austria

After a decade of unparalleled growth there are clouds on the economic horizon. Government by social consensus faces some new challenges.

Philippines

Presidential decrees restore a measure of democracy. But the Government's aggressive search for economic growth has not so far met with the desired degree of success.

Japanese. Elsewhere the Government has started on a multi-billion dollar project to develop part of South Sumatra's estimated 10bn tonnes of coal reserves and begun work on three new large-scale cement plants.

In both the plantation and industrial sectors inadequate or non-existent infrastructure is likely to prove a serious constraint on the pace of development. Despite the much vaunted trans-Sumatra highway, the island has a poor road network, while in some jungle areas due for opening up to plantations there is no infrastructure at all.

A shortage of both skilled and unskilled labour will also severely test some of the Government's more ambitious plans and much will depend on the success of Jakarta's policy of transferring 2.5m people from overcrowded Java to rapidly growing outer islands like Sumatra.

Despite these problems, however, the rapid development now under way in what has traditionally been called the "Island of Hope" will undoubtedly underline the island's role as Indonesia's main export earner. From the Government's point of view it will ensure that for many years to come Sumatra will remain the major source of Treasury income.

INDONESIA'S TIMBER TRADE

	(in cubic metres)					
	Logs*		Sawn timber†		Plywood‡	
	Output	Exports	Output	Exports	Output	Exports
1978	26	18.5	8.0	3.50	0.42	0.03
1979	28	18.0	8.6	4.10	0.62	0.13
1980§	26	14.0	11.9	4.80	1.01	0.28
1981	18/21	5.5/6.5	13.2	4.80	1.58	0.70
1982	24/26	7/7	19.3	6.50	2.75	1.60
1983	27/28	3/4	23.8	7.50	3.82	2.32

* FT estimates based on industry sources. † Figures from Indonesian Sawmillers Association. ‡ Figures from Indonesian Plywood Association. § Provisional. NB 1981-83 volumes are projections. Discrepancies in totals arise mainly from stocks.

Waiting for rewards of policy switch

DESPONDENCY and recession now hold sway over Indonesia's once mighty timber industry, with the important exception of plywood. For many years this sprawling archipelago, vast tracts of which are still covered by dense jungle, has been the world's top exporter of tropical hardwoods.

But it is now clear that this year Indonesia will be forced to yield first place to its neighbour Malaysia. For the first time too in virtually a decade it looks as if rubber may oust timber as the country's top non-oil commodity export.

Export volume is down by an alarming 40 per cent in the first half of this year compared to the corresponding period of 1980, and the reduction is expected to be even sharper in the second half. Prices are down by around 30 per cent in comparison to a year ago and the total value of Indonesian log exports this year is expected to slip below \$1bn for the first time since 1977.

Given the state of turmoil in the industry forecasting is a hazardous exercise, but few expect 1981 exports to reach 7m cubic metres—a fall of over 50 per cent from last year's estimated overseas sales of 14m cubic metres.

The remarkable thing about this decline is that it is self-inflicted and not, as one might expect, the result of world recession and declining demand for Indonesian logs caused by the slow-down in the U.S. and Japanese construction industries.

Less than two years ago President Suharto and a number of close advisers made a policy decision to slash the country's log exports by two-thirds over a period of just 24 months. The ambitious think-

ing behind this decision to withdraw around 25 per cent of the world's supply of South Sea logs from the market was to turn Indonesia into the world's largest exporter of plywood and a major supplier of sawn timber.

Few would quarrel with the Government's reasoning. Secure in the knowledge that Indonesia is perhaps the world's last remaining source of sizeable quantities of tropical hardwoods and that almost 60 per cent of

TIMBER

RICHARD COWPER

internationally traded plywood is derived from South Sea logs, the Government is correct when it believes that it can capture a major share of the world plywood market.

By cutting off log supplies to South Korea and Taiwan, currently the world's top two plywood exporters, and forcing domestic Indonesian timber concessionaires to set up plywood mills or go out of business, it is only a matter of time before the Government achieves its aim.

The process of getting there, however, is proving to be extremely painful. The squeeze on log exports has meant that around 20 per cent of Indonesia's 500 concessionaires have been forced to close down altogether, while many others are barely breaking even.

Not unnaturally, there have been loud protests as many companies have witnessed their very lucrative livelihood disappear overnight. While most are sympathetic to the Government's basic aims, they are extremely critical of the speed

and manner in which the policy has been carried out. A more gradual approach would have made more sense, they argue.

The enforced rush into a new industry is fraught with dangers, they say, at least in the initial years. The problems of mill construction, infrastructure, marketing and standards for the plywood and sawn timber are bound to cause severe teething problems. Meanwhile, at a time of declining commodity prices Indonesia has lost a valuable source of foreign income.

The Government rejects these complaints, arguing that for years it tried by gentle persuasion to get companies to set up timber processing plants without success. "The way to get things moving was to act tough, and that's what we've done. In my view we're taking one step backward to make two steps forward. Companies may be hurt now, but when their sawmills and plywood mills are in operation their profits will be greater than ever," says one top official closely involved in the Government's new plans.

Though the Government will be hard put to meet its target of becoming the world's top plywood exporter by 1982, the policy has already begun to yield dividends. Plywood exports in the first half of 1981 were up by 150 per cent over the corresponding period of last year, and the Government should meet its 1981 target of 700,000 cubic metres of exports—up from a tiny 280,000 last year. Sawn timber exports, however, have proved extremely disappointing, recording a small decline in the first half. A fairly modest target of 1.5m cubic metres for 1981 will certainly not be met.

These notes having been sold, this announcement appears as a matter of record only.

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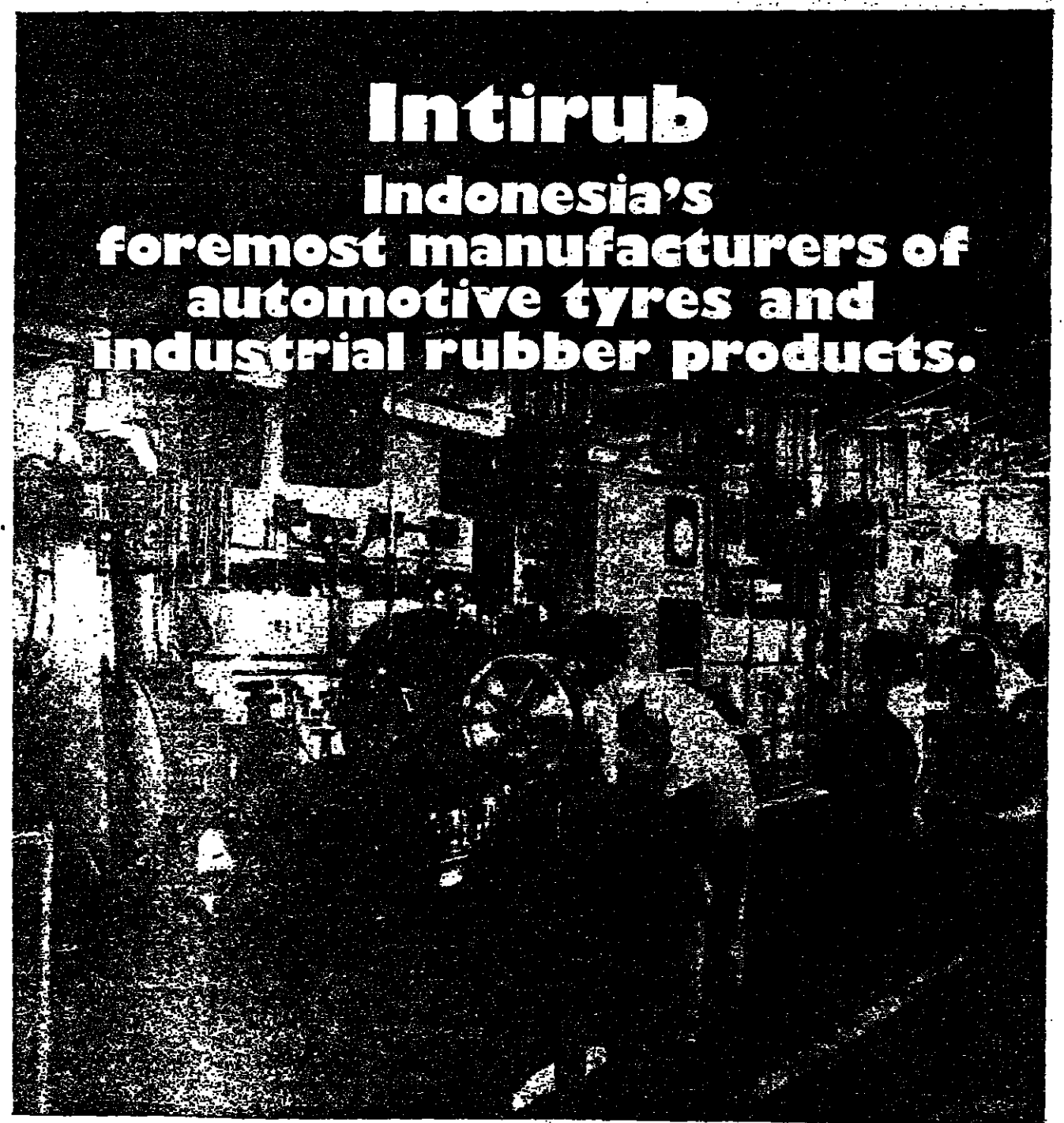
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DEPARTMENT OF INDUSTRY

The search for a raison d'être

By John Elliott, Industrial Editor

THE Department of Industry is the process of trying to justify its existence as a separate Whitehall Ministry. Its new Secretary of State, Mr Patrick Jenkin, wants to know how to make his job significant and is accordingly organising the Department's first assessment of overall objectives for several years.

Given the Government's continuing opposition to general intervention in industry, he is trying to find out whether he and his Department can do much more than the spokesman in the Cabinet for industrialism—a role he has already publicly adopted.

If there is no wider role, then the Department is condemned to remain merely the guardian of some ducks and a cheerleader for fashionable high technologies. It would remain sandwiched uneasily between Downing Street and the Treasury, which control its major decisions and its £2bn a year budget, and the Department of Trade, which has a secure future as the promoter of exports and the regulator of company affairs.

Almost every Industry Department civil servant with responsibility for policies has been told to put down on paper, as quickly as possible, the objectives of his work and the options for the future.

These are being drawn together today so that Sir Peter Carey, the urbane permanent secretary who has presided over the Department since 1976, shortly after it was hived off from the former Department of Trade and Industry, can present a summary later this week to Mr Jenkin for Christmas holiday reading.

A small "think tank" policy unit is also to be set up within the Department in the New Year to do work for Ministers, modelled on a similar unit formed by Mr Jenkin in his last job as Secretary for Health and Social Security.

The answers that emerge could, in theory at least, have far wider ramifications than simply the nomenclature on the Department's modern office block in Victoria Street or the titles of a few Ministers and civil servants.

They could prove to be the first step in the Government deciding its industrial priorities—choosing in advance between propping up lame ducks or

funding exciting technologies, instead of having to react as it has done for much of the past decade to the latest industrial disaster, to some persuasive special pleading for aid, or to the latest high technology invasion from Japan.

However, such an approach could smack of far too much positive industrial intervention for Mrs Thatcher who is highly sensitive to suggestions of U-turns. So for the time being at least, the aim is far more limited and there is considerable scepticism—if not cynicism—among some of the Department's civil servants about whether Mr Jenkin's exercise has any significance at all.

The Department has been battered for too long by political swings to wear instantly to a politician who seems to want to raise its profile without necessarily sharpening its policies. Many civil servants have also been frustrated by a lack of direction. They admired Mr Jenkin's predecessor, Sir Keith Joseph, for his intellect, but deplored his agonising, slow, and often reluctant decision-making which stemmed from his lack of belief in most of their work.

Now they, and people outside the Department, wonder what is planned by Mr Jenkin who is clearly an ambitious politician and is sometimes tipped for higher office (even Sir Geoffrey Howe's job has been mooted by some political pundits).

A tall, heavy featured, serious looking 54-year-old, he can display considerable charm and has a reputation for being an earnest politician who masters detail.

Advice that he will never live down

But he tends to make blunders which do him less than justice. The will, for example, never live down the advice that he gave to Energy Secretary in the 1973-74 miners' dispute when he said people should "clean their teeth in the dark" to conserve energy.

He was also guilty of clumsy footwork when he declared immediately after the recent BL crisis that the Government wanted to sell the business off. On the other hand he was a successful Secretary for Health till



Mr Patrick Jenkin: 'I wanted it all written down'

September, reorganising the health service and encouraging the private sector—while keeping a low profile.

When he became an MP in 1964, he joined the Conservative Opposition team fighting steel nationalisation. The contacts he made then, and the battles that were fought to protect the private sector of the steel industry, influenced his decision last week to use the controversial section eight of the 1973 Industry Act to offer £22m or more State aid to private steel owners.

"A gap was opening up which was perfectly obvious," Mr Jenkin told me. "Here we were pouring money into BSC and giving it aid to do its Phoenix rationalisations with private sector steel companies which have had to put their heads into the BSC lion's mouth to get their aid. Why should we not give help direct to companies?"

He is given to such logical approaches so it is not really surprising that, when he had been in his job for a few weeks after the September reshuffle,

he asked Sir Peter and his colleagues to bring him a paper setting down the Department's purpose and strategy.

"They said that such a thing didn't exist," says Mr Jenkin. "They said, tapping their heads, that my predecessor had it all up here. Now I know that he is very intelligent, but I did not know so much. So I said I wanted it all written down."

An alternative version of the story is that Mr Jenkin said the Department was like a ship steaming on with no lights. His senior Civil Servants replied that that was not their fault—the lights had been doused by Sir Keith who hoped eventually to merge them with the Trade Department.

So far Mr Jenkin has dealt with the role of the Department in one public speech—"my Peterborough lecture" as he now calls it, adding: "I don't know whether my predecessor would have delivered it."

Earlier this month, the speech argued that the Department should not be wound up because it had key roles in areas like regional policy, research

and development, new technology, inward investment, small businesses and nationalised industries.

Explaining both the work his civil servants are now preparing and the role of his proposed policy unit, Mr Jenkin told me: "We need to take a more coherent look at areas of industry that are appropriate for Government involvement. We have Ken Baker (his Minister of State responsible for information technology) with all his razz-dazz of micros, computers, robotics and space—all of which has a clear remit from the Prime Minister. It also had the backing of Sir Keith."

"But are we looking at the long term sensibly? Small firms' policy, for example, is doing well, but we can all benefit from taking a step back and having a longer look to see if we have the emphasis right. Then there's industry and education—that needs more strategic thinking than we're giving it."

Possible future candidates for privatisation among State-owned industries will also be considered. Mr Jenkin says he is concerned to push through the maximum liberalisation of British Telecom's services. And even though he does not list it among his first priorities, the options for selling off part of British Telecom will also be considered. This would be an example of how the work could produce options for a future Conservative Party manifesto.

At the centre of the work is the Department's £2bn a year budget which is broadly split at present into three parts—£1bn on lame ducks (especially BL and British Steel), £500m on regional aid (mainly automatic regional development grants), and £500m scattered across a range of projects including high technology.

If anything comes out of the current exercise, it will be a debate within the Department about whether this balance should change. In particular, should money be switched from propping up the old to encouraging growth?

There is, of course, a risk that the Treasury will want to cut the budget when the demands of BL and British Steel decrease. So a principal question behind the current review is whether arguments should be assembled for

using the funds in specific areas of high technology.

The future of the £500m regional development aid will also be a key issue. Some Ministers tried to have the current automatic grants cut during the Government's recent public spending review, and there is considerable pressure both within and outside the Government for the theories behind the aid to be re-examined.

However, despite last week's help for the private steel industry, Mr Jenkin is adamant that he will not authorise a flood of special aid schemes in response to special pleading from individual troubled sectors.

A thinly disguised call for subsidies

"People who demand a strategy for their industries are calling for thinly disguised protectionism and subsidy. That is not going to be done by this Government. We are not going down that route—it is not the way to economic salvation."

(When he talks like this, it begins to become clear that last week's steel aid was the result more of a political Ministerial decision reflecting Conservative Party pressures for private sector help than of a deep analysis of industrial priorities.)

Leaders of the CBI and TUC will have been hoping that a study of European industrial policies which is about to be undertaken by the National Economic Development Office might lead to the Government adopting a more positive stance, may therefore be disappointed.

Mr Jenkin says he wants to use the study to mount attacks on other EEC members' aid schemes (like machine tools support in France and paper and board aid in Germany) rather than introduce similar aid schemes in Britain.

With the help of his new policy unit, he clearly intends to give his Department a more positive stance, turning up the ship's lights doused by Sir Keith. Scenarios within his Department may regard this as a mere cosmetic exercise. But in political terms, his stock would probably rise if he merely made the Department a place of which a Conservative Government need no longer be embarrassed.

Lombard

The divisions of the Pope

BY SAMUEL BRITTON

IS THERE no alternative for the Polish people between either acquiescing in the loss of their recently won liberties or risking a domestic blood bath and the intervention of Soviet troops, with all the international repercussions which the latter would bring? The stakes are so high that any potentially useful suggestion, however remote its chances, and unlikely its author, is worth injecting into the debate.

The danger of even greater violence comes from the clear lack of legitimacy of the present military regime. General Jaruzelski has to reckon not only with the hostility of Polish workers, but with the uncertain loyalty of an army nearly three-quarters of whom are conscripts. If the Polish army had to be called in to supplement the security forces and failed to establish the Government's authority, the door would be wide open to a carefully planted "request" for Soviet assistance.

The present military rulers may want this as little as anyone, but are they in a position to prevent it? The Poles would prove far more difficult for Soviet forces to subvert than many of their neighbours, and Russia would have the equivalent of a Vietnam on its doorstep for years to come.

Some at least of the Soviet rulers can surely see the dangers as well as anyone. So at this point one should ask: have they any reasonable fears about possible developments in Poland, if the free elections demanded by Solidarity led to the end of the Communist regime? The word "reasonable" excludes insistence on dictating to their neighbours the form of regime under which they shall live. But it does not presuppose immediate conversion of Soviet leaders to a higher morality which would set aside concern for their own self-interest and that of the USSR as they see it. By "reasonable" I mean nothing more elevated than the kind of development which would provoke President Reagan to intervention if it occurred in the Western hemisphere.

The "reasonable" fear is that a government produced by free elections might go beyond the domestic change, leave the Warsaw Pact and even switch alliances. If a credible reassur-

ance could be given against this happening, the "doves" in the Kremlin might stand a chance.

There are numerous possible formulae for the long term. Neutrality on Austrian lines is probably too much to ask for. But even "Finlandisation" with some security of Soviet supply lines to East Germany, would be a great improvement on what the Poles have hitherto had. Like the Finns they would have to exercise discretion in public utterances on foreign policy.

Now is not the time to lay out a blueprint of Poland's long-term international stance. The immediate need is for a government in Poland which will assuage the more "reasonable" fears of the Russians, and at the same time command support at home. There is only one body in Poland which has even a remote chance of commanding the support of the domestic population and reassuring the Soviet Union. That is the Church. Both the Pope and the Primate of Poland, Archbishop Józef Glemp, have been trying to discourage a violent internal response to recent events, and I would guess, would be prepared to promote at least the idea of a non-violent alliance. Their influence could be decisive if some members of the hierarchy were to be given political office. An outsider without detailed personal knowledge, is in no position to say whether or not it would be feasible for the Primate to head a government; but any move which attracted headlines such as "Pope to take control" would be in the direction of stability.

This idea may have been prompted by my being in Rome when Solidarity was suppressed. But in fact Poland is a far more Catholic country than Italy or Spain; and it is about the only place where the great majority of the population would follow the political as well as religious lead of the Church. Government of Poland by the Church for the present emergency may be less unattractive to the Russians than many other options.

At any rate there seems little to lose by playing this card. A visit to a region once ruled by the Pope reminds one of the Church's tradition of political *savoir-faire*, for which there might once again be a use.

Letters to the Editor

Reasons for raising the price of steel in Europe

From the Chairman, British Steel Corporation.

Sir,—It seems clear that Mr Doran (December 8) agrees with the general principle that prices should remunerate the efficient producer; yet he refers to raising "already high steel prices."

He must be aware that for more than two years the majority of European steel users have been able to purchase at prices substantially below United States and Japanese domestic levels and which have failed to counter the effects of the producers' steeply rising costs. For some products, prices in Europe have been cut to a level below those ruling before the Davignon plan of early 1978.

Low prices have been a key factor in the substantial losses made by the 12 major European steel producers in each of the last three years.

British Steel Corporation has made great progress in cutting its own costs, but there are areas in which the corporation's ability to reduce production costs is limited. Energy, for example, now costs BSC 160 per cent more per tonne of steel than in 1978; since then our prices have risen by only 43 per cent on average.

The January 1982 selling price increases for steel will take us to a position where prices will be only about 6 per cent above the 1979 level, and on a competitive footing with those applied elsewhere in Europe.

The measures being adopted by the European Commission are designed to reverse a ruinous course for the major suppliers to the European steel-using industries, a course which would, in the long run, have dire repercussions for those industries. These measures are not being taken independently of the wishes of national governments, but largely reflect the member governments' and the Commission's desires to bring to an end the subsidisation of the European steel industry.

Ian MacGregor, British Steel Corporation, 33 Grosvenor Place, SW1.

Gyrations of interest rates out of perspective

From Dr T. Gough

Sir,—Perhaps the most distinctive feature of 1981 has been the endless space devoted to the future direction of interest rates. The whole future of the economies of the western world is perceived to hang on the gyrations of these rates.

Surely all this has now got completely out of perspective. The use of interest rates to manage aggregate demand is itself nothing new—a temporary rise in interest rates used to be called a credit squeeze, a term which has now fallen into disuse. Real interest rates (after allowing for inflation) are only a little higher than in previous decades, and are not of themselves such as to bring large parts of our economy to the verge of bankruptcy. The problem of industry is mainly one of insufficient capital rather than of burdensome real interest rates. In any event, most industrial investment is self-financed from retained profits rather than borrowed from the capital market.

Yet the path of interest rates has continued to dominate the newspapers. Ironically, in all of this, few commentators have noticed the real dilemma facing nations pursuing monetarist policies. Pursuing advocates of the market then logically interest rates should be set by market forces—namely the supply and demand for loanable funds. If this view is taken then Government should simply stand back and let the market be free to set its own interest rate levels.

On the other hand, interest rate policy has been seen as a central tool of the monetarist

experiment. In this case interest rates are a matter of policy and not to be left to the preferences of suppliers and demanders of loanable funds. Hence the contradiction for the Thatcher and Reagan administrations—that the central bank of the overall policy is the result of Government intervention in the market rather than the operation of free market forces.

All this has got clouded recently and the underlying dilemma camouflaged by the formal abolition of minimum lending rates. Instead of the Bank of England declaring the desired level of interest rates as a matter of explicit policy through MLR, the new regime seems to be one of the Bank of England giving a nod and a wink to the money markets as to which way the Treasury wishes rates to move. One cannot imagine the Treasury standing back and letting the market set its own rates, thereby influencing the supply of money on which the whole of the control of inflation is seen to rest.

An added twist to all this has come from the unfortunately coincident recantations of President Reagan's budget adviser and of Prof. Budd in the UK. While one has to admire the honesty of admitting one might be wrong (refreshing in a world dominated by politicians), the recantations are also very worrying. They demonstrate that no one has bothered to think through the full implications of precisely how changes in interest rates influence the money supply. In principle this would seem to depend on three factors—the interest elasticity

of suppliers of loanable funds, the interest elasticity of demanders of funds, and the degree to which the financial intermediaries (which bring suppliers and demanders together) can themselves create funds which fall into the category of money supply as defined by the government.

Meanwhile, the guessing game will go on into 1982 with renewed momentum with the determination of interest rates assuming more the atmosphere of the casino than the implementation of a well thought out strategy.

T. J. Gough (Dr.), Dept. of Applied Economics, UWIST, King Edward VII Avenue, Cardiff.

Changes at the Gas Board

From Mr G. Roberts.

Sir,—In "Men and Matters" (December 18) under the heading "Rooke's rest" you refer to the changes taking place in the composition of the Board of the British Gas Corporation. "Less there be doubt, may I make it absolutely clear that my departure is not voluntary?" The Secretary of State for Energy has decided not to renew my appointment as a full-time member of the board and my present appointment terminates on December 31. May I add that, as the Corporation has made clear on several occasions, its board—including the part-time members—has been unanimous in its opposition to the sweeping changes the Government is proposing.

Godfrey Roberts, Berry Hill, Deepdene Drive, Dorking, Surrey.

Local rates and business

From the Deputy Director-General, Confederation of British Industry.

Sir,—Your leader "Local rates and politics" (December 17) concludes that rates are the best form of local taxation because no one has thought of "anything better."

Your analysis, however, completely ignores the problem of the business ratepayer, who has no vote and cannot influence council policies through the ballot box. The green paper acknowledges that more than half of local authority incomes—35 per cent, equivalent to £6bn—come from business ratepayers and that the authorities are not accountable to them in any way.

A ceiling on business rate increases is essential to protect industrial and commercial ratepayers and the jobs they provide for local communities. Given that the green paper recognises that the business sector may need to be safeguarded because of the lack of accountability between local authorities and business ratepayers, the CBI cannot understand why such a provision has not been incorporated in the Local Government Finance (No 2) Bill.

Bryan Rigby, 103, New Oxford Street, WC1.

Get the paperwork right

From the Secretary Crosscoms.

Sir,—Mr Brodick's complaint (December 15) about delays in payment on letters of credit misses the point—if he gets his paperwork wrong then he has only himself to blame.

In our experience it takes longer for banks to deal with small value presentations, and for large presentations certain banks take their time in writing out cheques once documents have been accepted and even longer to get their cheques into our hands. I believe that the London Chamber of Commerce did circulate bankers about a year ago to enquire into the efficacy of their handling of letters of credit and got a small response.

I have been told by some non-UK bankers that the reluctance of the major UK clearers to support small exporters with back-to-back letter of credit facilities with small cash margins is their lack of confidence in structuring letters of credit in this context.

H. T. Legg, 6, Princes Gate, S.W.7.

Acceptances may be lodged by HAND by that time with
Lloyds Bank Limited, Registrar's Department,
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UK COMPANY NEWS

DUNCAN CAMPBELL-SMITH EXAMINES BURMAH'S BID FOR CRODA

The City expects a colourful battle

IT WAS a telephone call to hankers J. Henry Schroder Wagon in May 1981 which heralded the first public acquisition ever undertaken by Croda, then just a small Yorkshire business with some big ideas and one dynamic entrepreneur, Mr Fred Wood.

Eight busy years later, in 1987, Croda acted as stockbroker to an unsuccessful defence against the last and probably most bitterly contested of all the many public takeovers launched by Croda International, by then a major force in specialty chemicals production.

Now Croda (last) under Sir Fred Wood, is the target of a bid as unexpected as any it made in those years as a hungry shark of British industrial mergers. A raid last Friday caught 14.9 per cent of its shares, which have lain beached by a fierce recession in Croda's chemical markets since 1977. And it was Schroder and Cazenove which sprang the net.

When Burmah Oil stepped forward as the bidder, the irony was complete. The annals of Croda's fortunes, a raid last Friday caught 14.9 per cent of its shares, which have lain beached by a fierce recession in Croda's chemical markets since 1977. And it was Schroder and Cazenove which sprang the net.

It seems certain to be opposed. There was talk of a friendly meeting between the two companies' chairmen on Friday. But the City is expecting a colourful battle.

"If that was Burmah's idea of a friendly approach, they must be mad," said Mr Richard Heseltine at the weekend. He is Croda's director for corporate development and will have a strong say when the company sits down with advisers S. G. Warburg on Tuesday to consider its response.

Burmah made no attempt to talk about its plans ahead of announcing the full bid with just four market days left to Christmas. It has so far offered no hint of a future at Burmah for Sir Fred, should he want it. And the offer of 37p for each deferred Croda share—there are 10m of them, eligible for dividends only after 1988—did not seem especially calculated as a Christmas bonus for Croda's directors.

Most of the 1m shares held by Croda's board are deferred stock, which closed on Friday at 39p against the 37p offer. The ordinary shares closed at 68p, just under the 70p offer from Burmah.

Friendly or otherwise, Burmah's bid marks its first major expansion after the long years spent saving the company. "We were hardly in a position to contemplate anything like this eighteen months ago," says Mr Lawrence Urquhart, Burmah's finance director.

Sir Alastair Down and Mr Stanley Wilson are the chairman and chief executive who have masterminded Burmah's recovery. They have presided over a lengthy rationalisation. Now they want to reorganise Burmah "round four major legs," as Mr Wilson puts it.

One of these is to be specialty chemicals, as it announced in June. The division, which will be the responsibility of Mr Campbell Anderson, will have a key role in helping Burmah reduce its dependence on oil profits, presently set to peak in 1983.

The other two sectors are shipping and general industrial interests, like Quinton Hazell. Burmah says it has looked long and hard at the chemical sector. It likes what it sees and it likes Croda above all. With "a fairly successful year" behind it and "one of the best management teams of any industrial company in this country," Burmah feels ready to go after the prize.

City analysts are not so sure—or did Burmah's shares react encouragingly, closing 6p down at 124p last week.

Two fears seemed prevalent. First, the oil and chemicals mix looks a little uncertain. Analysts pointed to the troubles which other oil companies have had in the chemical sector.

Second, there is a worry that aversion to high risk as a result of the 1974-75 debacle is leading Burmah into concentrating too heavily on low risk, low return activities.

"By 1985, about 70 per cent of Burmah's operating profits will be in low return sectors," says Mr Ian Gouldsbrough of brokers Grieson Grant. "They would have been far better advised to stick to the oil and gas sector."

Not surprisingly, Croda has few kind words at this stage. "Oil companies invading the chemicals sector have been a plague," says Mr Heseltine. But his main objection is that a takeover by Burmah fits none of the rigorous criteria applied by Croda itself over the years.

"It's the big bang approach," he says. "Burmah wants a specialty chemical business so it is seeking to buy one. But there is no synthesis on offer. It is a financial merger with no commercial point."

Burmah obviously thinks it can create the right commercial base. Meanwhile, it has no worries about the financial aspect, with a strong cash flow and some substantial new loans arranged in the last year.

Burmah stressed at the weekend, however, that it would be wrong to think of its Friday bid as a sighting shot. "We have taken a very carefully considered view of the potential of Croda's assets and think 70p a fair price," said one director.

Over to Croda.

Distillers

The Distillers Company p.l.c. presents the following unaudited report of the Group results for the half-year ended 30th September 1981.

The Board has declared an interim dividend for the year ending 31st March 1982 at the rate of 3p per share (last year same) absorbing £10.9 million. The dividend is payable on 26th February 1982 to shareholders on the register at 22nd January 1982.

	1981 Half-year to 30.9.81	1980 Half-year to 30.9.80
Based on historical cost	£ million	£ million
TURNOVER (note 1)	463.6	437.5
TRADING PROFIT	65.6	74.1
Income from investments	3.7	3.6
Financial charges	(2.4)	(1.2)
Share of profit (loss) of associated company	(2.3)	0.0
Surplus on realisation of investments	—	1.2
Translation differences on exchange	1.4	0.1
PROFIT BEFORE TAXATION	66.0	77.8
Taxation (note 2)	(21.6)	(23.8)
Minority shareholders' interests	0.2	(0.0)
PROFIT ATTRIBUTABLE TO SHAREHOLDERS	44.6	54.0
EARNINGS PER SHARE	12.28p	14.87p

	1981 £ million	1980 £ million
(1) Turnover	115.9	117.1
Sales excluding duty—United Kingdom	227.6	209.9
Duty	126.1	110.5
	463.6	437.5

(2) Taxation
Taxation is based on an estimate of the effective rate of tax which will be payable on the profit of the year. The 1980 figure is restated on the basis of the actual effective rate of tax on last year's profit.

	1981 £ million	1980 £ million
Current cost accounting information	65.6	74.1
Trading profit per historical cost accounts	(11.1)	(6.3)
Depreciation adjustment	(24.7)	(27.6)
Cost of sales adjustment	(1.6)	(1.8)
Monetary working capital adjustment	28.2	35.4
CURRENT COST OPERATING PROFIT	3.7	3.6
Income from investments	(4.3)	(3.2)
Share of operating loss of associated company	27.6	35.8
Interest on net borrowing	(2.4)	(1.2)
CURRENT COST PROFIT BEFORE TAXATION	25.2	34.6
Taxation	(21.6)	(23.8)
Minority shareholders' interests	0.2	(0.0)
Gearing adjustment	3.8	11.2
CURRENT COST PROFIT ATTRIBUTABLE TO SHAREHOLDERS	2.0	2.4
CURRENT COST EARNINGS PER SHARE	1.80p	3.74p

Review of Trading

The extent to which distributors of our Scotch whisky and gin brands in export markets stocked up during the early months of 1981 in anticipation of price increases brought a particularly strong finish to the previous financial year. As a consequence trading in the six months under review has been correspondingly depressed. Moreover there is as yet no sign of recovery from the economic recession which prevails to a greater or lesser degree in most important markets of the world. The food and carbon dioxide interests have together maintained their position by comparison with last year but United Glass has continued in the loss situation which developed in the second half of 1980.

Future Prospects

The upturn in shipments which it was anticipated would follow the depletion of the excess stocks held by distributors at the beginning of this financial year has been disappointingly slow in coming and it is therefore apparent that we shall not achieve the volume targets which a few months ago appeared to be attainable. Accordingly, allowing for our portion of the United Glass loss and recognising that the price of BP shares does not encourage disposals, the pre-tax profit for the year as a whole must now be expected to fall below that of last year.

The Distillers Company p.l.c.

Unilock loss halfway

Sales of Unilock Holdings, partitioning systems manufacturer, fell from £9.35m to £9.04m, and the group suffered a taxable loss of £41,000 for the six months ended October 31, 1981, compared with profits of £58,000 previously. The interim dividend, payable January 13, is halved to 0.325p net per share.

Mr M. H. F. Newman, chairman, says the group continues to take vigorous action to improve its performance. He feels he has reasonable grounds for being confident that profitability over the first half will be seen to have improved the low point of the downturn in profits which commenced in June 1980.

For the whole of the year ended April 5 1981 the taxable surplus amounted to £1,041m.

Loss for the half year included much higher expenditure on new products of £162,000 against £25,000, and share of associates' profits, unchanged at £20,000.

After tax of £7,000 (£294,000) and minority interests of £1,000 (£4,000 losses) the attributable figure for the period was a £6,000 deficit (£265,000 profit). Loss per share is given as 0.81p, compared with earnings of 1.75p. The partitioning division maintained the improvement achieved in the second half of last year, and losses in France were reduced to just below break-even. The interior con-

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are intended or final and the subdivisions shown below are based mainly on last year's meetings.

TODAY
Internals—Haworth Investments, North & South Ltd, S. G. Warburg, Sterling Industries.
Ferrals—Barnard, Anderson, Dublin, Spencer Clark Motor Industries.

FUTURE DATES
Assoc. Communications, Dec 22
Black (Petrol), Dec 23
Melody Mills, Dec 25
Rylands, Dec 25
Russell Bros. (Paddington), Dec 24

Barnard (S. V.), Jan 14
Dewhurst & Partners, Jan 14
Investors Capital Trust, Jan 15
Raburn Investment Trust, Jan 17
Vedra Stone, Dec 29
Winterbottom Energy Trust, Jan 2

tracting sector performed disappointingly having incurred substantial extra costs in the completion of a number of supply and fix contracts in the Middle East and the U.K.

This has resulted in a reduction in profits of almost £200,000, compared with the same period last year, Mr Newman states.

The company's shares are traded in the market made by M. J. H. Nightingale and Co.

BIDS AND DEALS

Shareholder backing for North Kalgurli

AUSTRALIA'S Metals Exploration has lost the first round in its battle to gain control of the gold producing North Kalgurli. At the AGM in Perth, all of the resolutions tabled by Australian Placer, a wholly-owned subsidiary of Metals Ex, were defeated.

The resolutions sought the removal of two of North Kalgurli's directors, including Mr John Jones, the chairman, an increase in the maximum permitted size of the board from five members to eight, and the installation of four nominees from Metals Ex as directors. All of the resolutions were defeated by a margin of around 21m votes to just over 14m.

Metals Ex holds about 20 per cent of the North Kalgurli, and has lodged a bid for a further 15 per cent. The company said it wants to take over North Kalgurli, which has recently reopened the Finlinton gold mine at Kalgoorlie, because it feels that its own management would do a better job of running the business.

The measure of support shown at the meeting for North Kalgurli's present leadership suggests that many shareholders do not share that view.

ALBRIGHT & WILSON UIC-MARCHON

Albright and Wilson has acquired the remaining 55 per cent interest of United Industrial Corporation (Singapore) in UIC-Marchon. UIC-Marchon, therefore, becomes a wholly-owned subsidiary and will trade as Albright and Wilson (Marchon).

Mr J. R. Willis, commercial director of Albright and Wilson, said: "This acquisition reaffirms Albright and Wilson's continuing interest in South-East Asia and its confidence in UIC-Marchon."

TRI BASIN DEAL CALLED OFF

The proposed merger between Sceptre Resources and Tri Basin Resources, the two Canadian-based oil and gas companies is off. The proposal has been defeated by the shareholders, many of them UK institutions.

An announcement says that the directors of the two boards "have agreed to terminate the amalgamation agreement."

RANK HOTELS

The Rank Organisation, through its subsidiary Rank Hotels, is selling its two hotels in Italy for an undisclosed sum.

Last month Rank announced the disposal of its Paris and Brussels hotels. Following these sales, Rank will own only one hotel in Europe, the Hotel Metropole in Tenerife.

The Italian hotels, the Romazzino in Sardinia and Valle d'Aosta on the mainland are being sold to Stopshire, a UK group. Contracts were exchanged yesterday.

FT Share Information

The following securities have been added to the Share Information Service:
Cable and Wireless (Section: Electricals).
Exco International (Trusts, Finance, Land).
Humberside Electronic Controls (Electricals).
Johnstone's Paines (Buildings).
Renshaw Goldfields Consolidated (Deferred shares) (Mines—V.W. (Engineering)).

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Pending dividends

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements, except where the forthcoming board meetings (indicated thus) have been officially published. It should be emphasised that dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year."

Date	Announcement last year	Date	Announcement last year
Assoc. Dairies Jan 28	Int. 1.75	Magnet and Southern Jan 14	Int. 2.0
Assoc. Newspapers Jan 8	Final 5.9	Mercantile House Jan 26	Int. 5
Assoc. Paper Inds. Jan 15	Final 0.79	NatWest Jan 26	Final 12.25
Bentley Jan 14	Final 6.5	Racal Electronics Jan 13	Int. 1.15
BET Jan 15	Int. 1.883	Rank Org. Jan 21	Final 6.0
Brown (J.) Jan 30	Int. 1.75	Ritners (Jewelleries) Jan 12	Int. 0.87
City of London Trust Jan 8	Sec. int. 1.1	Rylands Jan 15	Int. 1.151
Dagbani Jan 27	Int. 1.225	SGB Jan 13	Final 3.0
Daily Mail and Gen. Trust Jan 9	Final 16.5	Samuel (H.) Jan 8	Int. 1.5
Divions Photo Jan 15	Int. 1.312	Scottish Nat. Dec 22	Int. 1.5
Electronic Rentals Jan 7	Int. 1.167	Tate and Lyle Jan 21	Final 6.5
Fitch Lovell Jan 29	Int. 1.491	Thorn EMI Jan 9	Int. 4.05
Grand Met Jan 22	Final 3.75	Trusthouse Forte Jan 21	Final 9.643
Hickson and Vreth Jan 8	Final 5.0	Union Discount Jan 27	Final 12.0
Pennington Jan 14	Final 3.75		
Plus Bank Feb 19	Final 9.6		
MPI Furniture Jan 27	Int. 1.1		

This advertisement complies with the requirements of the Council of The Stock Exchange.



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Banque WormsThe Bank of Nova Scotia International Limited
Crédit ChimiqueInternational Mexican Bank Limited
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The issue price of the Notes is 100% of their principal amount.

The Notes have been admitted to the Official List by the Council of The Stock Exchange subject only to issue thereof. Interest is payable semi-annually in arrears in June and December, the first payment being due on June 30, 1982.

Full particulars of Salinas y Rocha, S.A. and the Notes are available in the Extel Statistical Service and may be obtained during usual business hours up to and including January 4, 1982 from:

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December 21, 1981



Red Nacional de los
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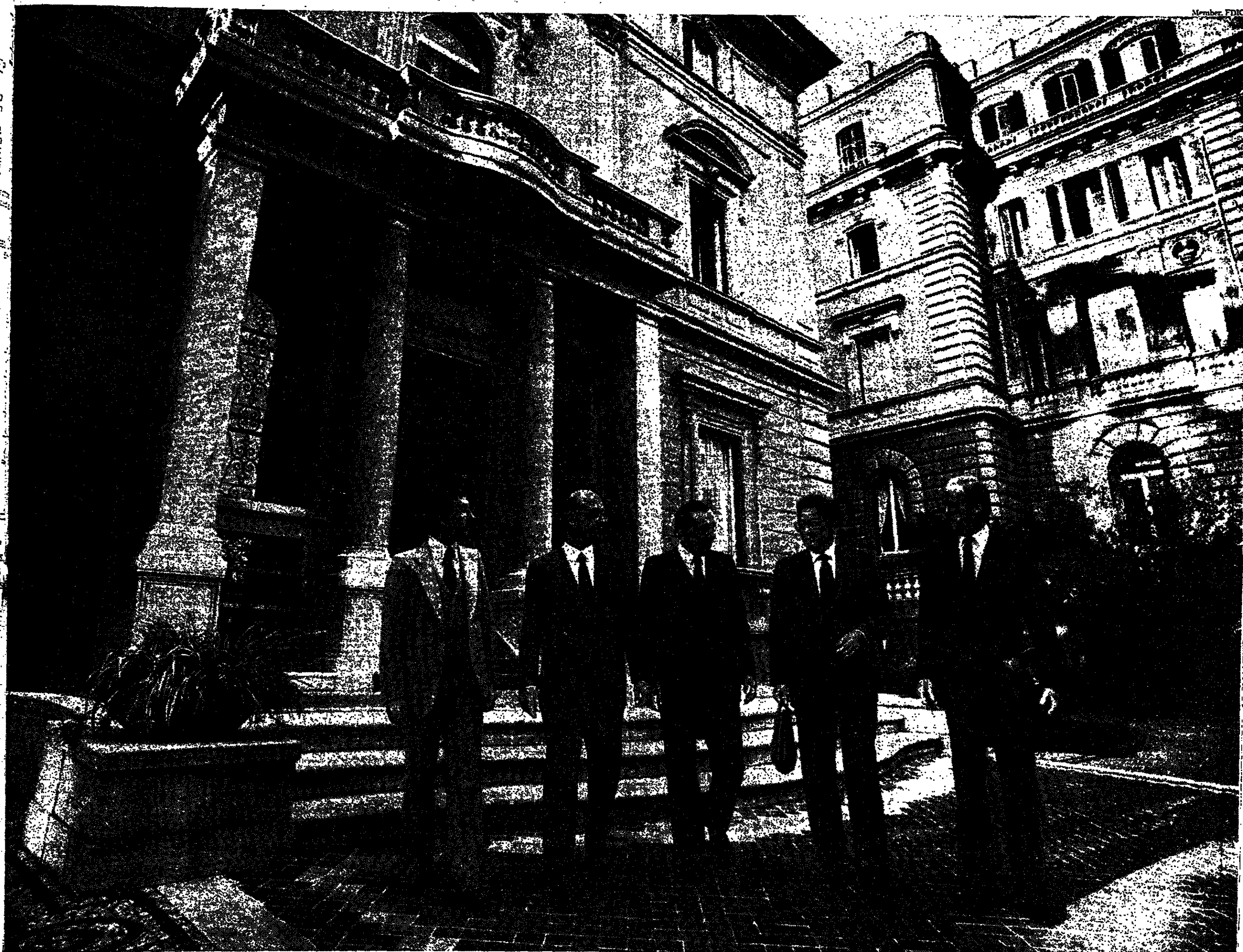
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December 21, 1981
By: Citibank, N.A., Agent Bank

CITIBANK

How advice from Morgan can maximise profit potential on large import projects



Morgan bankers meet in Rome with officials of Mediocredito Centrale, Italy's export-credit institution, to negotiate for a corporate sponsor of a large project involving imports from Italy. From left, Rome office head Stefano Balsamo; Dr. Giovan Piero Elia and Dr. Rodolfo Banfi, general manager and chairman respectively of Mediocredito; George Cashman, Multisource Export Credit Group head, New York; John Wilkie, general manager, Milan.

New telecommunications installations. Cement plants. Hydroelectric power stations. Coal mines.

Projects like these are huge. And expensive. Whether sponsored by governments or corporations or both, they require imports from other countries of major equipment, machinery, and engineering and construction services. The quality of advice given to a project sponsor on financing such imports is crucial to the project's profitability.

The Morgan Bank gives you an experienced team of experts who specialise in helping clients arrange the best possible long-term financing for imports on big projects. These specialists, located in New York and in Morgan offices around the world,

have worked for many years with the subsidised export-incentive programs of the leading manufacturing countries. So they know how to negotiate the lowest interest rate, the longest repayment period, the best terms and conditions.

When Morgan is your advisor we:

- ☐ evaluate the financing alternatives in all countries where companies will bid on your project, and make recommendations;
- ☐ analyse the currency risks of each alternative and show how to minimise them within your exposure management policies;
- ☐ prepare applications to the appropriate export-assistance agencies;

☐ negotiate terms and conditions to minimise your costs.

Our export credit team can call on other Morgan specialists to serve you anywhere in the world. Project finance or international money management experts. Foreign exchange advisors. Analysts who know your industry. Bankers knowledgeable about the country where your project is located.

To get the best financing available on a large import project, talk to the Morgan officer who calls on you, or write or call Ramon de Oliveira, Assistant Treasurer, Morgan Guaranty Trust Company, 1 Angel Court, London EC2R 7AE. Telephone (01) 600-2300.

The Morgan Bank

HONG KONG

Indices

NEW YORK

—DOW JONES

1981

Since Comp'd 'n

Dec. 16

Dec. 17

Dec. 18

Dec. 19

Dec. 20

Dec. 21

High

Low

High

Low

Indust'ry

378.75

373.35

381.72

375.95

377.44

388.51

382.85

394.31

1981.70

(11/17)

H'me Bnds.

54.71

54.82

54.92

54.82

54.92

55.00

54.78

54.92

1981.70

(11/17)

Transport

589.35

584.29

584.84

574.99

584.74

591.71

584.29

584.74

1981.70

(11/17)

Utilities

110.87

108.95

108.95

108.95

108.95

111.88

108.95

108.95

1981.70

(11/17)

Trading Vol 000's

50,840

47,290

48,770

44,180

44,740

45,880

Today's high

380.71

low

387.88

Ind. dist. yield %

6.86

6.81

6.85

6.85

6.85

6.85

STANDARD AND POORS

1981

Since Comp'd 'n

Dec. 16

Dec. 17

Dec. 18

Dec. 19

Dec. 20

Dec. 21

High

Low

High

Low

Indust'ry

189.07

187.12

188.98

187.66

187.16

189.11

187.66

188.98

1981.70

(11/17)

Composite

124.00

123.12

123.43

123.39

123.78

124.00

123.12

123.43

1981.70

(11/17)

Ind. dist. yield %

6.83

6.16

6.20

6.20

6.20

6.20

Ind. P/E Ratio

8.24

8.45

8.26

8.26

8.26

8.26

Total Gov. Bond yield

13.04

13.19

12.94

12.94

12.94

12.94

RY, S.E., ALL COMMON

Dec. 16

Dec. 17

Dec. 18

Dec. 19

Dec. 20

Dec. 21

High

Low

High

Low

Issues Traded

1,980

1,928

1,986

1,986

1,986

1,986

Rises

958

773

584

584

584

584

Falls

560

725

889

889

889

889

Unchanged

445

429

513

513

513

513

New Highs

1

1

1

1

1

1

New Lows

1

1

1

1

1

1

MONTREAL

1981

Dec. 16

Dec. 17

Dec. 18

Dec. 19

Dec. 20

Dec. 21

High

Low

Industrials Combined

335.15

332.51

332.05

332.51

332.51

332.51

332.51

332.51

Stocks Closing

318.65

318.65

318.65

318.65

318.65

318.65

318.65

318.65

Change

+

+

+

+

+

+

Stocks Closing

318.65

318.65

318.65

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318.65

318.65

318.65

Change

+

+

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TORONTO

1981

Dec. 16

Dec. 17

Dec. 18

Dec. 19

Dec. 20

Dec. 21

High

Low

Industrials Combined

335.15

332.51

332.05

332.51

332.51

332.51

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332.51

Stocks Closing

318.65

318.65

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Change

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Stocks Closing

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Change

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NEW YORK ACTIVE STOCKS

1981

Dec. 16

Dec. 17

Dec. 18

Dec. 19

Dec. 20

Dec. 21

High

Low

IBM

1,329.00

1,329.00

1,329.00

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General Motors

47.70

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Edison

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Companies
and Markets

CURRENCIES, MONEY and GOLD

RECENT ISSUES

Belgium's ups and downs

BY COLIN MILLHAM

Europe's most volatile currency, the Belgian franc has suffered a political vacuum for several weeks following the election. News at the beginning of last week that Mr Wilfried Martens was to form a coalition Government became a major factor in helping the franc, and this was followed by an announcement that the Belgian National Bank was to make conditions very difficult for speculators. Overdraft rates on foreign bank accounts were raised to very high levels and the franc rose very sharply against its partners in the European Monetary System on Tuesday. In a dramatic turnaround the franc moved to

have severely depressed the currency, while Belgium has also suffered a political vacuum for several weeks following the election. News at the beginning of last week that Mr Wilfried Martens was to form a coalition Government became a major factor in helping the franc, and this was followed by an announcement that the Belgian National Bank was to make conditions very difficult for speculators. Overdraft rates on foreign bank accounts were raised to very high levels and the franc rose very sharply against its partners in the European Monetary System on Tuesday. In a dramatic turnaround the franc moved to

ment, and large budget deficits, the top of the EMS after being the weakest member, recently falling outside its divergence limit, where the authorities were obliged to give support to the currency.

The extreme nervousness of the situation was illustrated by the wide rates quoted on forward francs and the very high level of Eurofranc interest rates. A rise of 2 per cent to 15 per cent in the central bank discount rate gave some assistance to the franc, coupled with further support from the authorities in the foreign exchange market, which has been at the highest level since the realignment of the EMS in October.

A strong attack on speculators and an improvement in Belgium's political position pushed the franc from the lowest position in the EMS, where it required constant support to the top of the system. But this was short-lived, and the franc weakened steadily from Wednesday onwards. It was the weakest currency again by Friday, but still within its lowest permitted divergence limit. It is obvious that the franc remains very vulnerable, and is likely to come under further pressure unless there is an improvement in the economic fundamentals influencing the currency.

THE POUND SPOT AND FORWARD

Dec 18	Day's spread	Close	One month	% Three months	%
U.S.	1.5780-1.5880	1.5780-1.5810	0.38-0.28c	2.11	0.88-0.78 pm
Canada	2.2230-2.2340	2.2230-2.2340	0.10-0.20c	4.15	0.40-0.30c
Netherlands	4.67-4.73	4.68-4.68	11-15c	3.41	0.40-0.30c
Belgium	72.25-72.40	72.50-72.70	100-200c	-32.88	190-240c
Denmark	13.80-13.98	13.92-13.94	21-10c	1.94	81-4 pm
Ireland	1.2000-1.2100	1.2040-1.2090	0.23-0.33c	2.67	0.10-0.10c
France	2.280-2.290	2.280-2.290	11-15c	3.41	0.40-0.30c
Portugal	122.50-123.00	122.50-123.00	20-180c	-0.97	75-400c
Spain	165.50-166.50	165.50-166.50	par-30c	-0.88	80-50c
Italy	2.280-2.290	2.280-2.290	11-15c	3.41	0.40-0.30c
Norway	10.34-10.40	10.37-10.39	10-10c	0.27	13 pm-par
Sweden	10.40-10.44	10.40-10.44	10-10c	0.27	13 pm-par
Switzerland	4.00-4.04	4.00-4.04	10-10c	0.27	13 pm-par
Japan	340-344	340-344	10-10c	0.27	13 pm-par
Austria	30.00-30.27	30.10-30.15	10-10c	0.27	13 pm-par
South Africa	3.41-3.45	3.42-3.43	10-10c	0.27	13 pm-par
Switzerland	3.41-3.45	3.42-3.43	10-10c	0.27	13 pm-par

Six-month forward dollar 0.96-0.98c, 12-month 1.15-0.92c pm, Sterling/ECU rate for December 18 0.659508.

THE DOLLAR SPOT AND FORWARD

Dec 18	Day's spread	Close	One month	% Three months	%
UK	1.5780-1.5880	1.5780-1.5810	0.38-0.28c	2.11	0.88-0.78 pm
Ireland	1.5780-1.5880	1.5780-1.5810	0.38-0.28c	2.11	0.88-0.78 pm
Canada	1.5780-1.5880	1.5780-1.5810	0.38-0.28c	2.11	0.88-0.78 pm
Netherlands	1.5780-1.5880	1.5780-1.5810	0.38-0.28c	2.11	0.88-0.78 pm
Belgium	1.5780-1.5880	1.5780-1.5810	0.38-0.28c	2.11	0.88-0.78 pm
Denmark	1.5780-1.5880	1.5780-1.5810	0.38-0.28c	2.11	0.88-0.78 pm
France	1.5780-1.5880	1.5780-1.5810	0.38-0.28c	2.11	0.88-0.78 pm
Portugal	1.5780-1.5880	1.5780-1.5810	0.38-0.28c	2.11	0.88-0.78 pm
Spain	1.5780-1.5880	1.5780-1.5810	0.38-0.28c	2.11	0.88-0.78 pm
Italy	1.5780-1.5880	1.5780-1.5810	0.38-0.28c	2.11	0.88-0.78 pm
Norway	1.5780-1.5880	1.5780-1.5810	0.38-0.28c	2.11	0.88-0.78 pm
Sweden	1.5780-1.5880	1.5780-1.5810	0.38-0.28c	2.11	0.88-0.78 pm
Switzerland	1.5780-1.5880	1.5780-1.5810	0.38-0.28c	2.11	0.88-0.78 pm
Japan	1.5780-1.5880	1.5780-1.5810	0.38-0.28c	2.11	0.88-0.78 pm
Austria	1.5780-1.5880	1.5780-1.5810	0.38-0.28c	2.11	0.88-0.78 pm
South Africa	1.5780-1.5880	1.5780-1.5810	0.38-0.28c	2.11	0.88-0.78 pm
Switzerland	1.5780-1.5880	1.5780-1.5810	0.38-0.28c	2.11	0.88-0.78 pm

UK and Ireland are quoted in U.S. currency. Forward premiums and discounts apply to the U.S. dollar and not to the individual currency.

EURO-CURRENCY INTEREST RATES (Market closing rates)

Dec 18	Starting	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Belgian Franc	Japanese Yen
Short term	14.15	13.15	13.14	10.14	10.14	10.14	10.14	10.14	10.14	6.14
7 days notice	15.15	14.15	14.14	11.14	11.14	11.14	11.14	11.14	11.14	7.14
1 month	16.15	15.15	15.14	12.14	12.14	12.14	12.14	12.14	12.14	8.14
3 months	17.15	16.15	16.14	13.14	13.14	13.14	13.14	13.14	13.14	9.14
6 months	18.15	17.15	17.14	14.14	14.14	14.14	14.14	14.14	14.14	10.14
One Year	19.15	18.15	18.14	15.14	15.14	15.14	15.14	15.14	15.14	11.14

SDR linked deposits: one month 12.15-12.16 per cent; three months 12.15-12.16 per cent; six months 12.15-12.16 per cent; one year 12.15-12.16 per cent. UK linked deposits: one month 12.15-12.16 per cent; three months 12.15-12.16 per cent; six months 12.15-12.16 per cent; one year 12.15-12.16 per cent. Asian & (closing rates in Singapore): one month 12.15-12.16 per cent; three months 12.15-12.16 per cent; six months 12.15-12.16 per cent; one year 12.15-12.16 per cent. Long-term Eurodollar rates: one month 12.15-12.16 per cent; three months 12.15-12.16 per cent; six months 12.15-12.16 per cent; one year 12.15-12.16 per cent. The following nominal rates were quoted for London dollar certificates of deposit: one month 12.15-12.16 per cent; three months 12.15-12.16 per cent; six months 12.15-12.16 per cent; one year 12.15-12.16 per cent.

FT LONDON INTERBANK FIXING (11.00 a.m. DECEMBER 18)

3 months U.S. dollars	5 months U.S. dollars
bid 13.15/16 offer 13.16/17	bid 14.15/16 offer 14.16/17

The fixing rates are the arithmetic means, rounded to the nearest one-sixteenth, of the bid and offered rates for 50m quoted by the market to five references banks at 11 am each working day. The banks are National Westminster Bank, Bank of Tokyo, Deutsche Bank, Banque Paribas and Morgan Guaranty Trust.

LONDON MONEY RATES

Dec 18 1981	Sterling Certificate of deposit	Interbank	Local Authority deposits	Local Authority negotiable bonds	Finance House deposits	Company deposits	Discount	Eligible Bank Bills	Prime Trade Bills
Overnight	14.15-17	14.15-17	14.15-17	14.15-17	14.15-17	14.15-17	14.15-17	14.15-17	14.15-17
2 days notice	15.15-17	15.15-17	15.15-17	15.15-17	15.15-17	15.15-17	15.15-17	15.15-17	15.15-17
7 days notice	16.15-17	16.15-17	16.15-17	16.15-17	16.15-17	16.15-17	16.15-17	16.15-17	16.15-17
One month	17.15-17	17.15-17	17.15-17	17.15-17	17.15-17	17.15-17	17.15-17	17.15-17	17.15-17
Three months	18.15-17	18.15-17	18.15-17	18.15-17	18.15-17	18.15-17	18.15-17	18.15-17	18.15-17
Six months	19.15-17	19.15-17	19.15-17	19.15-17	19.15-17	19.15-17	19.15-17	19.15-17	19.15-17
Nine months	20.15-17	20.15-17	20.15-17	20.15-17	20.15-17	20.15-17	20.15-17	20.15-17	20.15-17
One year	21.15-17	21.15-17	21.15-17	21.15-17	21.15-17	21.15-17	21.15-17	21.15-17	21.15-17
Two years	22.15-17	22.15-17	22.15-17	22.15-17	22.15-17	22.15-17	22.15-17	22.15-17	22.15-17

Local authorities and finance houses seven days' notice, others seven days fixed. Long-term local authority mortgage rates nominally three years 15.15 per cent; four years 15.15 per cent; five years 15.15 per cent. 90-day bill rates in table are buying rates for prime cash. Selling rates for four-month bank bills 14.15 per cent; four months trade bills 15.15 per cent. Approximate selling rate for one month Treasury bills 14.15 per cent; two months 14.15 per cent; three months 14.15 per cent; and three months 14.15 per cent. Selling rates for four-month bank bills 14.15 per cent; four months trade bills 15.15 per cent. Finance Houses Base Rates (published by the Finance Houses Association) 16 per cent from December 1 1981. Clearing Bank Deposit Rates for sums at seven days' notice 12.15-12.16 per cent. Clearing Bank Rates for lending 14.15 per cent. Treasury Bills: Average tender rates of discount 14.6160.

These notes have been sold, and this announcement appears as a matter of record only

POST-OK KREDITBANKEN,
PKBANKEN

US\$ 50,000,000
Subordinated Floating Rate Notes due 1991

PKB Investments Limited

Bank of America International Limited

Baring Brothers & Co., Limited

Credit Suisse First Boston Limited

Goldman Sachs International Corp.

Kleinwort, Benson Limited

Kreditbank International Group

Kuwait Investment Company (S.A.K.)

Lazard Brothers & Co., Limited

Merrill Lynch International & Co.

Morgan Stanley International

Orion Royal Bank Limited

Christiania Bank og Kreditkasse

Den Danske Bank af 1871 Aktieselskab

Union Bank of Finland Ltd.

7th December 1981

New Issue

PK

EQUITIES

Issue price	Amount paid up	Latest date	1981	Stock	Quoted price	+ or -
1.180	F.P.	8.1	84	80	80	80
1.180	F.P.	8.1	84	80	80	80
1.180	F.P.	8.1	84	80	80	80
1.180	F.P.	8.1	84	80	80	80
1.180	F.P.	8.1	84	80	80	80
1.180	F.P.	8.1	84	80	80	80
1.180	F.P.	8.1	84	80	80	80
1.180	F.P.	8.1	84	80	80	80
1.180	F.P.	8.1	84	80	80	80
1.180	F.P.	8.1	84	80	80	80

"RIGHTS" OFFERS

Issue price	Amount paid up	Latest date	1981	Stock	Quoted price	+ or -
1.180	F.P.	8.1	84	80	80	80
1.180	F.P.	8.1	84	80	80	80
1.180	F.P.	8.1	84	80	80	80
1.180	F.P.	8.1	84	80	80	80
1.180	F.P.	8.1	84	80	80	80
1.180	F.P.	8.1	84	80	80	80
1.180	F.P.	8.1	84	80	80	80
1.180	F.P.	8.1	84	80	80	80
1.180	F.P.	8.1	84	80	80	80
1.180	F.P.	8.1	84	80	80	80

FIXED INTEREST STOCKS

Issue price	Amount paid up	Latest date	1981	Stock	Quoted price	+ or -
1.180	F.P.	8.1	84	80	80	80
1.180	F.P.	8.1	84	80	80	80
1.180	F.P.	8.1	84	80	80	80
1.180	F.P.	8.1	84	80	80	80
1.180	F.P.	8.1	84	80	80	80
1.180	F.P.	8.1	84	80	80	80
1.180	F.P.	8.1	84	80	80	80
1.180	F.P.	8.1	84	80	80	80
1.180	F.P.	8.1	84	80	80	80
1.180	F.P.	8.1	84	80	80	80

Renunciation date usually last day for dealing free of stamp duty. b Figures based on prospectus estimates. c Dividend rate, paid or payable as part of capital cover based on dividend on full capital. d Assumed dividend and yield. e Assumed dividend and yield after scrip issue. f Interest since increased or resumed. g Forecast dividend: cover based on previous year's earnings. h Dividend and yield based on prospectus or other official source for 1981. i Gross. j Figures assumed. k Cover allows for conversion of shares and now making for dividend or ranking only for restricted dividends. l Placing price. m Unless otherwise indicated, issued by underwriter. n Offered to holders of ordinary shares as a "rights" issue by way of conversion. o Placing price. p Placing price. q Placing price. r Placing price. s Placing price. t Placing price. u Placing price. v Placing price. w Placing price. x Placing price. y Placing price. z Placing price. aa Placing price. ab Placing price. ac Placing 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ET UNIT TRUST INFORMATION SERVICE

J. & C. Unit Trust Investment Ltd.			
25 Abchurch Lane, London EC4N 3JA	508.9500		
Unit Price on Dec 15, 1983	250.0	1.00	
Unit Price on Dec 15, 1983	250.0	1.00	
Legal & General (Unit Trust) Mgrs. Ltd. (a)			
5 Abchurch Lane, London EC4N 3JA	0077.2228		
Unit Price on Dec 15, 1983	250.0	1.00	
Unit Price on Dec 15, 1983	250.0	1.00	
Lawson Administration Ltd.			
25 Abchurch Lane, London EC4N 3JA	00.429.6134		
Unit Price on Dec 15, 1983	250.0	1.00	
Unit Price on Dec 15, 1983	250.0	1.00	
Lloyds Life Unit Trust Mgrs. Ltd. (a)			
25 Abchurch Lane, London EC4N 3JA	00.429.6134		
Unit Price on Dec 15, 1983	250.0	1.00	
Unit Price on Dec 15, 1983	250.0	1.00	
Local Authorities' Mutual Invest. Trst. (a)			
25 Abchurch Lane, London EC4N 3JA	00.429.6134		
Unit Price on Dec 15, 1983	250.0	1.00	
Unit Price on Dec 15, 1983	250.0	1.00	
M & G (Unit Trust) Mgrs. Ltd. (a)			
25 Abchurch Lane, London EC4N 3JA	00.429.6134		
Unit Price on Dec 15, 1983	250.0	1.00	
Unit Price on Dec 15, 1983	250.0	1.00	
Mercury Fund Management Ltd.			
25 Abchurch Lane, London EC4N 3JA	00.429.6134		
Unit Price on Dec 15, 1983	250.0	1.00	
Unit Price on Dec 15, 1983	250.0	1.00	
Mitochondria Unit Trust Mgrs. Ltd. (a)			
25 Abchurch Lane, London EC4N 3JA	00.429.6134		
Unit Price on Dec 15, 1983	250.0	1.00	
Unit Price on Dec 15, 1983	250.0	1.00	
Mutual Shares Ltd. (a)			
25 Abchurch Lane, London EC4N 3JA	00.429.6134		
Unit Price on Dec 15, 1983	250.0	1.00	
Unit Price on Dec 15, 1983	250.0	1.00	
National Westminster Unit Trust Mgrs. Ltd. (a)			
25 Abchurch Lane, London EC4N 3JA	00.429.6134		
Unit Price on Dec 15, 1983	250.0	1.00	
Unit Price on Dec 15, 1983	250.0	1.00	
Nelson Unit Trust Mgrs. Ltd. (a)			
25 Abchurch Lane, London EC4N 3JA	00.429.6134		
Unit Price on Dec 15, 1983	250.0	1.00	
Unit Price on Dec 15, 1983	250.0	1.00	
Norwich Union Unit Trust Mgrs. Ltd. (a)			
25 Abchurch Lane, London EC4N 3JA	00.429.6134		
Unit Price on Dec 15, 1983	250.0	1.00	
Unit Price on Dec 15, 1983	250.0	1.00	
Paragon Unit Trust Mgrs. Ltd. (a)			
25 Abchurch Lane, London EC4N 3JA	00.429.6134		
Unit Price on Dec 15, 1983	250.0	1.00	
Unit Price on Dec 15, 1983	250.0	1.00	
Parnall Unit Trust Mgrs. Ltd. (a)			
25 Abchurch Lane, London EC4N 3JA	00.429.6134		
Unit Price on Dec 15, 1983	250.0	1.00	
Unit Price on Dec 15, 1983	250.0	1.00	
Parnall Unit Trust Mgrs. Ltd. (a)			
25 Abchurch Lane, London EC4N 3JA	00.429.6134		
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Unit Price on Dec 15, 1983	250.0	1.00	
Parnall Unit Trust Mgrs. Ltd. (a)			
25 Abchurch Lane, London EC4N 3JA	00.429.6134		

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INSURANCE PROPERTY BONDS

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British institutions invest \$40m in small U.S. banks

BY WILLIAM HALL, BANKING CORRESPONDENT

UK INSTITUTIONS have taken significant stakes in the form of private placements ranging from 3 per cent to 13 per cent, in several small U.S. banks recently, in return for providing them with more than \$40m (£21.5m) of new capital.

The banks, which include the Hawkeye Bancorp of Des Moines, Iowa, and Citizens Fidelity of Louisville, Kentucky, are generally unknown outside America and are a fraction the size of the big money centre banks in which UK institutions normally invest.

However, many UK and Continental investors see the purchase of significant stakes

in small U.S. regional banks as one of the few ways of investing in particular growth states. In addition, the regulatory changes under way in the U.S. banking system could make the small regional banks prime takeover targets. Investors see this as an added reason to have above average exposure to small U.S. banks.

Bear Sterns International, the UK arm of the U.S. brokerage house, was the first to tap UK investors, raising \$10.8m for Citizens Fidelity of Louisville, Kentucky, earlier this year. A few weeks ago it completed a \$11.2m deal for First Oklahoma Bancorp, the largest bank in Oklahoma.

About 20 UK institutions, ranging from the Prudential to the Unilever pension funds, subscribed for 430,000 common stock at \$45 apiece. Individual institutions bought between 5,000 and 75,000 shares.

Mr Douglas Nation, managing director of Bear Sterns International, says the market in the shares of many small U.S. regional banks is very small. It is impossible to invest substantial amounts without moving the price significantly—hence the resort to private placements.

Fox Pitt Keltion, another U.S. investment house, has raised \$10m for Hawkeye Bancorp, \$6.6m for South-

U.S. BANKS—recent European private placements			
Bank	\$m	%	Approx. Amount stake
Citizens Fidelity	10.8	9	
First Oklahoma	11.2	7	
Hawkeye Bancorp*	10.0	13	
Southwest Bancshares	6.6	3	
United Bancorp of Arizona	6.6	11	
* Convertible			

west Bancshares, and is in the process of finalising a similar deal for United Bancorp of Arizona—the fourth largest bank in Arizona.

The bank has assets of \$830m, a market capitalisation of \$55m, and is raising between \$6m and \$7m by increasing its equity capital by more than 12 per cent. It is issuing 200,000 shares at \$24 each and while most will be placed in the UK, French and Swiss investors will also take some.

Mr Anthony Hamilton of Fox Pitt Keltion says there are plenty of small regional U.S. banks which would like to tap the UK private placement market. It is a less complicated way of raising money than in the U.S. and is considerably less expensive.

Howell may ease rules on cheap car imports

By Alan Forrest

THE GOVERNMENT now appears likely to make it slightly easier for Britons to import cars from the Continent at prices below those charged here.

Discussions on the regulations governing such transactions are still going on, but Mr David Howell, the Transport Secretary, now seems in favour of some relaxation. He was at one time expected to bow to pressure from the UK industry, which wanted to make it harder for someone in Britain to buy a car abroad, often with a saving of thousands of pounds over the UK price, and then import it.

Supporters of easing the regulations argue that it would not represent a dramatic U-turn in government policy. Fears have been expressed that a rigid stand against the imports would be a breach of EEC laws. Mr Christopher Jackson, Conservative Euro-MP for Kent East, has suggested that action could be taken against Britain in the European Court.

Last night the Department of Transport refused to be drawn on the probable outcome of the discussions. "There has been no decision yet, and nobody knows how it will go. Certainly, a lot of discussion has concentrated on 'type approval' regulations and what can be done in this area."

"Type approval" is the formal approval given to a car certifying that it conforms to British technical and safety standards. It is not needed for cars imported by private individuals but dealers buying abroad must obtain the certificate, usually available only from the manufacturer, before the car can be registered in Britain.

Weather

UK TODAY
RAIN OR sleet, some sunshine, colder in east.
London, S.E., Midlands, N.W. Cloudy, some showers. Max. 4C (41F).
East England and Scotland, Orkney Shetland. Rain or sleet. Max. 4C (41F).
S.W. England, Wales, Channel Isles. Some sunshine interspersed with showers. Max. 9C (48F).
N. Ireland, Isle of Man, Lake District, rest of Scotland. Sunny intervals, misty showers. Max. 6C (43F).
Outlook: Unsettled, snow or sleet likely in east. Rather cold.

WORLDWIDE

	Y'day	midday	Y'day	midday
	C	F	C	F
Algeria	15	59	14	57
Athens	15	59	14	57
Bahia	23	73	22	72
Batavia	24	75	23	73
Bombay	24	75	23	73
Buenos Aires	18	64	17	63
Calcutta	24	75	23	73
Cairo	18	64	17	63
Cardiff	15	59	14	57
Casablanca	18	64	17	63
Cebu	24	75	23	73
Colon	24	75	23	73
Copenhagen	15	59	14	57
Dublin	15	59	14	57
Hong Kong	15	59	14	57
London	15	59	14	57
Lyons	15	59	14	57
Madrid	15	59	14	57
Manila	24	75	23	73
Mexico City	18	64	17	63
Moscow	15	59	14	57
New York	15	59	14	57
Osaka	15	59	14	57
Paris	15	59	14	57
Rangoon	24	75	23	73
Rio de Janeiro	18	64	17	63
Singapore	24	75	23	73
Sourabaya	24	75	23	73
Tokyo	15	59	14	57
Yokohama	15	59	14	57

UK acts on Malaysia row

BY ALAIN CASS, ASIA EDITOR

A MAJOR effort is under way in Whitehall to co-ordinate Britain's response to Malaysian policy which appears to discriminate against British companies and has led to a serious rift in trade relations.

A key factor behind the row is the increase in fees charged to overseas students in Britain. Dato' Najid Tun Razak, Malaysia's deputy Finance Minister, said in London on Friday that an improvement in trade relations hinged on the British Government rescinding its decision to raise fees.

In Whitehall, a committee comprising senior officials from the Foreign and Commonwealth Office, Departments of Trade and Industry, the Ministry of Defence and other ministries is monitoring developments and mapping out a strategy. A key factor is to ensure nothing

accidental happens which would worsen relations. British firms dealing with Malaysia have been shaken by developments. They stand to lose millions and eventually billions of pounds in sales and profits.

Several major contracts are expected to be awarded in the next few weeks, which officials believe will be the real test of the new policy. No official figure exists for lost sales since the crisis began in October. Unofficial estimates of contracts so far which British companies might have hoped to get but did not are put at between £25m and £30m.

Some contracts have been awarded, however, including a number in defence related fields.

Extensive talks between Whitehall and major British companies with interests in Malaysia have attempted to

prevent the rift getting wider.

Relations deteriorated when Dr Mahathir Mohamad, Malaysia's new Prime Minister, announced in October that all Government trade and commercial transactions with Britain would have to be referred to his office. This was no response to what Dr Mahathir considers to be Britain's unsympathetic attitude towards its former colony.

In addition to the question of fees for foreign students, Malaysia's complaints range from demands for increased landing rights for the national airline to what Malaysian officials regard as the "arrogance" of British Ministers and some company executives.

On fees, the Government is anxious to encourage companies doing business in Malaysia to offer scholarships in Britain. But officials say a change in

policy is unlikely and Britain cannot make an exception.

Whitehall officials recognise that the new Malaysian policy is not a flash in the pan and that a fundamental change in attitude is required. Whitehall's stance over the next few weeks appears firmly rooted in the belief that relations can be salvaged. But officials do not entirely exclude a complete break in trade relations.

Long-term contingency plans to deal with such an eventuality are being worked out. British exports to Malaysia last year were worth £223m, while imports were £187m. British investments in Malaysia are thought to be about £2bn.

Lord Carrington, the Foreign Secretary, is due to visit Malaysia next month. The hope in Whitehall is that he and Dr Mahathir can then lay the foundations for a new relationship.

Thatcher refuses to waver from course in face of Tory pressure

BY PETER RIDDELL, POLITICAL EDITOR

MRS THATCHER offers no hint of concessions to her Conservative Party critics in an uncompromising message to party supporters.

Her theme, in Conservative News, published today, is "determination, born of the conviction that the course we are following is the right one, that it is beginning to show results, and that we are winning our way through the most severe recession for 50 years."

"The worst mistake of all, would be to relax our efforts now, at the very moment when we have the prospect of bringing about lasting recovery in Britain."

Mrs Thatcher's emphasis is intended to be a rallying-cry to the party faithful, but it is significant that there is no hint

of the shifts summed up by the vogue word "flexibility" which has been included in her recent Commons speeches. There is also no attempt to justify the rise in public spending next year above previously planned levels.

She urges Tories to "beware of that new, beguiling expression creeping into our opponents' vocabulary, so beguiling that even some of our own supporters are using it, 'reflation.' Remember that all it means is re-inflation."

"It means the Government spending billions and billions of pounds it does not have in order to buy a short-term advantage at the expense, within the space of a year or two, of even greater inflation leading

to even greater unemployment," she said.

The implication is that the wets may be disappointed if they expect a significant relaxation in the spring budget, although some tax cuts could, no doubt, be found to be consistent with Mrs Thatcher's words. Tory backbenchers meeting Sir Geoffrey Howe, the Chancellor, last week detected no policy shift in response to criticisms from inside and outside the party.

Some senior Tory backbenchers have criticised Sir Geoffrey's performance.

There are signs that their pressure is being matched by a group of right-wing MPs concerned about the concessions to rebels after recent Commons revolts.

Dell's role in Guinness Peat studied

By William Hall, Banking Correspondent

LORD KISSIN, the founder and life president of the Guinness Peat group, who recently announced he wanted to acquire a significant stake in the commodities to banking group, is believed to favour the appointment of a new chief executive of Guinness Peat.

This would leave Mr Edmund Dell, the former Labour cabinet minister and present chief executive, free to concentrate on being group chairman.

Lord Kissin and his advisers, Hambros Bank, are understood to feel that a redistribution of authority at the top of Guinness Peat would be in the best interests of the group and would help resolve the differences between Lord Kissin and Mr Dell, his successor.

Since Mr Dell took over as chairman in November, 1979, the group's profits have fallen sharply. It has had to cut its dividend and several subsidiaries have been sold.

There has been speculation in recent months that Lord Kissin and some other large shareholders were unhappy with the direction the group was taking. Matters were brought to a head recently when Lord Kissin notified the Guinness Peat board that he wanted to acquire a significant stake — rumoured to be 20 per cent — to demonstrate his confidence in the group.

The Bank of England has been drawn into the row between Mr Dell and Lord Kissin at a very senior level, including Mr Gordon Richardson, the Governor, and has been trying to get the two sides to reach a compromise which would enable the affair to be solved amicably. The Bank of England declined to comment yesterday.

Lord Kissin is understood to feel that the recent spate of disposals by Guinness Peat has sapped staff morale.

Polish workers Continued from Page 1

from Katowice, capital of the province where seven miners were killed last Wednesday.

However, travellers arriving in Vienna from Warsaw had a very different tale to tell. The pit had been strike-bound since martial law was declared a week ago and the miners had barricaded themselves in, according to one eye-witness.

News of continuing strikes followed a call for mass stoppages by Mr Lech Walesa, the Solidarity leader, who is reported to be under house arrest at a villa near Warsaw. Estimates of the number killed and injured since the military took over vary. Figures

compiled by the Roman Catholic Church indicate that at least 200 Poles have lost their lives in clashes with police and military over the past week and about 1,000 have been injured. The bulk of these casualties have occurred in Katowice.

Western reports of the numbers arrested in Poland have mounted in some cases as high as 50,000. But the Polish ambassador to Sweden said in an interview at the week-end that a realistic estimate would be about 4,000.

The Roman Catholic Church in Poland is adopting a low profile. In a depressing pastoral message, read at Sunday masses,

Archbishop Jozef Glemp, the Polish Primate, said that the Church is now "powerless in the face of evil."

In London yesterday, 15,000 people took part in a pro-Solidarity rally in Hyde Park and later marched to his Polish Embassy to hand in a letter of protest over the imposition of military rule.

In addition, a group of Tory MPs and industrialists yesterday called on Britain and other Western nations to take action. They said in a letter to the Prime Minister that events in Poland aroused "the conscience and indignation of the entire free world."

Jenkin review Continued from Page 1

he had told Sir Michael to cool his approach during the subsequent troubles at Longbridge. But he indicated that he wanted a change when he said: "I made it very clear I welcomed moves in the direction of consultation with the workforce. Jaw jaw must be

better than war war. But it is not for my Department to tell Sir Michael what to do. Mr Jenkin's new policy unit will be headed by one of the Department's brightest civil servants, who will be under 40 and will be picked by Sir Peter Carey, the Department's

permanent secretary. Sir Peter will retain some control of the unit. Ideas for its work will come from Mr Jenkin and other Ministers. Sir Peter and his senior colleagues, and from the unit's own staff of three or four who will include an economist and a scientist.

Ultimatum on financial futures

BY DAVID MARSH

THE PLANNERS of London's financial futures exchange have delivered an ultimatum to the International Commodities Clearing House, which is at the centre of a takeover wrangle between the Trustee Savings Bank and the big London clearing banks.

ICCH, which provides clearing facilities for London's soft commodity markets, is planned to provide the same service for the financial futures exchange, which aims to start trading next September.

But unless the dispute over ICCH's ownership can be resolved by the end of the month—which appears unlikely—the financial futures exchange will start looking for alternative

ways of securing clearing facilities. The imbroglio over ICCH is a severe embarrassment to all concerned. It has arisen because the Bank of England wants the company, presently owned by the TSB, to be placed in the hands of a consortium of financial institutions.

Without the shareholder restructuring, the Bank believes that ICCH would be unable to play its planned key role in clearing and guaranteeing contracts on London's new markets in financial and gold futures.

Loss of the contract to service the financial futures market would be a severe blow to the expansion plans of ICCH.

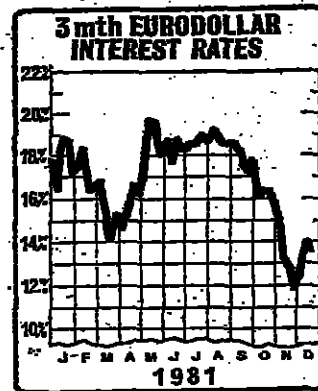
The clearing banks, which have been selected by the Bank of England as the natural candidates to take over the company, have complained that the initial asking price of about £50m is about twice as high as they want to pay.

Although negotiations on the takeover have been going on for months, one banker said last week: "There is still no material change in the position."

Mr Michael Jenkins, chief executive of the financial futures exchange, said at the end of last week that the exchange was looking for a sign that both sides had reached agreement on terms for the takeover. "Unless we get this

THE LEX COLUMN

Laker and its lenders



When banks go out actively looking for business, they are apt to pick up some doubtful lending. When they are trying to establish themselves rapidly in eurocurrency financing, the risk is even greater. The plight of Laker Airways should surprise no one but the company's bankers.

Aircraft financing is a business more redolent of Hollywood than the City at the best of times, and when Laker raised \$225m a couple of years ago to fund the purchase of DC-10s the loan dwarfed a tiny equity base. The banks involved at least had the comfort of a large Ex-Im Bank guarantee, and some recourse to the manufacturer, McDonnell Douglas.

Large amounts of money have been made by dealing in what amount to options on aircraft—ordering planes in the knowledge that they can probably be sold at a profit if the operator has no use for them. Laker's order for 10 Airbus seems to have come at least partially into this category. The airline was at first confident that it could sell the planes if it was unable to get permission to fly them on certain routes, and a \$131m consortium loan, arranged through Midland Bank, was put together in January 1981. But although Laker's summer traffic had been strong in 1980, this additional debt left the balance sheet extremely exposed at a time when the warning lights were already flashing in the airline industry.

The new loan took Laker's debt to equity ratio up from 4:1 to 6:1—the decline of sterling soon made it 7:1. Over the previous two years £5m of retentions—amounting to the fifth of total equity—had represented unrealised exchange gains on outstanding dollar debt as the pound has strengthened in the year to March 1980. Laker's pre-tax profit before such gains had been less than £1m on turnover of £11m, and without realised currency gains on loan repayments the company would have been in loss before exceptional items.

The availability of such financing inevitably fostered overtrading. Now, the banks' "survival plan" requires that Laker should sell planes and raise fares—precisely what the January loan enabled it to avoid.

Laker has claimed that the banks did not encourage the use of forward currency markets to cover the mismatch on the company's revenue account. Part of the explanation seems to be that the currency departments of some banks were not keen to take on the

minor credit risk that a forward deal with Laker would involve. They appear to have applied different credit controls from the eurocurrency lenders. The struggle to save Laker involves reputations as well as money. Customer default within a year on a big consortium loan would be a disaster for Midland, Laker's suppliers have a direct interest, too. McDonnell Douglas has been particularly co-operative on the question of a capital restructuring, presumably because it would not welcome the release of a fleet of DC-10s on to a soggy second-hand aircraft market. In general, the prevention of a corporate failure becomes more urgent if banks are over-committed. No wonder the clearers want to lend on semi-detached property in Hounslow.

Dawn raids

The virtual failure of Thursday's assault on Henlys underlined, among other things, the growing resistance to dawn raids among investing institutions. The brokers retired from the battlefield as dusk was drawing in, with less than 5 per cent of the company.

The raid's image admittedly perked up on the following day after Cazenove's successful swoop on Croda. But Burmah Oil paid a premium of 61 per cent over the opening price for its statutory 15 per cent and institutions may yet wish that they had held on.

High premiums were not so very uncommon during the hey-day of the dawn raid early last year. Times Publishing, for example, paid 42 per cent above the market price for its holding in Marshall Cavendish. But the average premium was certainly lower than it is now.

Institutions have learnt the hard way that it rarely pays to sell out in a raid. Last year's attack on Carpers International was a rare example of selling at a profit. Increasingly, raids have

been used as a springboard for a full bid which, as was the case with Croda, follows almost immediately after the market operation.

So institutions which sold to Hanson Trust during the July raid on Bercel at 95p have missed the chance to cash in on this month's 150p bumper offer. Similarly, the Mills and Allen raid on Letraset was eventually topped by an Esselte bid 33 per cent above the raid price.

The jobbers, not surprisingly, have caught on rather faster than the investors. They are now very reluctant to sell short during a raid (a feature of the notorious Consolidated Gold Fields affair) when a full bid may leave them exposed. This makes life harder for the brokers, who have themselves learnt the pitfalls of raiding. A regular client sitting behind a nominee name or unavailable on the telephone can be displeased by this broker's failure to get in touch.

The attractions of the raid to a bidder have been slightly diminished by the rules introduced a year ago by the Council for the Securities Industry. Limiting lightning raids to 15 per cent of the equity means that a company already holding 4.99 per cent can obtain only 40 per cent of the stock that was available to it under the old rules. So, with raid premiums on the rise, the case for beginning with a general offer is becoming stronger.

The risk of a security leak, which has complicated several raids, is another deterrent to the bidder and it is perhaps significant that Burmah did not consult Croda at all before making its move on Friday.

Financial argument aside, not every pension fund trustee has been delighted to see his investment manager selling a supposedly long term holding for a fast profit. The insurance companies in particular have taken an ethical stance on dawn raids, though, as Friday's swoop showed, a fat enough premium can still tempt institutions into the market.

The raiding technique is undoubtedly becoming more refined. Some institutions may now be lightening their holdings during a raid in order to encourage a full blooded bid. The CSI rules have restricted the freedom of raiders but they are unlikely to stamp the phenomenon out. By limiting the options open to a minority holder in an exposed company, the CSI may, for example, encourage arbitrageurs to take a strategic stake in the hope of flushing out a general offer. The dawn raid variations have not yet been exhausted.

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